

مركز الصحافة

# FINANCIAL TIMES

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No. 29,306

## NEWS SUMMARY

### GENERAL

#### Rumasa chief held in Frankfurt

Spain is to seek the extradition of fugitive businessman Sr Jose Maria Ruiz-Mateos, detained at Frankfurt airport yesterday by West German authorities.

His arrest on arrival from the U.S. came more than a year after the Madrid Government expropriated his Rumasa businesses, saying it was the only way to avert a financial collapse.

He had been in Britain since then - there is no extradition agreement between Madrid and London - but left after being told he could stay only a few more days. He has been charged with currency offences, forgery, appropriation of tax funds, social security fraud and insulting the king. Page 20

#### Forty die in riots

At least 40 people have died in three days of rioting against government austerity measures in the Dominican Republic. Page 6

#### Mondale under attack

Democratic presidential contender, Walter Mondale is facing claims from his opponents that his fundraising methods are unethical and possibly illegal. Page 6

#### Computer probe

The British Government ordered an inquiry into reports that two U.S. officials at the UK Defence Ministry passed information on British computer leasing companies to U.S. authorities. Page 18

#### Iran 'will attack'

Iran is ready for a Gulf War offensive to cut off southern Iraq from the rest of the country, but is waiting for the results of Iranian elections, Iraq claimed. U.S. accused. Page 4

#### Diplomatic bag move

Western embassies in Nigeria have stopped bringing diplomatic bags into the country after being told that the bags - normally unsearchable - would be searched while the currency is being changed. Nigerian rash. Page 4

#### Nuclear spy claim

Dutch Interior Minister Koos Rijkhoff will report next week on a man's claim that he infiltrated the Dutch anti-nuclear movement for the U.S. National Security Agency. Page 4

#### Dissidents charged

Yugoslav authorities began criminal proceedings against two dissidents, Dragomir Djuric and Mirodrag Milic. They face 10 years' jail for hostile propaganda. Page 4

#### Wine growers held

Police in Carcassonne, southwest France, arrested five local wine-growers for burning down a hypermarket which sold imported wines. Page 4

#### Immunity proposals

The British Government plans to propose changes in the rules governing diplomatic immunity, at a meeting of international legal experts this month. Page 8

#### Kennedy death

David Kennedy, son of the late U.S. senator Robert Kennedy, has been found dead in a Palm Beach motel. The cause of death is not known but there were no signs of foul play. Page 4

#### Briefly...

Portugal celebrated the 10th anniversary of the coup that restored democracy.

West German Chancellor Kohl is to visit Britain on May 2.

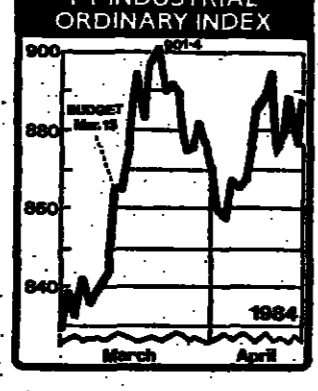
### BUSINESS

#### Du Pont boosts profits by 84%

DU PONT, biggest U.S. chemical company, increased first-quarter net earnings by 84 per cent to \$378m. Its rival Monsanto reported earnings for the first quarter up 73 per cent to \$175m. Page 19

#### MATSUBITA Electric of Japan, world's biggest consumer electric and electronics manufacturer, lifted group net profit by 49 per cent to ¥51,950m (\$230m) in the first quarter. Page 22

#### INDIAN Aluminium reported losses of Rs 60.2m (\$5.5m) for 1983 - its first loss in 30 years - against a Rs 83.1m profit. Page 22



LONDON: FT Industrial Ordinary index rose 11.4 to 878.6. Report, Page 39; FT share information service, Pages 40-41.

WALL STREET: Dow Jones index was down 8.53 at 1,182.37 at 3.30 pm. Report, Page 35; Full share listings, Pages 36-38.

TOKYO: Nikkei Dow index was 194.22 higher at 10,888.34. The Stock Exchange index added 4.82 at 850.20. Report, Page 35; Leading prices, other exchanges, Page 38.

DOLLAR in London was unchanged at DM 2.6795, lower at FF 2.2275 (FF 2.2280), and higher at SFr 2.2185 (SFr 2.2185) and Y225.85 (Y225.45). Its trade weighting was unchanged at 128.6. Page 49.

STERLING rose 25 points in London to \$1.4115 and firmed to DM 3.785 (DM 3.7775), FF 11.61 (FF 11.605), SFr 2.2185 (SFr 2.2185) and Y218.75 (Y218). Its trade weighting held at 79.8. Page 49.

GOLD fell \$1 to \$382.75 in London, to \$382.25 in Frankfurt and to \$382.5 in Zurich. Page 48.

MALAYSIA is raising \$500m through a 10-year Eurocredit to be led by Chase Manhattan, Industrial Bank of Japan and Malaysian Banking. Page 20.

HUNGARY: small companies will be allowed to elect managers and board members under changes in management rules. Page 2.

POLAND: representatives of 500 Western banks arrived for talks on rescheduling \$1.2bn in capital payments falling due in 1984-87. Page 2.

PROCTER & GAMBLE, the U.S. household goods giant which faces tough competition in many of its markets, has increased third quarter net income by just under 1 per cent to \$220m.

IRISH medium-term economic plan recommends sharp public spending cuts and holding wages down. Page 3.

BOOTS of Britain and Galenika of Yugoslavia opened a joint venture pharmaceutical company in Belgrade. Page 7.

The editorial content of today's international edition has been restricted because of industrial action by IG Druck and Papier at Frankfurt. The edition is printed. This prevents the publication of late-breaking news, the final Wall Street report and closing U.S. share prices.

## IBM faces EEC fines for guarding product secrecy

BY PAUL CHEESERIGHT IN BRUSSELS AND GUY DE JONQUIERES IN LONDON

THE EUROPEAN COMMISSION has rejected proposals by IBM of the U.S., the world's largest computer manufacturer, for a negotiated settlement of the three-year-old EEC competition case against the company.

The Commission's competition authorities are now laying the groundwork for a formal decision this summer that IBM has abused a dominant market position by withholding from its competitors technical information about its medium and large computers.

The British Government is to investigate reports that two U.S. officials working in the UK Defence Ministry are providing information about the activities of British computer leasing companies to U.S. authorities. Page 18

A judgment against IBM would be a severe blow to the company, which has consistently protested its innocence and lobbied hard in European capitals to have the competition case dropped. It would also certainly appeal against an adverse judgment in the European Court.

The issue could also exacerbate further U.S.-EEC trade relations, which have already been strained by European complaints about U.S. controls on high-technology exports. The U.S. Justice Department, which dropped its own competition case against IBM two years ago, has since urged the Commission to follow its lead.

The Commission contends that IBM has inhibited competition by delaying publication of "interface" information which rival manufacturers need to make equipment which can either replace or be plugged into IBM products.

Though the Commission's case extends only to IBM's operations in the EEC, the company is worried that it could affect its business worldwide. It believes that early disclosure of information in Europe would help Japanese manufacturers such as Fujitsu and Hitachi, which it considers its toughest competitors in the large computer market.

A Commission decision against IBM could also open the way to private legal actions and damages claims by its competitors, particularly those which make equipment designed specifically to be used with IBM systems.

In a separate decision, the Commission yesterday granted IBM's request that the European distribution system for its personal computer be exempted from EEC competition rules. The exemption covers the criteria used by IBM to select dealers to sell the machines.

Continued on Page 18

## Skandia to buy stake in London broker

By Barry Riley in London

SKANDIA, Scandinavia's largest insurance group and one of Europe's top ten, is to buy a 29.9 per cent stake in Quilter Goodison, the London stockbroking firm.

Sir Nicholas Goodison, chairman of the London Stock Exchange, is senior partner of Quilter Goodison, which is the latest UK securities firm to announce a link with a major outside institution. The value of the deal is not being disclosed.

According to a recent survey of institutional investors Quilter Goodison is about the 20th largest London broking firm with a market share of around 2 per cent, but the strength of its private client business - where it is in the top three in terms of funds managed - would suggest a higher overall ranking.

At present half its revenue comes from private clients. Its institutional business is split almost equally between dealing in UK and European equities. The link with Skandia has arisen from a long association with the Swedish group as an investment client.

Reform in policing the affairs of London's financial community was promised yesterday when the Council for the Securities Industry undertook to amend its organisation. Page 8

## Creusot seeks protection after aid refusal

BY DAVID HOUSEGO IN PARIS

CREUSOT-LOIRE, the major French engineering and special steels group, last night sought protection from its creditors under the bankruptcy laws.

The move followed the Government's rejection earlier yesterday of Creusot-Loire's most recent request for between FFr 2bn and FFr 3bn (\$243m-\$364m) in financial assistance.

Under French bankruptcy law, temporary protection from creditors' demands provides a three-month moratorium, during which a company can prepare restructuring proposals that include debt repayment over a three-year period. This is the French equivalent to the U.S. Chapter 11 procedure, from which Phoenix Steel, a Creusot-Loire U.S. steel-making subsidiary, is already benefiting. Creusot-Loire's difficulties were heightened last year by the need to make a FFr 400m provision for a possible closure of Phoenix Steel.

The Government's cold response to Creusot-Loire's requests reflects mounting impatience with the group's renewed demand for assistance, as well as the fact that the Government's own finances are already strained by the demands of the nationalised industries.

A total FFr 1.8bn of losses over the past two years, as well as the expectation of a further FFr 700m loss this year, have wiped out shareholders' funds and reserves.

The group is seeking help from the Government to consolidate existing loans, to divest itself of its remaining steel subsidiaries in France, to renegotiate its participation in Framatome (the nuclear reactor company in which it has a 50 per cent stake) and to guarantee it against losses caused by Phoenix Steel being forced to close.

The fresh appeal for help came last week, only six months after Creusot-Loire had received a cash injection of FFr 6bn, of which over FFr 2bn was provided by the state and banks at subsidised rates. The Government said yesterday that it had put up its share of the cash injection after a lengthy study of the group's affairs.

An official statement said simply that the Government would respect its existing commitments and expected Creusot-Loire, and its parent company, the Empain-Schneider group, to respect theirs.

## IG Metall picks two key areas for strike ballots

BY RUPERT CORNWELL IN BONN

IG METALL, the West German engineering union, has chosen the flourishing industrial areas around Stuttgart and Frankfurt as the launch pad for the next stage of its battle for a 35-hour working week.

The union's national executive decided yesterday at a six-hour meeting in Frankfurt to hold strike ballots in the two areas between May 3 and 9 - evidently calculating that they offer the best prospect of winning the 75 per cent approval required for all-out strikes to be called.

Not only do the selected areas contain some of the country's most thriving engineering concerns (Daimler Benz, for example, is based at Stuttgart), but they are also in Baden-Wuerttemberg and Hessen, the two states where unemployment is lowest in West Germany.

The fear of creating still more unemployment on top of the country's present 10 per cent jobless rate has been one of the main reasons why the demand of IG Metall for a shorter working week has gained only lukewarm backing on the shopfloor.

Yesterday's move, above all because of the time it took to decide, bears every sign of having been forced upon a wavering leadership by the absolute refusal of the employers to make any concession in the direction of the union's campaign.

For several weeks, thinly concealed messages have been coming from IG Metall that it would be happy to settle for a face-saving compromise. But two rounds of top level

talks between the two sides have foundered on the insistence of engineering employers on maintaining the basic 40-hour week.

Despite bold public talks by IG Metall that it has a strike offer sufficient to sustain a protracted stoppage, such an outcome is still not inevitable.

But the prospect of the worst industrial disruption in West Germany since the steel industry strike of 1978 is already affecting the country's financial markets. The dollar climbed back over DM 2.68 yesterday, while the D-Mark continued to weaken against other major European currencies.

## UK banks hit by extra tax

By David Lascelles in London

THE BRITISH Government's decision to phase out capital allowances will cost Barclays Bank as much as £550m (\$775m) and Midland Bank about £230m in additional taxes, the banks told shareholders yesterday.

This is almost what each of them earned pre-tax last year.

The money will have to come out of reserves and will hurt capital ratios, but both banks said their balance sheets could take the strain, dispelling fears that they might have to make rights issues. This was good news for the London Stock Exchange, where bank stocks recovered some of their recent sharp losses.

Sir Donald Barron, Midland's chairman, gave an assurance about the bank's dividend which could have been jeopardised by the tax problem and the huge losses at

Continued on Page 18

## Porsche share offer well oversubscribed

BY JOHN DAVIES IN FRANKFURT

SHARES in Porsche, the West German sports car maker, were heavily oversubscribed when they were offered for sale yesterday. The offer, which was due to have remained open for three days, was closed after about three hours.

The consortium of three banks organising the launch had limited the placement to no more than 100 shares for individual investors and 1,000 for institutions. But Deutsche Bank, one of the consortium, said each buyer would receive "far, far less" than this.

The non-voting preference shares - amounting to a third of Porsche's entire capital - were offered at DM 780 (\$291) a share. But in unofficial inter-bank dealings they have already been priced at well over DM 1,100.

Official stock exchange trading is due to start on May 4.

The share launch will raise DM \$27.6m. As a result of a capital increase coinciding with the launch, the existing shareholders - mem-

bers of the related Porsche and Piech families - will pay DM 63m to the company.

This will leave them with the remaining DM 224.6m in cash.

The family shareholders are Dr Ferry Porsche, son of the company founder; his four sons (and the separated wife of one of them); his sister, Frau Louise Piech; and three of her four children.

The family members recently bought out the stake of Herr Ernst Piech, one of Frau Piech's sons.

The stock market launch was triggered off by a plan - since abandoned - by his sister, Frau Louise Ahmmer, to sell her stake to interests headed by Al-Mal International, the London merchant bank, for nearly DM 100m.

The launch was devised as a means of giving the family members more flexibility in realising their assets, and providing the company with funds for future expansion.

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## CLOR III\*

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\*Central London Offices Research report.

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### EUROPEAN NEWS

# Show trial of Moussa ends by showing up the French Government

## David Marsh meets the principal player in a highly emotive financial drama



M. Pierre Moussa has emerged from his long ordeal with his reputation unscathed.

AFTER SITTING impassively in a sweltering Paris courtroom before a panel of black-robed magistrates, M. Pierre Moussa reacted immediately at 5.15 on Tuesday afternoon, when, after three and three-quarter hours of complex legal judgments he heard that he had been acquitted of responsibility for exchange control infractions in the Paribas investment bank. He looked at his watch.

M. Moussa has had far too much time on his hands during the last two and a half years, waiting for the denouement of one of France's most emotive post-war financial dramas. The affair started with the Socialist Government's laying of charges against him in November 1981. This was just over a fortnight after M. Moussa resigned from Paribas in disgrace in the midst of a full-scale political row over his successful clandestine, but perfectly legal, efforts to free part of the bank's foreign operations from the Government's nationalisation plans enacted in February 1982.

Now, after a marathon court case involving M. Moussa, three other former Paribas executives and more than 50 private clients, the former chairman, who helped build up the now nationalised bank into a pillar of the international banking establishment between 1969 and 1981, has emerged with his reputation unscathed. Indeed, following his fight against the Government, and the prosecution's inability to find a scrap of evidence to associate him with impropriety, M.

Moussa's international standing has probably been enhanced. He will certainly put this to good use in his plans to assemble a new international investment banking venture, built around a holding company in Luxembourg and backed by about \$100m in capital from an array of powerful, world-wide shareholders.

The Government, on the other hand, has come out of the affair badly embarrassed on several counts. By rights, leading Ministers—from M. Pierre Mauroy, the Prime Minister, downwards—who mounted a witch-hunt against M. Moussa and Paribas in autumn, 1981, should now be thoroughly ashamed of themselves.

The court, it is true, handed down fines and sentences on former Paribas managers and clients. They were involved in an illegal network smuggling cash to Swiss bank accounts which was discovered after police and customs officers raided the bank in November 1980. This cash had been built up in the Paribas department which handled the investment of private clients' funds.

But, a far cry from the massive smuggling ring which, the Finance Ministry extravagantly claimed in November 1981, involved illegal transfers of FFf 18bn (£1.5bn), the total sums involved in the Paribas case amounted to around FFf 200m (£17.4m).

Rather than the web of international malefactors (possibly with high connections to the previous government) which

certain members of the Socialist Administration had hoped to unravel, the prosecution's case rested on a circle of mostly aged and relatively unsophisticated clients who had salted away cash in Switzerland mainly out of fear.

M. Moussa's lawyer, M. Jean Loyrette, elegantly ripped apart the prosecution's case that M. Moussa must have known about, and therefore should have halted, the irregularities.

By making a political show trial out of a case which, normally would have been settled out-of-court, the Government laid itself open to charges of judicial party-mandering.

M. Laurent Fabius, now the Industry Minister, brought the charges against M. Moussa in his previous capacity as Budget Minister at a time when the restructuring and mass job losses in hard-hit industries like steel to bother with the ideological salvoes which were a *la mode* in 1981.

The son of an Egyptian teacher and a midwife from Lyons, M. Moussa has a scholarly background in literature as well as a career in the French administration (he was once responsible for Concorde) and in finance. As befits a man with a varied history, he takes a philosophical view of the anti-Paribas campaign, blaming it on the Socialists' "lack of experience."

An emotional highlight of the trial came when a letter from the dead man's brother, M. Jean Boissonnat, a highly respected economic journalist, was read out in court lamenting the "inhumanity of settling scores between great political and financial machines" which had led indirectly to the suicide.

The most telling lesson for the Government, however, is that the Paribas affair represents a legacy from the hot-headed months following President Francois Mitterrand's election in May 1981 during which the Socialists too often acted without due regard for the consequences. Since then, the climate has changed considerably as economic "realism" has taken hold.

M. Fabius, for instance, is now far too busy organising the restructuring and mass job losses in hard-hit industries like steel to bother with the ideological salvoes which were a *la mode* in 1981.

Another irony is that M. Moussa himself, who is a long way from the stereotype of a right-wing capitalist mogul, was himself friendly in 1981 with a number of ministers and officials in the newly-formed Socialist Government. He has never been a member of any political party, and says now he "hates" the

Left-Right polarisation of French politics. "Substantially what I said was that it was a mistake any way to go ahead with the banking nationalisation. But, if the Government wanted to control domestic credit, it would be absolutely critical to nationalise those parts of the banking system which owned participations in companies, or which extended credit outside France."

M. Moussa says he was "sure" he had persuaded "all the leading figures who counted" that only Paribas's domestic banking activities should be nationalised. "But it was my great mistake to believe that the system was

Left-Right polarisation of French politics. "Substantially what I said was that it was a mistake any way to go ahead with the banking nationalisation. But, if the Government wanted to control domestic credit, it would be absolutely critical to nationalise those parts of the banking system which owned participations in companies, or which extended credit outside France."

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the same as under the previous Government—that if I had persuaded the 15 people who counted, the matter was safe."

M. Moussa admits that he had not paid attention to the party's cross-root supporters, "the little Socialists."

"They were the ones who considered capitalism was horrible, banks more horrible than the rest. Their solution was that you just cut off the head, in the head—and this opinion triumphed."

After it became clear in the autumn of 1981 that his suggestions would not be heeded after all, M. Moussa went ahead with the foreign share sales. He admits that he did not foresee the political storm which followed, although he says indignantly: "I thought it might jeopardise relations with the government—I might not be made Commandeur de la Legion d'Honneur."

When followed the showdown at the crucial Paribas board meeting in October 1981 at which other leading board members called for M. Moussa's head. "I didn't want to make a speech defending my actions. I announced briefly I was resigning, I went away, and I didn't come back."

## Political priorities 'threaten East Europe economies'

BY DAVID BUCHAN, EAST EUROPE CORRESPONDENT

PLANNERS IN Eastern Europe have mortgaged the future of their economies by cutting investment too much and consumption too little, because of the political priority they have placed on preventing Polish-style unrest.

This warning is spelled out in the latest report by Mr Jan Vanous, research director on East bloc economies at Wharton Econometrics. Last year's recovery in Eastern Europe is probably not sustainable, and some East European countries are running the risk of settling to a low-growth plateau for a number of years, which has been the Soviet problem since 1979, Mr Vanous says.

This plateau would be in the 1.5-2.5 per cent range, well below the Soviet growth rate, because Eastern Europe lacks the Soviet Union's natural resource base. The improvement Mr Vanous sees in Eastern Europe's external finances is not in debt, but in the Soviet allies in the region turned a collective hard currency deficit on current account of \$3.9bn in 1981 into a \$2bn surplus in 1982, as Wharton, a U.S.-based economic consultancy, first pointed out last year.

Western bankers, who have resumed selective lending to Eastern Europe, may be given some pause, however, by Wharton's latest analysis of the internal nature of the region's 1981-83 retrenchment. Eastern Europe in general is dooming itself "to growing relative technological backwardness and declining competitiveness on the world market, because political considerations do not permit further reduction

in the level or the growth of living standards, and low growth rates of output necessitate even slower growth of net capital formation," Mr Vanous believes.

A partial exception seems to be Hungary, where the government of Mr Janos Kadar has had the political self-confidence, plus pressure from the International Monetary Fund, to restrain consumption, and where reform has improved the return on investment.

Relative to 1980, net investment by 1982 had fallen 32.4 per cent in Romania, 24.4 per cent in Czechoslovakia, 22.4 per cent in East Germany, and 20.7 per cent in Hungary. In Bulgaria, with special help from the Soviet Union, it rose 11 per cent. But Mr Vanous believes that even these figures seriously overstate the rate of investment, for three reasons.

They mask a rise in spending on military hardware everywhere, except in Hungary and Romania, and thus an even greater fall in civil expenditure. They are overstated because of an unrealistically low depreciation rate. They do not take into account inflation, which, even when it is officially admitted in Eastern Europe, is invariably understated.

Significant relief from this "low investment—low growth" impasse is unlikely to be forthcoming from external sources, Mr Vanous believes. East European leaders will undoubtedly be seeking more Soviet help at the forthcoming Comecon summit in June. But Moscow is scarcely in a position to do much.

## Hungary plans reforms in management

By Leslie Coates in Berlin

SMALL HUNGARIAN companies are to be allowed to elect their managers and members of the board who will be subject to dismissal by workers. This and other changes in management emerged from last week's central committee meeting of the Hungarian Communist Party.

Medium sized and certain large companies are to operate under company councils which are to be the "strategic decision-making body". These will consist of representatives of workers and management and will also include the secretaries of the Communist Party organisation, trade union and the Communist Youth League.

Company staff will elect representatives to the council for a fixed term. Most large companies, however, are to remain under the present form of management. General managers are appointed by ministries for a set term under a competitive system of selection. They are able to choose their own executive board.

The Hungarian party said the economic management system is to be streamlined from next year after the Government has put the necessary changes in the law to Parliament. The moves are designed to increase management efficiency and to give employees a greater sense of participation in running the companies of which they are ostensibly part-owners.

The Hungarian party newspaper, *Nepszabadsag*, last week noted there was little correlation between the efficiency of enterprises and the wages they paid. As long as there was no link between work performance, productivity and wages, said the newspaper, the labour force would not gravitate towards the more efficient sector.

## Western bank team in Poland for debt talks

By Christopher Bobinski in Warsaw

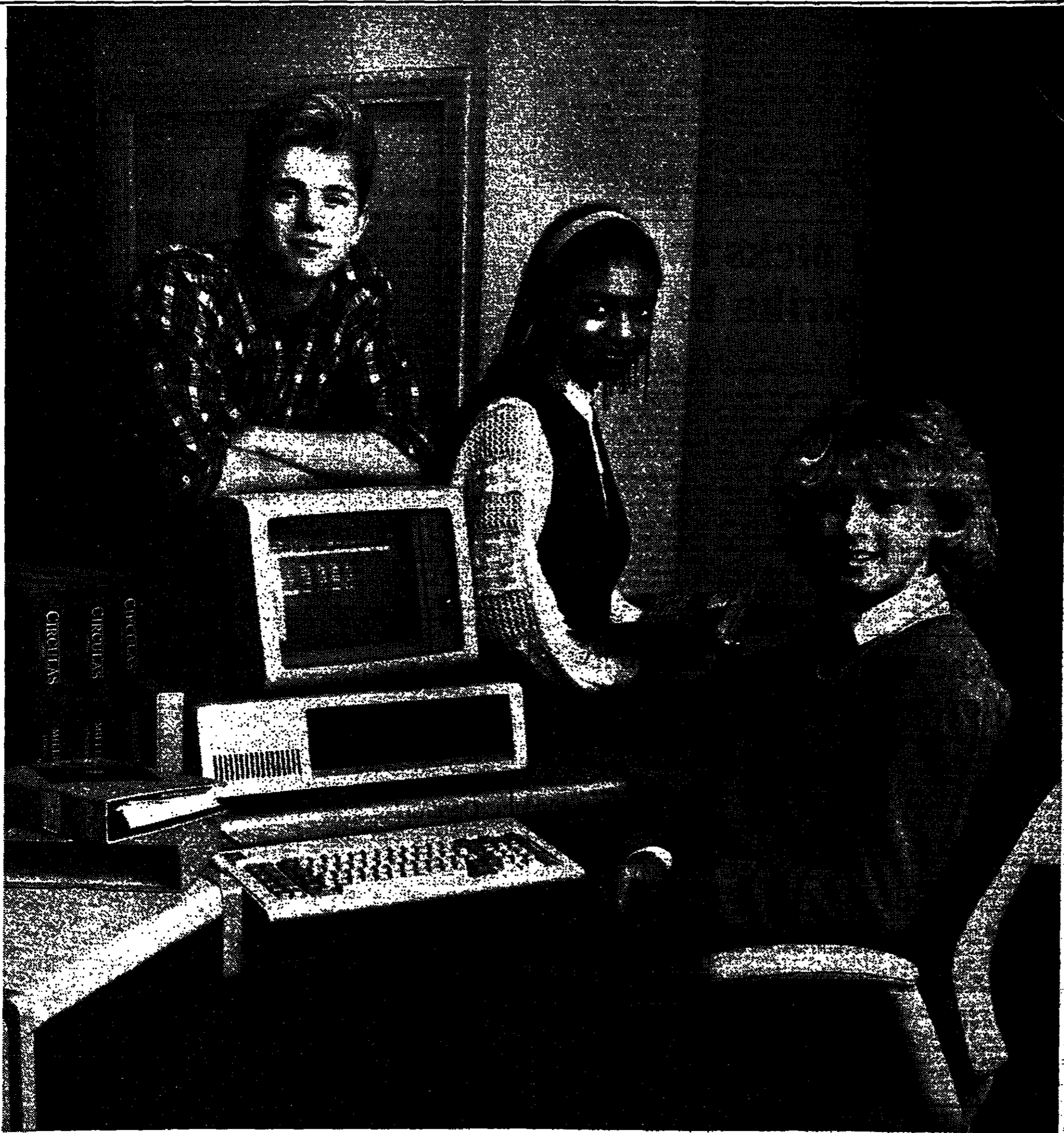
REPRESENTATIVES OF some 500 Western banks arrived in Poland yesterday for talks with government and banking officials on rescheduling \$12bn worth of capital payments falling due in 1984-1987.

Earlier this week, Trybuna Ludu, the Communist party newspaper, defended present rescheduling policies under which about 25 per cent of hard currency income is going to debt payments.

Many voices have been raised in recent months criticising that level as too high. The newspaper argued, however, that Poland's debt is now officially just at \$26.1bn.

Under debt rescheduling agreements in 1982 and 1983, Western banks agreed to lend back to Poland in the form of three-year credits, a substantial share of interest payments.

A freely-elected workers council at Elana, an important saw, has voted to call off this week's seminar for workers' councils from some of Poland's largest factories. The seminar on the country's economic reform would have provided the fledgling workers' council movement with an independent forum for exchanging views for the first time since martial law was imposed. The reason given was lack of contributions of attendance.

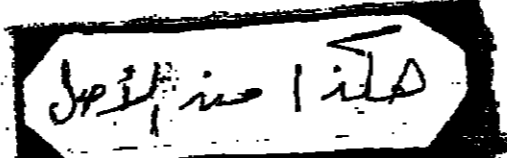


## If they work for you, we should be working for you too.

You may not realise it, but the Youth Training Scheme is not just for unemployed school leavers. Lots of young employees are already benefiting from it as well. So yours should too. The Youth Training Scheme is open to all 16-year-olds, both employed and unemployed, some 17-year olds and, with special arrangements, to disabled young people up to 21. In all cases the Manpower Services Commission will work with you to get the best out of young people.

And what's more, we make a substantial contribution towards the costs of the scheme. So at the same time as you're helping these youngsters, the MSC will help you. The scheme, which consists of 12 months planned work experience and training, is not only the ideal bridge between school and work, but also motivates young people to be better employees—making them an even better asset to your company.

So you see, by putting your employees on the YTS, you're not just helping them; you're also helping your company and the country to get a better trained workforce. For information about how the YTS can help you and your employees contact your local Manpower Services Commission Training Division Area Office, whose address is in the telephone directory. **Youth Training Scheme** Creating a workforce for the future.



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## Belgium's austerity measures come under twin attack

BY PAUL CHEESBRIGHT IN BRUSSELS

**BELGIUM'S** centre-right coalition Government yesterday came under pressure from the two sides of the political spectrum.

Trade union leaders from the main Socialist and Christian groupings, working in uneasy alliance, sought to mitigate the effects of the Government's latest austerity package in talks with leading members of the coalition.

But Fabrimetal, the employment group covering metal, mechanical, electrical and plastics processing industries, charged that the austerity programme did not go far enough, if BFR 250bn (£3.3bn) is to be cut from the 1983 public finance deficit of BFR 640bn over the next three years.

The latest phase of the Government's plan to redress the Belgian economy is a package which enforces wage restraint to maintain corporate competitiveness and cuts in public spending, including education and social security benefits.

Union opposition to this has resulted in two attempts with mixed success to paralyse the country in one-day general strikes.

The Government yesterday maintained its refusal to change the austerity package along lines suggested by the unions, but agreed to rapid talks both

## Gilt-edged way to say au revoir

By Paul Setts in Paris

**THE PRACTICE** of giving chief executives of large companies "golden parachutes" when they leave or are forced out appears to have spread to French nationalised groups.

Le Canard Enchaîné, France's leading satirical newspaper, disclosed yesterday that M Georges Peberan, managing director of CGE, the nationalised electronics conglomerate, and chairman of the group's telecommunications subsidiary CRT-Alcatel, had been promised one if he has to leave the latter.

It involves a life payment of FF400,000 (£24,780) a year, index-linked.

CGE has not denied the report but says the CRT-Alcatel board decision followed common French corporate practice.

M Peberan is among the most respected business managers in France and his group is regarded as a flagship of nationalised industry. Among other activities, CGE and CRT-Alcatel have been entrusted with the central role in the development of the French telecommunications industry.

M Peberan has long been tipped as the next chairman of CGE. But it would mean a drop in salary.

## Swedish recovery exceeds all expectations

BY KEVIN DONE, NORDIC CORRESPONDENT IN STOCKHOLM

**THE SWEDISH** economy is recovering strongly and is outpacing the Government's most optimistic forecasts. Figures presented yesterday along with the revised budget for 1984-85 suggest that the economy would grow by 2.8 per cent this year, compared to 2.3 per cent in 1983.

Booming exports of goods and services are expected to help reduce the deficit on the current account of the balance of payments to only SKr 1bn (£39m) this year compared with earlier government forecasts of SKr 5bn. It is not ruled out that the deficit could be eliminated, a huge improvement on the record SKr 22.5bn (£2.02bn) in 1982.

Helped by the 18 per cent devaluation of the krona in October 1982, which gave a big boost to industry's international competitiveness, the current account deficit has tumbled from the equivalent of 3.6 per cent of gross national product in 1982 to 1.2 per cent last year and possibly only 0.1 per cent this year.

Exports of goods and services are expected to rise by as much as 7.5 per cent in volume this year following a jump of 11.5 per cent last year. Sweden increased its share of foreign markets by 5.8 per cent in 1983, and a similar expansion is forecast for 1984.

After many years of decline, industrial investment is expected to rise by as much as 15 per cent this year as industry uses up reserves of idle capacity.

At the same time, the Government hopes that open unemployment can be cut to 3.1 per cent from 3.5 per cent last year, partly helped by further job creation measures. A SKr 2.4bn package was announced yesterday aimed at creating up to 30,000 new jobs for training places.

The stronger economic growth is also beginning to ease pressure on the state's finances. The deficit in the central government budget is now expected to fall to SKr 67.2bn in the 1984-85 fiscal year compared to SKr 80.8bn forecast in January.

Mr Kjell Olof Feldt, the Finance Minister, is deeply concerned that the economic improvement could prove to be short lived, however, with an inflation rate that continues to run ahead of most of Sweden's competitors in international markets.

Sweeping measures were taken earlier this month, including a general price freeze and the temporary confiscation of liquidity from corporations and local authorities, in an attempt to slow the rise in prices this year. The Government has accepted, however, that it is unlikely to reach its goal of lowering inflation to 4 per cent by the end of this year. In March, consumer prices were running at 9 per cent above a year earlier.

He warned yesterday that the recovery was still fragile. A resurgence of inflation, high nominal wage increases and high interest rates would "make the government budget deficit sky rocket," he said.

The Government has already warned implicitly that it will impose some form of wage policy if employers and unions do not moderate wage settle-

## Spending and incomes curbs urged on Irish Government

BY BRENDAN KEENAN IN DUBLIN

**A MEDIUM-TERM** economic plan prepared for the Irish Government recommends sharp cuts in public spending and holding incomes to average levels in the European Community between now and 1987.

There are already doubts as to whether the recommendations will be acceptable to the Labour Party, the junior partner in the ruling coalition.

The plan was prepared by the National Planning Board. This was established by Dr Garret Fitzgerald's government

last year to advise ministers on ways of increasing economic growth and reducing Ireland's 17 per cent unemployment rate.

Prof Louden Ryan, the board's chairman, said Irish taxation rates were "at the limit of the tolerable" and a primary purpose of the plan was to avoid the need for further increases.

The report recommends that Irish governments should concentrate on the size and structure of the public sector borrowing requirement and that this should be reduced from the pre-

sent 17 per cent of gross national product, mainly by a fall in the budget deficit from 3.3 per cent of GNP to 2.2 per cent.

This would be achieved by tighter controls on government programmes, including the imposition of cash limits for departments and a fall of 9,000 in the 300,000-strong public servants.

Substantial changes are also recommended in the tax structure, which would include the

abolition of relief on mortgage interest. There would be no difference in the tax treatment accorded to retained and distributed profits of companies or between salaries and dividends.

Members of the board accepted that last January's budget, which added almost 20 per cent to the tax burden, showed no sign that the Government had accepted their preliminary recommendations.

They stressed the urgency for government action to halt the spiral in unemployment.

Even if the recommendations were accepted, the report's authors accept that the numbers out of work will grow by 25 per cent by 1987, but believe they should fall thereafter. In the meantime, GNP growth would average 2 per cent a year, and inflation would fall from the present 9 per cent to an average 5.5 per cent over the period.

The Government is expected to issue a reaction to the report today.

## Brussels plan to combat Mediterranean pollution

BY PAUL CHEESBRIGHT IN BRUSSELS

**THE** European Commission is seeking political approval for an environmental action programme in the three EEC countries of the Mediterranean—France, Greece and Italy.

The programme, specifically directed at water pollution and the dissemination of industrial and urban waste, would cost a modest Ecu 5.2m (£3m) over the five years to 1988.

The Commission's ideas are put forward in response to a request from the Council of Ministers which, in 1983, agreed a general programme of environmental action for the Community.

They also follow the EEC decision to sign the Barcelona Convention, which groups Mediterranean countries in an attempt to protect a sea which is surrounded by areas of high population density.

The Community plan is part of an effort to put the EEC house in order before a conference next year of the countries on the Mediterranean littoral which has been called to agree a collective approach to environmental protection.

## Strong \$ puts U.S. cities among most expensive

**GENEVA**—The rise of the dollar has put Chicago, San Francisco and New York among the world's 10 most expensive cities, according to the annual survey by Business International.

London, Tokyo and Cairo occupy the top three positions, for the third year, in a list of 85 cities, but the regained strength of the U.S. currency brought spectacular shifts in the rankings of most others.

The most dramatic change came for Caracas which plunged from fourth to 85th because of a drastic devaluation of the bolivar.

For the first time, all European cities listed were less expensive than New York.

Business International's survey is based on a "weighted" index taking into account food, household sup-

plies, recreation, transportation and selected other items.

During the 12 months to January, the inflation rate was up 466 per cent in Buenos Aires as measured by an index of "inflation for executives." Tel Aviv was 231 per cent up, Rio de Janeiro 228 per cent and Lima 122 per cent. It was lowest in Switzerland and the United Arab Emirates, with 2.5 per cent.

Some of the cities are listed below with their position on the scale in parentheses:

Chicago, Jeddah, Singapore, San Francisco (4); New York (8); Abu Dhabi, Los Angeles, Oslo, Taipei, Washington DC (10); Melbourne (19); Zurich (28); Tel Aviv, Bangkok (44); London (46); Paris (49); Frankfurt (54); Rome (56); Brussels (62). AP

## Belgrade dissidents charged

**BELGRADE** — Yugoslav authorities have begun criminal proceedings against two dissidents detained last Friday night with veteran rebel Mr Miroslav Djilas, Mr Srdjan Popovic, a lawyer, said yesterday.

The proceedings on a charge of disseminating hostile propaganda have been opened against Mr Dragomir Olujić, a local radio assistant, and writer Mr Miroslav Milic, Mr Popovic said.

Mr Olujić and Mr Milic were released on Wednesday after four days in police custody, the last of a group of 28 dissidents seized in the raid on a private Belgrade apartment.

Mr Popovic, who was held by police for 12 hours, expects preliminary judicial moves in the next few days. Mr Olujić and Mr Milic are the only two of the 28 originally detained to be the subject of criminal proceedings. AP

## Austria will rely more on gas for energy needs

BY PATRICK BLUM IN VIENNA

**AUSTRIA** will rely more heavily on gas to meet future energy requirements, even if this means greater dependency on the Soviet Union, which provides practically all its imported gas.

In 1983, gas accounted for 16.4 per cent of the country's energy consumption.

Officials in Vienna argue that public opposition in Austria to other sources of energy on environmental grounds and the availability and low cost of Soviet gas makes it the best choice.

"It isn't a political question. It is our only chance to get gas. North Sea and Algerian gas are too expensive," an official of OMV, the Austrian state-owned oil and gas group, said.

Under a treaty signed recently between OMV and the Soviet Soyuzgasexport, Austria will import an extra 1.4bn cubic metres of gas a year worth between £14m and £155m at current prices.

Austria already imports 2.4bn cubic metres a year of Soviet gas. In addition, it takes up another 500-800m cubic metres annually depending on availability.

Austria also "imports" about 500m cubic metres of North Sea gas from Ruhrgas of West Germany but through a switch transaction in fact takes that amount directly from Soviet exports to West Germany.

In practice since 1968 when the first Austrian-Soviet gas treaty was signed, all Austria's gas imports have come from the Soviet Union. Under the new treaty, Austria will import an agreed total of 3.9bn cu metres a year by 1987.

The increase will be staggered over three years, starting with an extra 250m cu metres in July this year. The treaty also provides for an optional extra 1bn cu metres.

Austrian domestic production of 1bn to 1.2bn cu metres of gas will account for about one-fifth of total gas consumption by then.

Austria's reliance on gas has to increase following government measures to reduce pollution, taken under pressure from widespread public opposition to oil, coal and nuclear power.

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Notice of Redemption

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NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of June 1, 1971, under which the above designated Debentures were issued, Citibank, N.A. (formerly First National City Bank), as Trustee, has selected for redemption through the operation of the Sinking Fund, on June 1, 1984 (the "redemption date") at 100% of the principal amount thereof (the "redemption price"), together with accrued interest to the redemption date, \$1,000,000 principal amount of said Debentures bearing the following distinctive numbers:

Table with columns for distinctive numbers and corresponding values. Includes sub-sections for '1000 COUPON DEBENTURES BEARING THE PREFIX LETTER M' and '1000 COUPON DEBENTURES BEARING THE PREFIX LETTER N'.

The Debentures specified above are to be redeemed for the said Sinking Fund at the option of the holder (a) at the Maturity and Deliver Window-5th Floor of the Trustee, No. 111 Wall Street, in the Borough of Manhattan, The City of New York, or (b) subject to any laws or regulations applicable thereto, at the main offices of Citibank, N.A. in Amsterdam, Frankfurt/Main, London (Citibank House), Milan, Paris, Brussels and Citibank (Luxembourg) S.A. in Luxembourg. Payments at the offices referred to in (b) above will be made by a United States dollar check drawn on a bank in New York City or by a transfer to a United States dollar account maintained by the payee with a bank in New York City on the redemption date, at the redemption price together with accrued interest to the date fixed for redemption. On and after the redemption date, interest on said Debentures will cease to accrue, and, upon presentation and surrender of the said Debentures with all coupons appertaining thereto maturing after the redemption date, payment will be made at the redemption price out of funds to be deposited with the Trustee.

Coupons due June 1, 1984 should be detached and presented for payment in the usual manner. PHILIP MORRIS INTERNATIONAL CAPITAL N.V. By: Citibank, N.A. as Trustee.

New Issues April 25, 1984

Federal Farm Credit Banks Consolidated Systemwide Bonds

10.50% \$1,614,000,000 CUSIP NO. 313311 LB 6 DUE NOVEMBER 1, 1984. 10.70% \$852,000,000 CUSIP NO. 313311 LC 4 DUE FEBRUARY 1, 1985. Interest on above issues payable at maturity. Dated May 1, 1984 Price 100%. The Bonds are the secured joint and several obligations of The Thirty-seven Federal Farm Credit Banks and are issued under the authority of the Federal Credit Act of 1971. The Bonds are not Government obligations and are not guaranteed by the Government. Bonds are Available in Book-Entry Form Only.

Federal Farm Credit Banks Funding Corporation

90 William Street, New York, N.Y. 10038 Peter J. Carney President. This announcement appears as a matter of record only.

Akzo NV Arnhem Holland

The Board of Management of Akzo NV announces that the General Meeting of Stockholders, held on 24 April 1984 at Arnhem, has decided to distribute for the financial year 1983 a dividend of Hfl. 4.-- per ordinary share of Hfl. 20.--. An interim dividend of Hfl. 1.-- was made payable on 7 December 1983. The final dividend amounts therefore to Hfl. 3.-- per ordinary share of Hfl. 20.--. As from 9 May 1984 the above-mentioned dividend of Hfl. 3.-- per ordinary share, less 25% withholding tax, will be payable against surrender of coupon no. 21. Paying agents in the United Kingdom: Barclays Bank PLC, Securities Services Department, 54, Lombard Street, London EC3P 3AH and Midland Bank PLC, International Division, Securities Services Department, 110-114 Cannon Street, London EC4A 6AA. A complete list of paying offices can be found in the Official List of 25 April 1984 of the Amsterdam Stock Exchange.

OVERSEAS NEWS

Mark Baker assesses the reasons for an about-turn in U.S. relations with Taiwan

Reagan takes a softer line with Peking

WHEN President Nixon made his historic moves towards rapprochement with China in the early 1970s, one of the first people to voice protests on behalf of the Taiwanese was Mr Ronald Reagan. During several visits to the island of "Provincia" of China, and through his ascending political career at home, Mr Reagan proved himself one of the most reliable backers of the Kuomintang leadership on Taiwan. In his 1980 presidential election campaign, Mr Reagan provoked a crisis in Sino-U.S. relations by promising to upgrade Washington's ties with Taiwan.

PRESIDENT REAGAN, who arrives in Peking today from Guam, will seek to play down acknowledged differences over Taiwan during his six-day visit to China, writes Reginald Dale from Washington. Instead, he will concentrate on broadening what the U.S. sees as an important and growing economic and strategic relationship. The trip is regarded in Washington as part of a gradual process of forging closer relations with Peking, in which one key element should be major and profitable U.S. participation in China's massive economic modernisation programme. As for the timing, it is clearly intended that Mr Reagan should be seen playing a high-profile role as a world statesman in advance of November's presidential elections.

with Mr Reagan's conservative supporters in the U.S. Mr Reagan will simply want to fulfil U.S. commitments to fulfil past agreements with Peking on Taiwan, and try to leave it at that, they say. Mr George Shultz, the U.S. Secretary of State, has also stressed in recent days that the "main point" of the trip is to discuss bilateral matters, rather than form a common front against the Soviet Union. Mr Reagan, a life-long anti-Communist, accepts that he cannot hope to change the nature of the Chinese system, White House officials say. In addition to further discussions of possible U.S. arms sales, and scientific and cultural exchanges, Mr Reagan intends to put weight on trade issues. "I'll go there as something of a salesman," he said last week, "doing everything I can up to the point of putting a Buy America sticker on my bag."



President Reagan (above) and Deng Xiaoping, the Chinese leader.

illustrated how anxious both the Americans and the Chinese are to exploit the economic potential of a closer relationship. U.S. nuclear technology is of key importance to China's economic modernisation plans, and it has been estimated that U.S. companies could win contracts worth more than \$50n to help China build nuclear power stations. Mr Reagan is also set to sign a taxation treaty which has already been finalised, and a new accord on cultural exchanges. Other negotiations on an investment protection treaty, seen as essential to the development of U.S. investment in China, are proceeding but not fast enough for Mr Reagan to capitalise on. China has also been talking to the U.S. about gaining new military technology. While it has stressed the need for military self-sufficiency and the fact that it cannot afford to buy large quantities of expensive hardware, China has still been shopping in the U.S.

In politics, four years can represent eight years. This week President Reagan will stand in Peking's Great Hall of the People and toast the future of a burgeoning friendship and economic alliance between the U.S. and Communist China, a sense almost unthinkable even a year ago. Reunification with Taiwan is the highest priority of Chinese foreign policy, and the Reagan visit is a triumph in Peking's eyes. It is a triumph for Taiwan and for the U.S. as well.

Mr Reagan, who the Taiwanese had counted as their most powerful friend, will be seen to be transferring his personal allegiance to the mainland Chinese. This comes at a time when Taiwan's international support has been sinking to new depths. Even South Korea - Taiwan's closest ally in the region - has been showing signs of softening towards Peking.

China's touchiness over continuing U.S. links with Taiwan. Mr Reagan's visit will take a lot of the heat out of the issue. While it does not mean the U.S. is about to sever all ties with Taiwan, it does mean that Mr Reagan has now been persuaded about the enormous strategic and commercial potential of drawing closer to China.

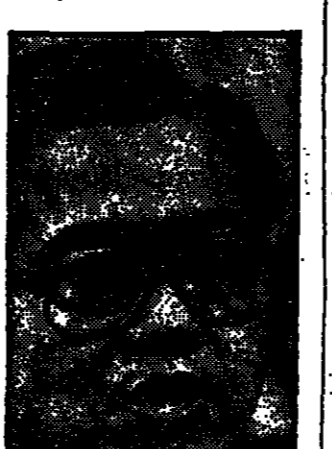
Despite continued sniping at each other, both China and the Soviet Union are still keen to keep up a momentum towards normalising their relations. Mr Reagan's visit has provoked some barbed comments from Moscow. To balance this approach, however, Moscow announced yesterday that Mr Ivan Arkipov, First Deputy Prime Minister, will travel to China next month.

A Chinese military delegation spent a month in the U.S. recently, and a U.S. Government delegation has been in China examining the needs of the People's Liberation Army. China is believed to be interested in buying a variety of military equipment, and some decisions are expected before the proposed visit to the U.S. in June by Chinese Ministry of Defence officials. If the Reagan visit takes the U.S. closer to selling sophisticated military equipment to China, then the Taiwan Government will have even more reason to feel deserted by their old ally. The U.S. is already expected to sell advanced fighter aircraft to Taiwan and is restraining general military sales in line with its commitments to Peking.

Banks 'must decide' on Citibank repayment

BY PETER MONTAGNON IN AMSTERDAM

THE PHILIPPINES will not authorise further repayment by Citibank of deposits frozen at its Manila branch since the government of President Ferdinand Marcos declared its intention to reschedule its foreign debt last October. Mr Cesar Virata, Prime Minister, said here yesterday. It is now up to the banks to decide whether the deposits represent Philippine sovereign risk or whether they should be the responsibility of Citibank head office in New York, he told the Financial Times. Mr Virata is in Amsterdam for the annual meeting of the Asian Development Bank which opened here yesterday.



Mr Cesar Virata, Prime Minister of the Philippines

Last weekend Citibank obtained permission from the Philippines central bank to repay 46 per cent of the deposits placed in its Manila branch by other banks which had been used for on-lending abroad. But about \$225m of Citibank deposits are a major stumbling block to completion of efforts to reschedule the Philippines' \$2.6bn foreign debt. It complicates the problem of ensuring fair treatment for all creditors in the rescheduling and provision of fresh money loans. Citibank has been under pressure to repay the deposits from its head office in New York.

Mr Virata added that the Philippines is now "in the last stages" of negotiating an economic programme with the International Monetary Fund. The agreement, which should be complete by late May or early June, will form the basis for its rescheduling plans. The Philippines is certain to ask for a third extension of the moratorium on repayment of debts in July, Mr Virata writes from Manila, while a further devaluation of the peso is expected after parliamentary elections in May.

Banking sources said a rescue package by Philippine creditor banks is unlikely to be delivered before late September or early October due to delays in reaching an agreement with the International Monetary Fund on a \$630m standby credit. "That means the Philippines will have no choice but to further extend the debt moratorium," one banker said. The peso was devalued in October by 21.4 per cent when the government also imposed the first 90-day moratorium on debt repayments as foreign exchange reserves fell. It has been extended twice since then and expires in mid-July.

Soviets launch Afghan offensive

BY ANTHONY ROBINSON AND ALAN CASS

AFGHAN resistance leaders confirmed yesterday that a major Soviet offensive is taking place in several key areas of Afghanistan. The offensive against the strategic, rebel-stronghold of the Panjshir Valley is only one, albeit the most significant, of a number of offensives in a multi-pronged attack. Reports reaching the Pakistani border town of Peshawar confirmed that fresh Soviet troops, flown into Bagram and other air bases in late March, were being used in the new offensive.

The attacks include more intensive aerial bombardment but there is no confirmation yet of the use of high-level strategic bombing by the Soviet air force, although U.S. officials in Washington report that 36 TU 16 Badger bombers are being used in this offensive. Soviet forces, which invaded Afghanistan four years ago to install the regime of Babrak Karmal, have tried and failed six times to wrest control of the Panjshir Valley. Resistance leaders yesterday cast doubt on reports that Ahmad Masoud, the most charismatic rebel leader, had been captured. Rebel leaders in Peshawar said the offensive against the strategic Panjshir Valley had been expected for some weeks.

Iraq accuses U.S. of exploiting war in Gulf

BY OUR MIDDLE EAST STAFF

IRAQ yesterday endorsed Soviet charges that the U.S. is exploiting the Iraq-Iranian war with the aim of intervening militarily in the Gulf. A joint statement issued at the end of a brief visit to Moscow by Mr Taha Yassin Ramadan, Iraqi First Deputy Prime Minister, denounced U.S. attempts to intervene in the Gulf, under the pretext of ensuring freedom of navigation, "to impose an imperialist diktat on coastal states."

It indicated a clear strengthening of Iraq's rapprochement with the Soviet Union and dependence on it for arms supplies as well as frustration with the relatively even-handed U.S. policy towards the Gulf conflict. Mr Ramadan discussed "further development of economic co-operation" in talks with Mr Nikolai Tikhonov, Soviet Premier, according to the official Soviet Tass news agency. It is believed that Iraq was seeking earlier payment terms for oil exports.

Nigerians rush to change notes

NIGERIANS flocked to banks yesterday to change their old naira for new ones, following the military Government's decision to withdraw the currency from circulation and replace it with a new naira, news agencies report from Lagos. Holders of old naira have until May 6 to exchange them. Any amount up to N5,000 can be cashed over the counter, but larger sums must be deposited in banks. Nigerians' land borders remain closed, and travellers arriving by air and sea, including diplomats, were subject to rigorous searches.

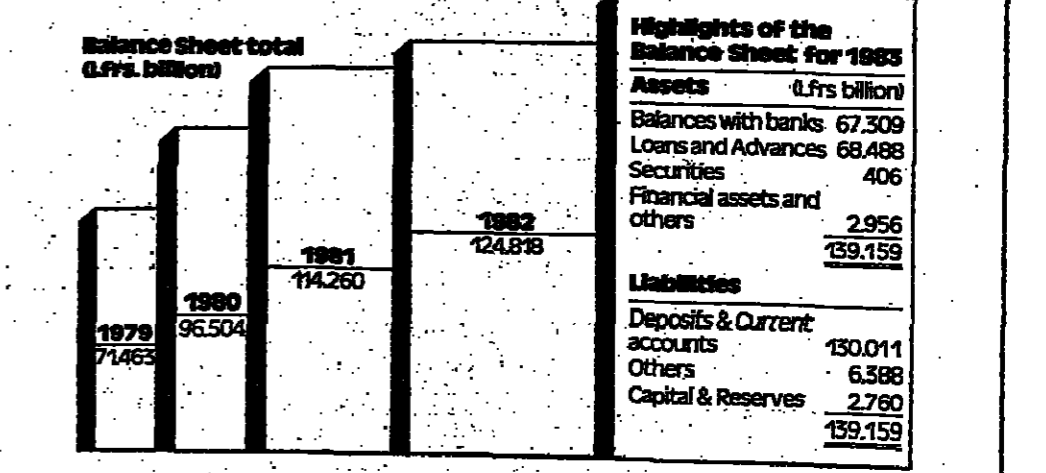
Howe may press Japan to internationalise yen

BY JUREK MARTIN IN TOKYO

SIR GEOFFREY HOWE, the British Foreign Secretary, appeared ready yesterday to add his discreet voice to pressure for Japan to internationalise its currency. In particular, it is expected that Sir Geoffrey, who is due to confer with Mr Yasuhiro Nakasone, the Prime Minister, and Mr Toshio Komoto, head of the Economic Planning Agency, will characterise the latest Japanese economic package, to be unveiled tomorrow, as no more than yet another step in the right direction. This package will essentially consist of a declaration of a variety of measures that Japan has already announced or previously agreed to consider. It will encompass some tariff cuts, proposed financial reform actions, the recent beef and orange settlement with the U.S.,

Japan's commitment to buy foreign communications satellites and to permit, in certain cases, foreign inspection of goods imported into Japan. If Tuesday's talks with the Japanese Foreign Ministry are seen to judge by the Foreign Secretary is unlikely to court controversy. He and his Japanese counterpart, Mr Shintaro Abe, found few, if any, substantive points of disagreement in their review of global issues, according to British and Japanese spokesmen. Both, for example, endorsed what Sir Geoffrey described as the need for "for measured but less abrasive" relations with the Soviet Union. But neither anticipated any superpower initiative on arms control before the U.S. election in November.

HYPOBANK INTERNATIONAL S.A. ...continued success in 1983



In 1983, its 12th year of activity in the Eurocurrency market, HYPOBANK INTERNATIONAL S.A., Luxembourg, increased the balance sheet total by 11% to Lfrs 139 billion (US\$ 2,470 billion). The Bank maintained its strong position in the Eurocurrency market. The loan portfolio, which again constituted substantially more than half of the total assets, grew by 5%. Services to private customers in the areas of deposits, securities, precious metals and investment consulting were strengthened substantially. At year-end, capital was unchanged at Lfrs 1,565 billion. Total net worth, general provisions, one subordinated loan and two subordinated debt issues which were taken up during the year amounted to Lfrs 4,420 billion (US\$ 78 billion). The Bank's shares are held by BAYERISCHE HYPOTHEKEN-UND WECHSELBANK AG, MÜNCHEN. For your copy of our 1983 annual report, please contact us at: 57 bd du Prince Henri, P.O. Box 453, L-1724 Luxembourg, Telephone: 4775-1, Telex: 1570, 2628.

Handwritten signature: Jurek Martin

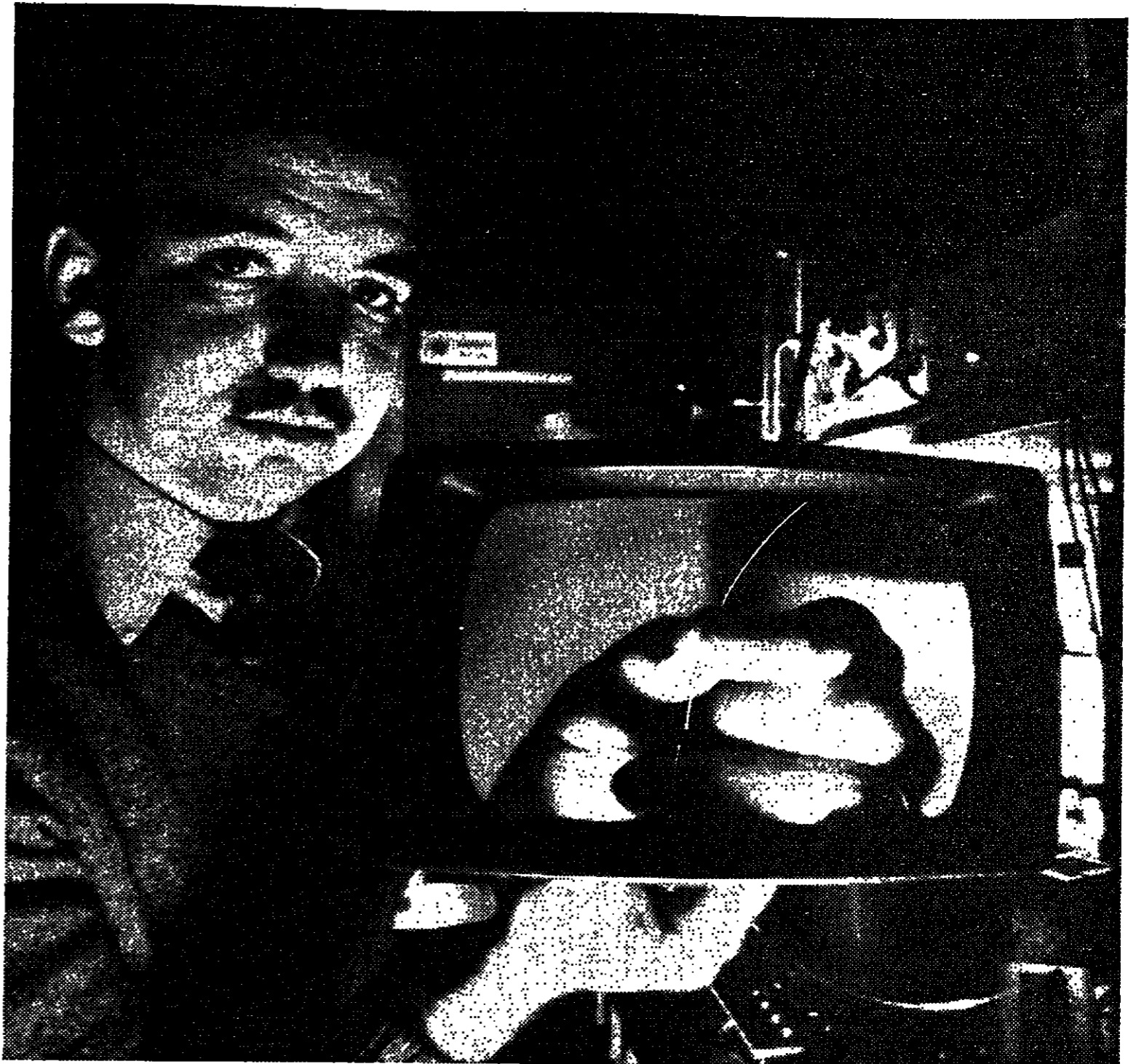
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AMERICAN NEWS

Stewart Fleming and Max Wilkinson on trimming U.S. fiscal deficits
Congress optimistic over budget cuts

WHAT YOU have seen over the past six months is a great coming together, a consensus that there has to be some change on both sides of the budget. That's a big step forward from the day when you had at one end of the spectrum people arguing 'tax increases over my dead body' and at the other end 'no benefit cuts come hell or high water'.

Mondale's fundraising methods under attack

MR. WALTER MONDALE is coming under increasingly heavy fire on the sensitive issue of his campaign finances. His two rivals for this year's Democratic presidential nomination—Sen Gary Hart and Rev Jesse Jackson—are now both openly charging that fundraising methods used by the former vice-president's supporters are unethical, and possibly even illegal.

At least 40 dead in Dominican Republic austerity protests

THREE days of bitter rioting in Santo Domingo and four other cities in the Dominican Republic have left at least 40 dead. Rioters and looters fought with police armed with automatic weapons as protests swelled against the austerity measures introduced by the social democratic government of President Jorge Salvador Blanco on the advice of the International Monetary Fund.

Nicaraguan rebels to hold talks on alliance plan

THE TWO principal U.S.-backed rebel groups fighting the Sandinista Government in Nicaragua are to attempt to form an alliance after more than two years of non-cooperation. This move has been announced by the Honduros-based Nicaraguan Democratic Front (FDN), which claims that talks are being expected with the Democratic Revolutionary Alliance (ARDE) operating out of Costa Rica.

Brazil Congress debates presidential poll reform

THE TWO houses of Brazil's Congress yesterday began an historic joint debate on an Opposition bill to amend the constitution and restore direct Presidential elections after 20 years of military-led rule. But the prospects of the bill obtaining the necessary two-thirds majority in both the chamber of deputies, the lower House, and the Senate remains uncertain.

French N-group in talks on access to uranium

GOGEMA, the French state-owned nuclear group, is holding talks with the Brazilian authorities about acquiring access to large-scale uranium resources in north-east Brazil. Although a Cogema spokesman in Paris said that no agreement had been concluded, an accord on mining the uranium-rich deposits at Itabela would give France further important supply sources for its expanding nuclear energy programme.

French N-group in talks on access to uranium

At the opening of public hearings, Nicaragua asked the International Court of Justice to issue interim measures to restrain the U.S. while the court decided whether it had jurisdiction in the case. The U.S. said on April 6 that it would not recognise the court's jurisdiction in cases involving Central America for two years.

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New Issue April, 1984

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Table listing various banks and financial institutions including Deutsche Bank, Banque Nationale de Paris, Swiss Bank Corporation, and others.

Offshore lease prices lower

The latest U.S. federal offshore lease sale in the central Gulf of Mexico was one of the biggest to date, with a total of 34.7m acres being offered covering 6,500 tracts, William Hall writes from New York. However, it attracted less interest than previous Gulf of Mexico sales. A total of 793 bids for 529 blocks covering 2.0m acres were submitted.



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Advertisement for Northwest Orient featuring a ship and the text 'People who know Minneapolis/St Paul' and 'From £399 return'.

# Airbus Industrie still hopes to sell Libya A-300s

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

AIRBUS INDUSTRIE, the European airliner manufacturing group, remains hopeful of eventually selling some of its A-300 and A-310 Airbus to Libya, despite recent diplomatic problems and U.S. objections to the sale.

The outstanding order by Libyan Arab Airlines is for eight aircraft — four A-300s and four A-310s, all with U.S. engines. The U.S. Government, as a result of its own diplomatic difficulties with Libya, blocked the sale some time ago, on the grounds that the aircraft used extensive U.S. equipment as well as U.S. engines.

The possibility of Rolls-Royce RB-211 engines being installed in Airbus as an alternative to A.P. powerplants had already been considered for some time by a number of airlines worldwide and by Airbus Industrie itself, and it was raised as a possible solution to the Libyan Airbus problem.

But little progress has been made in discussions prior to the recent UK breach with Libya.

Contrary to some suggestions, the use of Rolls-Royce engines in Airbus is not and never has been tied to any solution of the Libyan situation. Rolls-Royce is ready to offer its engines to any interested Airbus buyers who may emerge.

The deciding factor will be the cost of retrofitting the engine in the Airbus, and who pays — whether part of the cost

## World trade volume 'set to rise 5%

GENEVA—The volume of world trade expanded by 2 per cent in 1983, recovering to its 1980 level, with the rate of growth increasing since the second half of last year, according to the forthcoming annual report of the General Agreement on Tariffs and Trade (GATT).

Citing material from the report in a U.S. speech, GATT's Director-General, Mr Arthur Dunkel, said there would be growth of 4-5 per cent this year if trade stabilised at its current level, but that "there Mr Dunkel did not give precise figures for the volume of trade involved in the expansion, but said that the economic recovery, while underway, has taken place on a "disturbingly narrow base," with one-half of last year's net trade growth being accounted for by increased exports to the U.S.

"While this demonstrates clearly the vital role of the U.S. as the leader of the recovery, it is one of the factors behind the mounting trade deficit which magnifies the protectionist pressure to which the U.S. Administration is now being subjected,"

## Iraq offers India petroleum to pay for contracts

BY R. C. MURPHY IN BOMBAY

IRAQ HAS proposed to ship petroleum, crude and sulphur to India to a value of an estimated \$150m (£107m) due in 1984 against all Indian construction and other contracts in Iraq.

Nearly 68 Indian companies were awarded contracts valued at \$2.65bn in Iraq during the Middle East boom which has now been flattened by waning oil revenues as a result of the world crude price decline.

The four-year-old Iran-Iraq war has strained the Iraq eco-

nomy further. For the first time in many years, Iraq delayed payments to international contractors in late 1982, and borrowed some \$7.56m in 1983. Iraq's inability to pay cash for priority contracts, such as strategic roads and railway constructions is seen as further deterioration in its external resources position.

In 1983 Iraq divided all Indian contracts into three categories—priority, small, and non-priority — and had sought deferred credit for \$90m due

against non-priority contracts. Iraq has reached a payments agreement last week with India, which has agreed to extend deferred credit facilities for 80 per cent of payments due in 1984 on all contracts, priority or otherwise.

The agreement envisages that Iraq will ship this year oil and sulphur for the remaining 20 per cent of the value of contracts.

The latest payments agreement is more liberal than that of last year when Iraq paid

\$90m cash and sought credit for only 75 per cent of the payments due. Also, the three-year period for repayment of amounts due in 1984 is longer than two-year credit extended in 1983.

Iraq is keen to award fresh contracts of a priority nature to India but on a deferred-payment basis. The Indian Government has yet to decide on this proposal.

Iran is also having a problem selling crude. Iranian light is

suffering from weak spot market demand and some traders say recent transactions of Iranian light involved 60-day credit.

Iran is also putting pressure on Japan, a major customer for Iranian oil, to lift more crude by linking its purchases of Japanese goods with oil sales.

Some three years ago, Libya offered to pay in oil for a transmission tower construction contract completed by an Indian engineering company in that country.

## NY export tax credit banned

BY NANCY DUNNE IN WASHINGTON

A NEW YORK State corporate tax credit for exports has been ruled as unconstitutional by the U.S. Supreme Court.

In a suit brought by Westinghouse Electric, the court said New York was discriminating against export business generated by other states by giving a tax credit on goods shipped from New York by Domestic International Sales Corporations (Disco).

Disco are exporting companies set up under special provisions of federal law aimed at encouraging exports. The Disco system, which allows business to defer

tax on export income, is said by Canada and the EEC to violate the General Agreement on Tariffs and Trade (GATT) rules limiting government export subsidies.

New York enacted legislation in 1972 to tax Disco, but it provided for a partially offsetting tax credit for New York exporters in an attempt to ensure the state would not lose shipping business.

However, the Supreme Court ruled that the New York tax, by discriminating against exports shipped from other states, violates the U.S. Constitution's

commerce clause which has been interpreted to mean that states may not interfere with interstate commerce or discriminate against each other.

Westinghouse has its headquarters in Pittsburgh but 5 per cent of its exports are shipped from New York. It received a \$8,500 (£6,100) tax credit in 1972-73 for its goods shipped from New York.

A similarly situated corporation whose Disco shipped all its goods from New York would have received a credit of about \$170,000, the court said.

## Boots in Yugoslav venture

BY ALEKSANDAR LEBL IN BELGRADE

BOOTS, the UK company, and the Yugoslav pharmaceutical company Galenika have opened a joint venture company which will manufacture raw materials for Bupropion, an anti-rheumatic drug. The annual capacity will be between 80 and 100 tonnes, half of which will be sold on the local market and the other half exported to selected countries like France, the Comecon group and Arab markets.

Mr T. G. Richardson, a Boots director, said the venture was the first production joint venture ever made by the company.

Boots will have a 49 per cent share in the joint company's equity (part of it the value of technology and part cash) the value of which is likely to be some £2m.

The director of the Boots-Galenika, as the new company is called, will be a Yugoslav while his deputy will be a Briton.

With the Boots-Galenika deal the number of British joint ventures in Yugoslavia amounts to 15. All but one (Davy with the Smederevo steel complex) are of small size. (

## Arms offset arrangements could cost U.S. \$30bn

BY NANCY DUNNE IN WASHINGTON

THE U.S. economy could lose \$30bn (£21.4bn) over the next five years through the use of "offset" arrangements negotiated with the sale of U.S. arms, according to a report issued by the General Accounting Office (GAO).

The use of trade offsets—such as co-production, counter trade and subcontracting—is on the rise in weapons sales, says the GAO, the investigative arm of Congress, and such deals could well "run countries to U.S. interests."

The practice involves shared manufacturing by foreign governments or other arrangements aimed at "offsetting" part of the cost of a weapons deal.

According to one Treasury Department survey, 26 major U.S. aerospace and electronics manufacturers entered into 143 offset deals between 1975 and 1981 for military sales totalling \$14.2bn. The offsetting value of 130 of those contracts was almost \$10bn.

The use of offsets, mostly co-production, began in the late 1950s and early 1960s in Europe and Japan, when they sought to

reduce the outflow of foreign exchange and to promote domestic employment.

In recent years, more industrial countries have required offsets, or some type of industrial participation, as a prerequisite for purchasing major defence equipment.

For example, offset arrangements were concluded with the sale of AWACs to Nato and F-16s to four northern European countries, Israel and Turkey.

Offset arrangements can benefit U.S. national defence, the GAO said, by achieving commonality of weapons systems, closer ties with friendly countries, lower unit costs and in generating new U.S. jobs.

But offset deals could lead to an eroding U.S. industrial base; promote commercial competition by the co-producing country; create an unfavourable U.S. balance of payments position; reduce tax revenues and U.S. employment; increase costs; and distort trade, the report adds.

The GAO particularly dislikes offset deals concluded with countries which receive U.S. military assistance.

## Oil market may be becoming too complacent

By Richard Johns

THE OIL market may be becoming too complacent about the task of maintaining price stability this year, Rowe and Pitman warn.

The stockbrokers' cautionary note comes as the spot price for Brent, the North Sea reference, has slipped below its official selling rate of \$30 for the first time since the end of April.

The Organisation of Petroleum Exporting Countries' position could be weaker than is generally supposed if a relaxation of tension in the Gulf or less optimistic demand scenarios reduce the anticipated level of the summer build-up of stocks, Rowe and Pitman says.

They project a global increase in demand over 1984 of 1.3m barrels a day, or 2.9 per cent, compared with a rise of 2.5 per cent forecasted by the International Energy Agency in its most recent assessment.

## China 'ready to sign nuclear contracts'

PEKING—China is set to sign contracts with French and British nuclear power companies this summer for the construction of a 1.8m kilowatt nuclear plant to be shared with Hong Kong.

Peng Shih, Vice-Minister of Water Resources and Electric Power, was quoted by the official China Daily newspaper as saying that more than 20 contracts will be signed for the \$4.1bn (£2.8bn) plant at Daya Bay, Guangdong Province.

The plant will be China's second nuclear power station.

The contracts include the basic joint-venture contract between the China and Hong Kong authorities, a design contract with Electricite de France to be signed in June, the nuclear reactor contract with Framatome Co of France in July, and the turbine contract with General Electric of Britain to be signed in August. AP-DJ

## West Germany urged to boost stake in IDB

BY OUR FOREIGN STAFF

WEST GERMANY should concentrate more attention on small- and medium-sized projects in Latin America as part of the negative experience with large-scale projects such as nuclear co-operation with Brazil, says a report on West German-Latin American relations just published by the Friedrich Ebert research institute in Bonn.

The report calls for the Federal Republic to increase its stake in the International Monetary Fund and the Inter-American Development Bank (IDB) and ensure that the austerity policies prescribed by the IMF are reviewed.

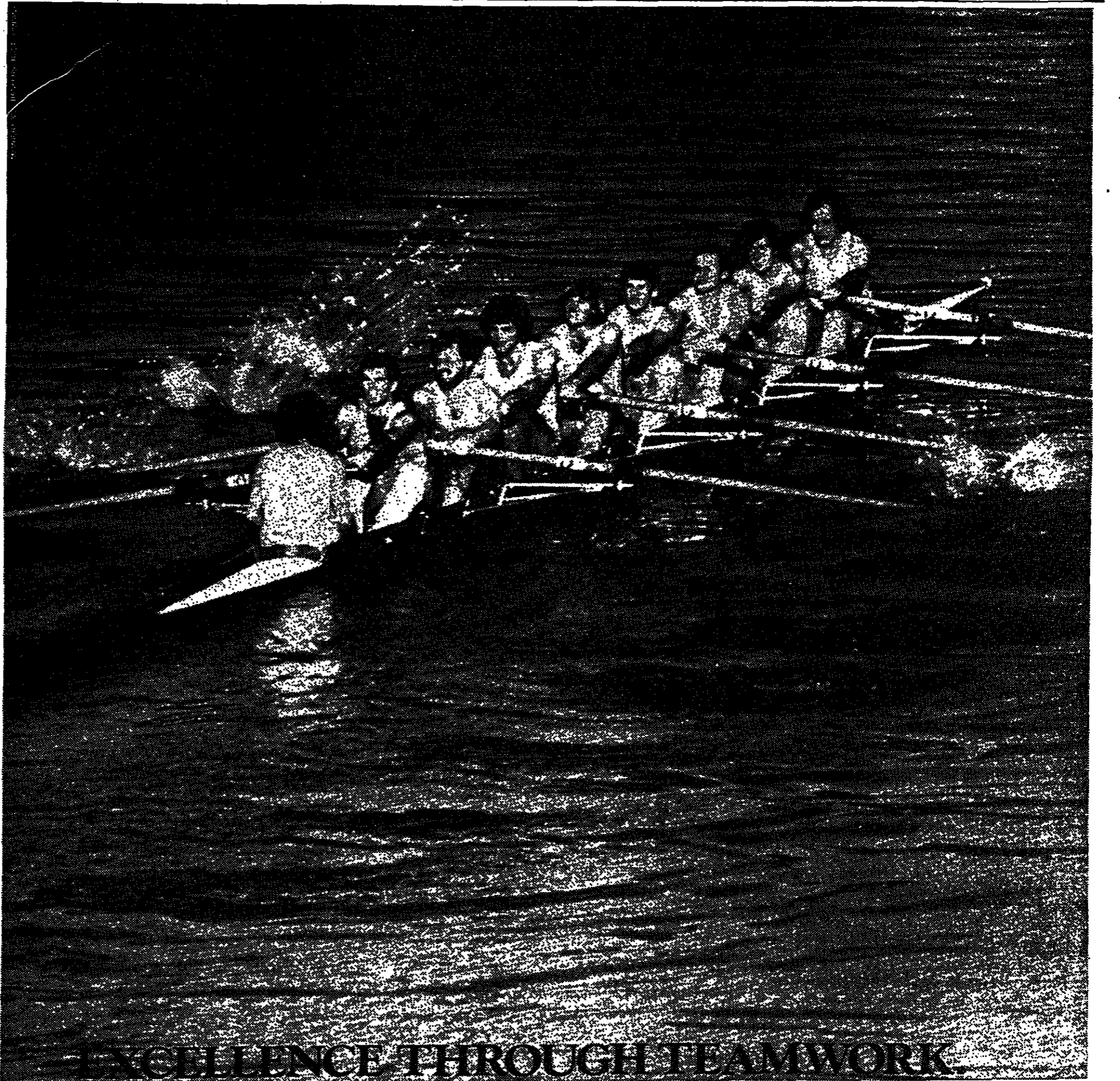
The supply of Latin American raw materials to West Germany should be encouraged, and Latin Americans should be encouraged to take a stake in the processing of raw materials in the Federal Republic.

The report warns that after the second enlargement of the EEC to include Spain and Portugal, protectionist tendencies to limit imports from Latin America are likely to increase as the products of new EEC members will compete with products now being offered by Latin America.

"The Relations between the Federal Republic of Germany and Latin America: Present Situation and Recommendations."

Enter adds from Guatemala City: Guatemala is considering suspending trade with Nicaragua over alleged non-payment of an interest bill. Sr Leonel Hernandez Cardona, Economy Minister said.

Nicaragua owes \$6m (£5.7m) interest on its \$137m debt, he claimed. Guatemala exported \$50m-worth of goods to Nicaragua last year against \$12m of imports.



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UK NEWS

# Miners offer talks, but still oppose closures

BY OUR LABOUR AND PARLIAMENTARY STAFF

DEADLOCK in the British miners' dispute was broken for the first time in seven weeks yesterday when the miners' union asked for talks on the dispute with the National Coal Board (NCB).

The meeting, between Mr Arthur Scargill, president of the National Union of Mineworkers (NUM) and Mr Ian MacGregor, chairman of the NCB will take place in the next few days and will be their first contact since March 6 when the board announced plans for a 20,000 cut in jobs and the closure of certain collieries.

But both sides remained as entrenched as ever last night despite the NUM's initiative and evidence that more mineworkers nationally were ignoring the union's call for all-out strike action.

The NUM issued a statement saying that its offer for talks with the NCB "anywhere, at anytime" was based on a wish to talk about future expansion of the industry and not pit closures.

Its offer was contained in a letter to the board from Mr Peter Heathfield, general secretary of the NUM. Mr Ned Smith, the NCB's head of industrial relations said: "It is encouraging that they are prepared to meet us. I hope we can get into some commonsense discussions."

Mr Scargill said yesterday:



Mr Ian MacGregor

"There must be no reduction in manpower levels and there must be no pit closures. The coal board knows that and we know that. It is a major difference of opinion between us."

It is therefore, clear that there remain large and possibly insuperable differences on the form and content of any meeting.

The board reported near normal working in most of Nottinghamshire's pits, with only 5,388 miners from a total of 34,000 on strike yesterday. This was the first day of full working after the Easter break, and a crucial test of the response by the county's miners of the call for a national strike made at last week's special delegate conference in Sheffield.

Overall, the NCB said 46 pits in the Midlands areas were working. However, the NUM disputed these figures, and said some 12,000 Nottinghamshire miners were on strike.

Coal stocks at the power stations were sufficient to carry through well into the autumn and for many months after that, Mr Giles Shaw, parliamentary Under Secretary for Energy, said in the House of Commons. He again rejected Labour opposition demands for the Government to intervene in the dispute.

Labour's national executive yesterday gave its full backing to the NUM, calling on all party members to contribute to the miners' strike fund.

Editorial comment, Page 16

# UK seeks changes in diplomatic rules

BY MARGARET VAN HATTEM

THE BRITISH Government plans to present proposals for changes in the rules governing diplomatic immunity at a meeting of international legal experts next month.

The move was announced in Westminster yesterday when MPs were promised that action would be taken in an international forum in the wake of the siege at the Libyan People's Bureau in London.

Mr Leon Brittan, the British Home Secretary, gave no details. However, it was later confirmed in Whitehall that Foreign Office legal advisers and senior civil servants will begin a review of the workings of the Vienna Convention and present their recommendations for improvements to the International Law Commission.

This body, set up under the United Nations, comprises 34 international legal experts nominated by UN member states who meet for three to four months every year in Geneva. The British Government hopes to be ready to present some proposals to this year's meeting which begins next month.

Mr Brittan revealed that the Government had lobbied extensively in the international community in an attempt to bring pressure to bear on Colonel Muammar Gaddafi, the Libyan leader, and so avert the need to break off diplomatic relations with Libya.

These efforts are understood to

have included personal messages from Mrs Margaret Thatcher, the Prime Minister, to six non-aligned world leaders.

Mr Brittan described the breaking of diplomatic relations as a "very serious" step taken on only three previous occasions since the Second World War, and said Britain's action was widely regarded as a "robust response."

Although international lobbying efforts appear to have been unsuccessful in their original intent, Mr Brittan reported an increasing volume of international support from countries including the U.S., Canada, Belgium, Norway and France.

Reaction to Mr Brittan's statement was generally low-key, with many MPs apparently taking a lead from Mr Gerald Kaufman, Shadow Home Secretary, who said that searching questions should be held in check until after the Libyans in the People's Bureau had been sent home and British diplomats in Libya had returned to the UK. He asked for a further opportunity to put questions at the beginning of next week.

MPs agreed that the outrage felt over the murder of Woman Police Constable Yvonne Fletcher by an occupant of the People's Bureau must not be allowed to prejudice the state return to London of the staff in the British Embassy in Tripoli.

# SCRUTINY OF FINANCIAL COMMUNITY GETS FRESH IMPETUS

## Securities body pledges reform

BY JOHN MOORE, CITY CORRESPONDENT

THE CITY of London's most criticised self-regulatory body, the Council for the Securities Industry (CSI), yesterday formally declared that it intended to revamp its organisation, probably change its name, and take a new direction in the policing of the affairs of London's financial community.

The new reforming zeal of the CSI has been stimulated by a report on investor protection, published in January, prepared by Professor Jim Gower, the Department of Trade and Industry's consultant research adviser on company law.

Prof Gower prepared his report on investor protection at the request of the Trade Department after a wave of scandals in securities firms which were not members of the London Stock Exchange, and after malpractices in the London commodities markets.

Prof Gower remarked that he was "surprised by the extent of the criticisms of the council that I have heard in the course of my preliminary discussions and clearly there are many in the City and elsewhere who regard it as a fifth wheel on the coach with little prospect of ever becoming anything more useful."

Views have not changed much in the City since these initial observations in January 1982, Mr David Hopkinson, who runs £2.5bn of investments at M & G through pension funds and unit trusts, said that

the CSI "is a quango to the power of four. It has got to be completely revamped with people who actually understand the markets and who are not just woolly dog-gooders."

In his report in January, this year Prof Gower recommended his new plan for improved investor protection. He said that the Department of Trade should have wide powers to supervise a number of new City self-regulatory agencies and would be responsible for day-to-day supervision of the investment community.

The CSI would act as an umbrella, he said, for the self-regulatory agencies to co-ordinate their activities. Both the Trade Department and the CSI would maintain contact with each other.

In its submissions to Mr Norman Tebbit, Secretary for Trade and Industry, on the Gower proposals, the CSI said that the majority of the 20-strong council - and there have been divisions over certain key issues - believed that if there were to be a number of self-regulatory agencies, there would also have to be provision for co-ordinating their rules and checking that the agencies were fulfilling their investor protection functions.

"They believe, that this should be done by a practitioners-based body rather than by the Department of Trade and Industry or a statutory commission," it said.

The council believes that it mattered little whether this supervisory body was based on the CSI or was an entirely new organisation, as long as it could adequately carry out the necessary investor protection functions.

"There is no doubt that if the CSI were to become the supervisory body, it would have to be substantially reconstituted and would probably need to change its name to reflect its new role. The supervisory body would have much more of a regulatory and less of a consultative function than the present council."

The council has told the Trade Secretary that the number of self-regulatory agencies should be controlled, as there are fears that the number of these bodies in the City of London could rise to 20. "It is important that they are relatively few in number since proliferation would almost certainly render the system unworkable," it said.

These new proposals mark a radical shift in direction from the role set out by the Bank of England which set up the CSI in March 1978. Then, the CSI had the stated objectives of supervising, maintaining ethical standards, resolving differences, and initiating codes of conduct.

The council sees its role now lying purely and simply in the field of investor protection.

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# Freelance labour 'boosts profitability'

BY JOHN LLOYD, INDUSTRIAL EDITOR

HOMEWORKERS, outworkers and freelance labour are now an increasingly important factor in the labour market and appear to contribute significantly to the profitability and investment plans of the companies which use them.

Research by the Department of Employment, based on the findings of the Workplace Industrial Relations Survey, shows that "establishments using outworkers and/or freelancers are doing better on balance, than establishments not using these types of labour. This suggests that the flexibility offered by these types of labour can of itself be a significant factor in a firm's expansion in its ability to ride through the recession."

While a significant proportion of outwork is still found in the generally declining clothing and textile industries, there is now ample evidence to show that it is spreading particularly rapidly in expanding sectors, such as information technology, many clerical and even managerial jobs.

In terms of financial performance compared with other firms in the same industry, outwork establishments were doing markedly better than average.

DE research has shown, on the best survey evidence available, home and outworkers now total some 1.68m, or around 7 per cent of

the total labour force. This is up from an estimated 1.1m in the late 1960s, and confirms the conclusion of a number of studies that the trend is a rising one.

The correlation between the use of outworkers and profitability is an important finding, since it will tend to emphasise to employers the advantages many have enjoyed in using this form of labour in preference to hiring permanent workers.

However, as the research makes clear, the wages and conditions of outworkers are generally inferior to permanent staff. It says that "rates of pay were never higher than those for inworkers (except, to some extent, in the Wages Council sector which sets minimum rates for low paid workers) - and yet outworkers were typically not offered the benefits, such as sick pay and holiday pay, that are now standard benefits for employees."

The Workplace survey shows that at least half of all outworking is concentrated on companies where pay and conditions offered to full-time employees are below average, and where union density is around half of the average. The evidence suggests that very few homeworkers are themselves unionised.

(Employers use of homework, outwork and freelancers by Catherine Hakim, DE Gazette Vol 92 No 4, April 1984)

# MPs to hear British Gas deal evidence

BY DOMINIC LAWSON

THE HOUSE of Commons Select Committee on Energy will today receive the evidence it has requested on the proposed British Gas Corporation deal to buy £20bn worth of gas from the Norwegian Sleipner field.

Memoranda are expected to be delivered by British Gas, the Treasury, the Department of Energy, and major North Sea gas producers, such as BP, Shell and Esso.

It is likely to take a week or two before the committee decides whether to hold a full-scale inquiry into the proposed deal, which has been held up by Treasury objections. In any event it is expected the committee will publish the evidence submitted to it.

The committee most recently looked at the long-delayed proposed

sale of the British Gas half share in the Wytch Farm oilfield, Britain's biggest onshore discovery. The MPs have now decided collectively to take no further action at this stage.

However, a Labour member of the committee, Mr Geoffrey Lofthouse, said yesterday the Labour minority on the committee was "certainly not happy" that a full-scale inquiry had not been undertaken, and would press for such an investigation even after the Wytch Farm stake had been sold.

The committee reported that if doubts remained about the Government's instruction to British Gas to dispose of the field "the proper place to resolve them is in the courts."

# Enterprise Oil to set up subsidiary for U.S.

FINANCIAL TIMES REPORTER

ENTERPRISE OIL, the former British Gas North Sea oil subsidiary soon to be floated on the London Stock Exchange, is set to expand into the U.S. oil market after its arrival in the private sector.

A new subsidiary, Enterprise Oil North America is about to be set up and a former U.S. exploration head of BP, Mr Colin Davies, has been taken on by Enterprise to spearhead its expansion in the U.S.

At the time of flotation, probably in late June, Enterprise's assets will be 100 per cent based on the UK Continental Shelf. But its strategy for the future will involve a steady diversification into other oil provinces, initially the U.S. It is thought that in about five years the company would aim to have over 20 per cent of its assets base overseas.

Although Enterprise Oil's corporate plan is not likely to be made explicit until the publication of its prospectus, it is thought that its

plans for entry into the U.S. oil market could involve corporate takeovers, rather than just asset acquisitions.

As regards other foreign diversifications it is likely that the company would concentrate on areas outside the UK, such as Denmark, and the Netherlands.

The Irish Government has recently announced the opening of its third round of oil and gas licences, and it is possible that Enterprise might be interested in obtaining some interests in the Irish sector of the Celtic Sea.

Next Wednesday Enterprise will be revealing its first report and accounts, with details of its results for 1983. This will give the City a clear and up to date impression of the earnings power of Enterprise's producing oil fields and will thus help the financial community to assess the value of the company's assets in the run up to flotation.





UK NEWS

# Rhondda switches roles as the coal runs out

SEVENTY YEARS ago the Rhondda Valley in South Wales was one of the world's most concentrated coal mining areas. Now the last pit in the Rhondda, Maerdy, which only 10 years ago was promised a further 100 years of life, is to cease winding coal by the end of this year.

Robin Reeves, Welsh Correspondent, looks at the impact of the closure of coal mines and the efforts being made to develop new industries in one of the poorest parts of the UK.



Mr Scargill: inspiration from Rhondda.

In the 40 years up to the First World War the Rhondda was transformed from a scattered rural community into a crowded, cosmopolitan, yet close-knit society of more than 150,000.

People poured into what has been described as a vast Black Klondyke from all over Wales and parts of Britain. In 1913 more than 40,000 miners produced 9.5m tonnes of coal from some 80 collieries for export around the world.

But the Rhondda's decline was equally spectacular when the markets for steam coal collapsed in the 1920s and 1930s and unemployment soared to more than 40 per cent.

Many of the miners' leaders to whom Mr Arthur Scargill, the president of the National Union of Mineworkers, has admitted he looks back for renewed inspiration emerged from the turbulent period in the Rhondda history between the two wars, when miners resisted moves to cut back their livelihoods.

Coal mining ceased to be a main activity in the Rhondda in the 1960s. Today there are 5,500 people unemployed and the problem would be a lot worse but for the fact that 10,000 people commute from the Rhondda to work every day.

The ugly coal tips have all gone, thanks to a sustained land reclamation programme over the past 20 years, which has restored the surrounding hills to their former glory.

In the absence of any important new initiative - and there are no signs of it forthcoming - many more will be condemned to leave the Rhondda in search of work. The population has declined from a peak of 180,000 in 1925 to 81,000 today.

The Rhondda's case for special help from the Government has been eroded by equally pressing problems elsewhere. In the circumstances, the emphasis of the Welsh Office has been on saving what industry there is. The A. J. Gooding Group squeezed Elm out of the Welsh Office Industry Department to rescue Porth Textiles, the Swan Christmas decorations manufacturer, from the receivers.

Remember Engineering, another long-established Rhondda employer

He believes that with the growth of a dozen of the valley's small companies into medium-sized enterprises over the next decade, the struggle against unemployment problem will begin to be won. Mr Tony Roberts, the borough industrial development officer, also refuses to be downhearted. "We have got more going for us than Tinseltown or Bricktop, and a sense of identity and purpose."

Mr John Morgan is a comparatively new phenomenon for the Rhondda. He started Applied Screen Print in an old school meals kitchen 11 years ago. Today the company, which produces high-quality screen prints on glass and acrylic, mainly for the gaming and leisure industries, employs 50 people and has a turnover of £1.25m.

He has never considered moving his business out of the Rhondda. "This valley is important to me. For all its problems, the people are marvellous," he says. By way of illustration, he emphasises that for the past three months his workforce has happily switched to two 12-hour shifts a day, six days a week, to meet an upsurge in orders.

Applied Screen Print is one of about 150 businesses from which the Rhondda is having to build a new economic future in the aftermath of coal. Many, like John Morgan, are firmly committed to the valley in so far as it lies within their control. They are quick to pay tribute to the hard work and loyalty of their staff. But building a new Rhondda economy is not easy.

The private sector alone is never going to solve the Rhondda's problems. On most measures of social deprivation across England and Wales, the Rhondda comes near the top of the list. At the last count, some 17 per cent of households were still without an inside lavatory and 12.5 per cent without a bath. A report just published by Mid Glamorgan health authority revealed that death rates among babies born in the Rhondda are 50 per cent above the national average.

"I am tired of people talking about the problems of a declining coal industry. They do not seem to realise that it has gone - 20 years ago," says Mr Morgan.

Encouraging industrial growth within the valley is behind the Rhondda Borough Council's programme of building small factory units. Existing most interest at the moment is a project to make use of the Rhondda's unique history by turning Tynesaw Lewis's Merthyr to a museum. A feasibility study by the Welsh Development Agency has urged a large-scale multi-million-pound scheme with the aim of attracting 10,000 visitors a day. Anything less ambitious, it suggests, might not get off the ground since the Rhondda is off the tourist track.

A great deal of industrial training is also taking place with help from the Manpower Services Commission. Training covers subjects from engineering to fibre optics, solar energy and digital controls.

In short, the Rhondda has far from thrown in the towel. Indeed, Mr Dick Newman, chairman of the Association of Rhondda Industries and Further Education Institutes

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UK NEWS

# Irish churches in the thick of unity argument

SOME THINGS are best left unsaid in Ireland unless you are very sure of your company. One is that dairy farmers are over-subsidised. Another is that the Roman Catholic Church stands determinedly blocking the way to Irish reunification. Many people reading the submission to the New Ireland Forum from Ireland's Catholic bishops, and the transcript of the public session where they later gave evidence, may find the second statement painfully obvious.

Some Catholic priests appear to find it painfully obvious. But for some reason, perhaps connected with the church's perception of its waning influence, it cannot be said openly.

The churches in Ireland on both the Catholic and the Protestant side, north and south, confronted daily with evidence of their inability to meet the needs of their people and, consequently, of their declining influence, appear to be heading for a period of internal criticism and upheaval.

The churches, according to clergy on both sides, merely mirror the

that only a minority bothered to vote in the recent abortion referendum. Protestants have not failed to notice, however, that only a much smaller minority dared to defy the church.

Priests in urban centres such as Dublin, Belfast and Cork report the emergence of a strongly anti-clerical generation. Young people, they say, are leaving the church and, more significantly, not coming back when they become parents.

Middle class Catholics in Dublin are beginning to send their children to non-denominational schools.

In working class West Belfast "marriage is going out of fashion," according to a local priest.

An interesting study recently commissioned by the Bishop of Cork and Ross reported a deep rift between church and laity, aggravated by impossibly high expectations of the church on the part of the laity, and the siphoning of church resources to the "more competent and better off" while the poor and needy were left to the care of the state.

But urban Ireland is not rural Ireland, and while the Catholic

fragmentation of Irish society, they do nothing to heal it and may even exacerbate it. According to Declan Deane, a Catholic priest at the forefront of the ecumenical movement, the churches readily accept the segregation that is becoming ingrained in Northern Ireland and are content to leave ecumenism to archeological societies, nursing homes, Alcoholics Anonymous and pigeon breeding societies.

"If you want an ecumenical spirit," he writes in the latest edition of the liberal Catholic monthly, *Doctrine and Life*, "you do not look to priests, ministers or preachers for it - you look instead to the ward sisters, the pigeon fanciers and the drunk."

In similar vein, Canon Eric Elliott of Belfast, a member of the Church of Ireland delegation to the Forum, blames the Church for deepening the sectarian rift: "We have contributed to the troubles. We are partly responsible for the differences."

The contribution of the Catholic bishops to the Forum caused something of a sensation at the time. While nodding in the direction of separation of church and state, they made it clear that whatever political influence was left to them would be used to the utmost.

Dr Cahal Daly, the influential Bishop of Down and Connor, insisted that the church would not seek to make its moral teachings the criterion of constitutional change, or to have the principles of its faith enshrined in the law. It did, however, claim "the right to alert the consciences of Catholics to the moral consequences of any proposed piece of legislation."

Separation of church and state did not mean that voters should leave their consciences behind when they went to the polling booth, "and we must have the right to carry out our duty to impart the moral convictions, the moral teachings of our church to our own members," he said.

So much for pluralism which, when discussed by Catholic clergy, appears almost inevitably to narrow down to topics such as abortion, contraception and divorce. On all of these, the bishops made it clear that they would oppose changes in the law.

While many Protestants, north and south, see pluralism in broader terms, they also see these three issues as symbolising the Catholic church's determination to hang on to its political influence wherever possible.

Inevitably, they cite the active role played by the church in the campaign to write the ban on abortion into the Irish constitution, as evidence of its power.

"They are wrong to do so," says one liberal Catholic priest. "This was the church's last hurrah - flexing its muscles on the one issue where it was sure to win. It is losing its grip. In 15 to 20 years, it will have lost all political influence: there will be a majority in favour of abortion, and we clergy will have a much smaller role." He points out

church's influence may be waning, it would seem still to have a long way to go before it can be dismissed as politically insignificant.

Although the churches are organised on an all-Ireland basis, they reflect the north/south divide. Northern Catholic clergy, not surprisingly, are more publicly committed to the constitutional issue than those in the south; more aware that northern nationalists feel that the south in general, and the church hierarchy in particular, have lost interest in them. This may explain the ambivalence of northern-based church leaders such as Bishop Daly of Derry and Cardinal O'Flaherty on the morality of supporting Sinn Féin.

But the gap is even more pronounced on the Protestant side. A wide gap exists between the Church of Ireland, largest of the Protestant denominations, and the Presbyterian Church, which is slightly larger in the north.

An even wider gap seems to exist between southern members of both, who are extremely reluctant to be drawn into the constitutional argument or to be regarded as supporters of Unionism, and northern members, many of whom equate Unionism with Protestantism.

Southern Protestants, while they may deplore the political influence of the Catholic church, are often embarrassed by the Protestant Orange Order and disturbed that it still carries considerable political clout in the north.

So far, most of the criticism of the role of the churches comes from within. In the north, most leading Unionist politicians are either clergymen or church elders. In the south, no politician who aspires to power could afford to take on the Catholic hierarchy. But the climate may be changing.

This month's edition of *Magill*, Ireland's leading current affairs magazine, carries an outspoken attack on the church by columnist Eamonn McCann. "The Catholic hierarchy in the southern state has the market for snake oil sewn up," he writes. "It is on this that its prestige, power and fabulous wealth is based. Its primary aim, the only thing its members think about night, noon and morning, is how to protect and preserve that power... it has no body of solid belief, only material interest."

Many Irish citizens might privately endorse the view, but would certainly put it in the category of things best left unsaid unless you are very sure of your company. The fact that a fairly conventional, mainstream periodical saw fit to publish it is a straw in the wind.

● The concluding paragraph in yesterday's article on the rise of Sinn Féin should have read: "The main factor (in determining Sinn Féin's electoral performance) is likely to be whether steps are taken to convince the nationalist minority that Northern Ireland is their state too, and that they have as much of a role in it as anyone else."

# Shipping rates recover ground

BY ANDREW FISHER, SHIPPING CORRESPONDENT

WORLD shipping freight rates reached their highest level for nine months in March, according to the General Council of British Shipping (GCBS).

But they were still less than half the peak levels seen four years ago. The patchiness of this year's gradual recovery in shipping markets was demonstrated by a renewed rise in the volume of tonnage laid-up for lack of business.

Around 12 per cent of world merchant tonnage was idle at the end of February, the GCBS reported. This was a total of 82.5m deadweight tons, some 3m dwt more than in the previous month.

The GCBS expressed the hope that the reversal in the declining

	IDLE WORLD TONNAGE (in dwt)		
	Dry cargo	Tankers	Total
Dec 31 1981	2.8	94.5	27.4
Dec 31 1982	22.8	80.1	83.7
Dec 31 1983	22.0	75.1	100.5*
Feb 29 1984	22.5	60.3	82.8

\* Peak total tonnage laid-up total Source: General Council of British Shipping

laid-up trend was only temporary. The total of idle shipping has come down since last May from a record level of nearly 100.5m dwt.

February's rise, commented the GCBS, "demonstrates once more the general weakness in world shipping markets." The increase was

entirely accounted for by tankers, of which 60.3m dwt were idle at end-February (19 per cent of the total) against 58.9m dwt the previous month.

The improvement in freight rates showed through in a nine point rise in the GCBS's own tramp trip char-

ter index to 108 at the end of March.

This index (1978=100), which measures single voyage rates, has been around or below the 100 mark for much of the past two years.

Its highest point was 275 in April 1980. It fell below 200 in the summer of 1981 and below 100 a year later. There was a modest recovery early last year, which left the index at 111 in June 1983.

Rates for charters of several months or more have also picked up this year. The first quarter saw a rise to 117 from 103 in the final quarter of 1983 in the GCBS's tramp time charter index.

Again, this still left the index at less than half the level of three years ago.

# Shell plant's future assured for decade

BY CARLA RAPOPORT

SHELL CHEMICALS UK said yesterday that the future of its production facilities at Carrington, near Manchester, was assured for at least 10 years. The division, which employs around 1,150 workers, has been under threat of closure for some time.

Carrington, which is one of Britain's largest chemical sites, makes a wide variety of industrial plastics and has been making losses for nearly three years. Shell officials said, however, that the division had returned to profit in recent months because of improved sales volumes and prices and heavy rationalisation.

Huntsman Chemicals yesterday announced that it was to buy one of the Carrington units which Shell had intended to shut down this year. Huntsman Chemicals, a privately owned U.S. group, said it would be buying Carrington's crystal and tough polystyrene production facilities for an undisclosed sum. This figure is believed to be about \$5m.

The move will salvage between 40 and 50 jobs at Carrington and may provide more because Huntsman intends to invest "many millions" in the UK plant over the next few years.

Results, Page 19



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# De Beers

The year 1983 was considerably better than 1982. However, the early promise of a return to normal conditions which I reported in my last statement was not fully realised and the market for the larger, better quality stones remained weak throughout the year.

The book value of our diamond stocks increased by R421.6 million (of which R223.4 million was due to the change in the Rand/Dollar exchange rate) to a total of R2,253.9 million. Measured in United States Dollars, the currency of sale, the increase was \$163 million to a total of \$1,852.3 million.

De Beers' profits, including its share of the retained profits of associated companies — but before our R5.7 million share in the extraordinary profits of associates — were R530.2 million or 147.4 cents per share, that is 20 per cent more than the R442.5 million



Oval cut

earned the previous year. Excluding its share of the retained profits of associates, profits were R303.4 million or 84.3 cents per share compared with R202.5 million or 56.3 cents per share, an increase of 50 per cent. While the high level of stocks calls for a conservative distribution policy, in view of the substantially improved profits the Board decided that a small increase of 2.5 cents in the final dividend was justified, resulting in a total distribution of 40 cents per share against 37.5 cents in 1982.

#### Further signs of improving markets

Sales by the Central Selling Organisation (CSO) for the year at \$1,599 million were \$342 million or 27 per cent more than in 1982. Retail sales were also better than in either 1981 or 1982 and the Christmas trade in the United States was particularly good. The year 1984 has started well and there are now some signs of a shift in demand upwards from the small less expensive goods to medium quality diamonds. But while markets are generally better the demand for the large stones of good quality is nevertheless still restricted. Many of our customers suffered severe losses during the depression years and are naturally cautious about holding stocks of high quality goods, particularly at a time when real interest rates remain exceptionally high. Moreover the banks who were perhaps unduly ready to provide credit during the boom years are now being extremely careful in making advances. Stocks of diamonds in the cutting centres and bank indebtedness have been sharply reduced so that the trade is in a much better position from which it should be possible to expand the current level of business with safety.

#### The 50th anniversary for DTC

This year we celebrate the fiftieth anniversary of the formation of The Diamond Producers Association and of The Diamond Trading Company. The organisation which was then created for the marketing of diamonds in a manner which would protect

### Mr H. F. Oppenheimer's Statement for 1983

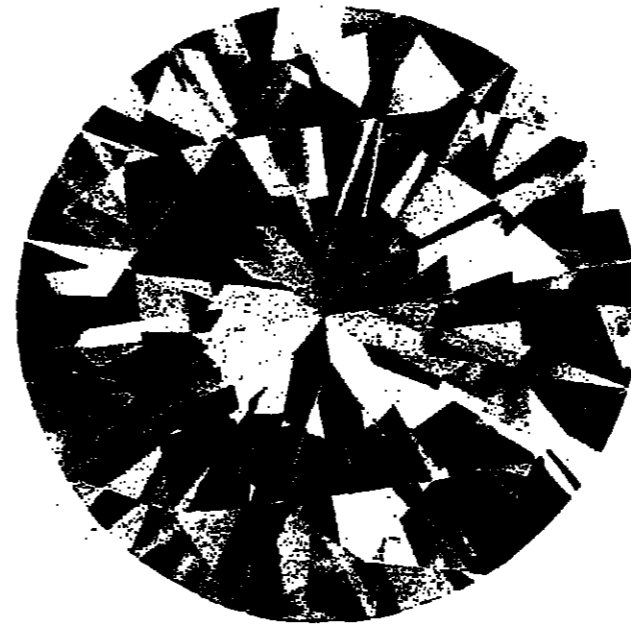
the interests of the whole industry has proved itself both in good times and bad. After the very severe test of the last few years the CSO finds itself in a strong position. There has never been a time during the period of more than fifty years that I have been in the diamond industry when the proportion of the total world rough diamond production marketed through the CSO was as high as it is today.

Our relations with the major producers outside the De Beers Group continue to be very good and it is generally appreciated that the willingness and ability of our organisation to hold large stocks through very difficult times has been and remains essential for the wellbeing of the whole industry. We are therefore in a good position to maintain a firm base for the rough diamond market while at the same time showing, to the extent compatible with our basic objective, flexibility in meeting the individual needs of our customers in order to help them to regain what has been lost and to move forward on a sound basis to a new level of prosperity.

#### Large stones — can only become rarer

The demand for the small, lower quality goods, is now at a high level and the trade as a whole can only be expanded through an increase in demand for larger sizes and better

qualities. This process has already begun but it will have to go much further before full prosperity can return to the industry. Our sales promotion this year will therefore give special emphasis to the upper end of the market. It is natural that this part of the trade should suffer more from the effects of general business recession and high interest rates than business in small sizes and lower



Brilliant cut

provided the CSO keeps a firm grip on the market in times such as we have been going through, is bound to solve itself. I am not, therefore, unduly concerned that De Beers should hold substantial stocks of these qualities and am indeed confident that, as

## Some of the ways we have shaped and strengthened the diamond industry.

has happened more than once in my experience, our present difficulties will eventually turn into important profit-making opportunities.

#### Industrial profits rise — in the face of strong competition

Conditions on the industrial side of the business improved considerably during 1983. This improvement was, however, concentrated in synthetics, though the volume of sales of natural industrial diamonds also increased. For the first time sales of synthetics exceeded \$100 million and the profitability of the Group's three diamond synthesis factories in South Africa, Ireland and Sweden, improved substantially. This was a considerable achievement since, in the face of strong competition, sales prices tended to decline over the years and the increased profits were attributable to the use of more economic synthesis processes and improved manpower utilisation.

The tendency for industrial demand to move increasingly to synthetics may become a problem when the large Argyle mine in Australia comes into full production, since this mine will be a particularly large producer of industrial qualities. It is an important task to work out plans to meet this marketing situation and the CSO is well placed to tackle it.

Diamond production from the mines of the Group, including Debswana which is owned in equal partnership with the Government of Botswana, totalled 21,349,522 carats, compared with 17,399,815 carats in 1982. The main reason for the increase was that the first full year's production, amounting to 5,852,998 carats from the Jwaneng mine exceeded the 1982 production from this source by 3,231,355 carats. Operations at this highly important new mine are going exceptionally well, both in respect of grade and recovery, and a further increase in production is expected in 1984. Production from the Kimberley Division mines rose by 964,766 carats to 6,127,947 carats, owing to a substantial increase from the Finsch mine, offset, to some extent, by a small decrease

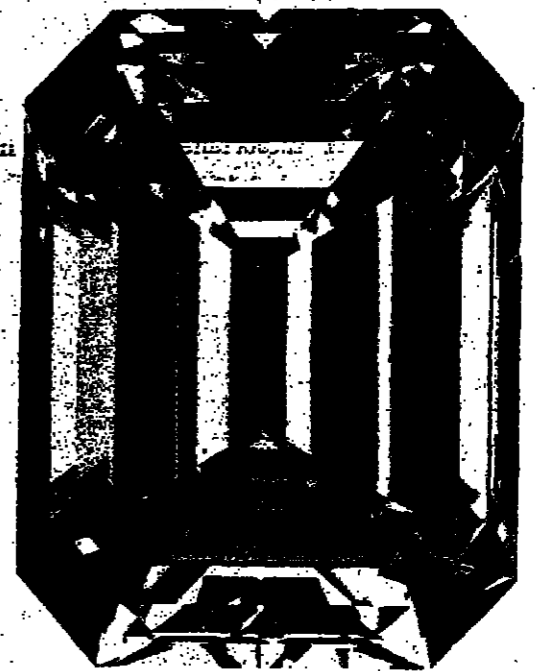
from the old Kimberley mines. At the other mines of the Group there was a small increase at the Premier mine and small decreases in Namaqualand, CDM and Orapa.

#### Prospecting continues

Expenditure by the Group on prospecting during the year was R41.4 million, a reduction of R1.8 million from last year. Work was continued in South and Central Africa, Australia and South America. It has unfortunately been found that the kimberlites on the farm Venetia in the Northern Transvaal, to which I referred in my last statement, are not viable in present economic circumstances. However, more work on these deposits is to be carried out.

Two prospecting concessions off the Namaqualand coast were granted to the Company during the year and preliminary investigation of these concessions is in progress. In South West Africa/Namibia intensive prospecting was continued with encouraging results along the north bank of the Orange River and in the old German mining areas south of Luderitz. Systematic sampling of the ocean floor off this coast was also continued. A special effort is being made in this whole area in the hope of being able to extend the life of the CDM deposits.

The Company, by contributions made to the Chairman's Fund for improved facilities for technical education and to the Urban Foundation, as well as through its own important training and development programmes for employees at all levels, is playing a significant part in improving the environment in which it works and in



Emerald cut

providing employment and advancement opportunities to men and women of all races on equal terms. All this is being done in accordance with a continuing long-term policy and I can report that highly satisfactory progress was made during the year.

The value of our investments outside the diamond trade at 31st December 1983 amounted to R3,278 million. Income from these investments in 1983 amounted to R161.7 million, an increase of R12.7 million over the previous year. It is interesting to note that this income was well in excess of the cost of our ordinary dividends for the year.

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**BUSINESS LAW**

**Trusteeship: Mr Scargill's lost case**

By A. H. HERMANN, Legal Correspondent

IF MR Arthur Scargill's pension fund case\* did not enhance the law of trusts in any great way, it demonstrated at least that a layman can lose in the courts as easily as counsel; particularly when he relies on a legal formula which does not fit the reality of the situation.

The case concerned the investment policy of the 250n Mine-workers' Pension Scheme, and was brought by the five trustees appointed by the National Coal Board against the five trustees appointed by the National Union of Mine-workers.

Mr Scargill and his fellow trustees from the NUM refused to countenance any investment abroad, whether in land or in industry, and any UK investment in sources of energy which could compete with coal, particularly the oil industry. Indeed, they demanded that such investments, made in the past, should now be reduced. The other trustees complained that, by following this policy, Mr Scargill and his friends were not acting in the best interests of the beneficiaries of the pension fund and asked the court to direct them to approve a pension scheme which disregarded these restrictions.

It is not so long ago that the trustees of the British Museum came before the same judge, the Vice-Chancellor, Sir Robert Megarry, and asked to be relieved of the constraints imposed by the Trustee Investment Act 1961 and of the interpretation put on it by the decision in the Kolb's case. To put it briefly, the Kolb trust said that the power given to the trustees by the Act should normally be sufficient, and should only be extended by the court under the Variation of Trusts Act if there were special circumstances.

The Vice-Chancellor granted the application, and considerably relaxed the limits binding the British Museum trustees. Where Mr Scargill pleaded for the spread of investments to be narrowed, the Vice-Chancellor decided that the larger the fund the greater should be the spread of risks allowed to the museum's trustees.

With the very great importance which pension funds have in the national economy, it is possible to argue that the funds should be administered in conformity with the public interest and not solely for the benefit of the pensioners. This, of course, immediately raises the question of whether the trustees are the best persons to judge the national interest and, indeed, whether it is desirable to take the investment decisions out of the hands of a central planning commission. There is no doubt that the courts would refuse to embark on legislative activity of such magnitude, but Mr Scargill could at least have made an important point and started a discussion about the real issue underlying the pension fund dispute.

However, Mr Scargill did nothing of the sort. He tried to behave as a lawyer rather than as a politician (and was praised by the Vice-Chancellor for his courtesy and competence), and pleaded that he and his friends attended to the business of the fund with an open mind and the sole concern for the greatest benefit of the pensioners, widows and orphans. On that narrow basis it was child's play to defeat him: the fact that the restrictions on the investment policy

of the fund were dictated by a resolution of the NUM conference, and that Mr Scargill repeatedly declared that this policy was not negotiable, easily disproved his assertion of open-mindedness.

There still remained the possibility of proving that, though preconceived and imposed by the union, the restrictions were for the ultimate good of the beneficiaries. To do this it would have been necessary to show first that the pension fund depended on the commercial success of the National Coal Board and second that the withdrawal of investments from competing industries could assure such success.

On the first point, it can be said in favour of Mr Scargill's argument that if the NCB fell on hard times it might be unable to continue its voluntary payments to meet the cost-of-living increases in pensions. However, the judge found that this was only a remote possibility and attached far greater importance to the fact that the pension scheme was fully funded so that the benefits would continue unaffected by a possible shrinking of the coal industry.

As to the second point, namely, whether a shift of the fund's investments would affect

the future of the industry, the judge thought the connection to be "too remote and unsubstantial." Indeed, one might add that any promising investment opportunities here or abroad, scored by the Mine-workers' Pension Fund, would be quickly taken up by other stock market investors.

Though these were the two main elements in Mr Scargill's defeat, the Vice-Chancellor's judgment increased somewhat the flexibility of the notion of the "beneficiary's interest." A trustee's fiduciary duty was strict, to the point of having to do even what he considered dishonourable, like gasumping, if it was in the best interests of those whose welfare had been entrusted to his care.

However, "benefit" was a word with a very wide meaning, said the judge, and there might be circumstances in which financial disadvantage of the beneficiary might yet be for his benefit. Thus "if the only actual or potential beneficiaries of a trust are all adults with very strict views on moral and social matters, condemning all forms of alcohol, tobacco and popular entertainment, as well as armaments, I can well understand that it might not be for the 'benefit' of such beneficiaries to know that they are

obtaining rather larger financial returns under the trust by reason of investments in those activities . . ."

Here, the Vice-Chancellor opened the door a little, but not enough for Mr Scargill to pass through. Unlike a church or a temperance society, the NUM cannot be defined as a society inspired by a single and uniform belief.

Surprisingly, one argument against the restrictive investment policy proposed by the NUM was either not put forward or is not reflected in the judgment. It is that workers who invest a substantial part of their savings in the enterprise employing them risk not only their jobs but also their savings should the employer go bust.

Similarly, it can be argued that the best way in which a mine-workers' pension scheme can provide against the consequences of the possible demise of the coal industry is to invest in competing industries such as gas and oil, which are likely to prosper on the ground vacated by coal.

\* In re Mine-workers' Pension Schemes Trusts *Cowan and Others v Scargill and Others* Judgment April 13, 1984, 175 April 16, 1984. *In re Kolb's Will Trusts* [1962] Ch.531 11 M. J. 200 (Q.B.). See this column October 24, 1983. See this column January 19, 1984.

**NOTICE OF REDEMPTION**  
To the Holders of  
**ENTE NAZIONALE IDROCARBURI**  
E. N. I.  
(National Hydrocarbons Authority)  
**6 1/2 % Sinking Fund Debentures due June 1, 1987**

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Sinking Fund for the Debentures of the above-described issue, Morgan Guaranty Trust Company of New York, as Fiscal Agent, has selected by lot for redemption on June 1, 1984 at the principal amount thereof \$516,000 principal amount of said Debentures, as follows:

Outstanding Debentures of U.S. \$1,000 Each of Prefix "M" Bearing Serial Numbers Ending in the Following Two Digits:

Also Debentures of U.S. \$1,000 Each of Prefix "M" Bearing the Following Serial Numbers:
511 1441 3111 4811 6511 8211 9911 11611 13311 15011 16711 18411 20111 21811 23511 25211 26911 28611 30311 32011 33711 35411 37111 38811 40511 42211 43911 45611 47311 49011 50711 52411 54111 55811 57511 59211 60911 62611 64311 66011 67711 69411 71111 72811 74511 76211 77911 79611 81311 83011 84711 86411 88111 89811 91511 93211 94911 96611 98311 10001 10171 10341 10511 10681 10851 11021 11191 11361 11531 11701 11871 12041 12211 12381 12551 12721 12891 13061 13231 13401 13571 13741 13911 14081 14251 14421 14591 14761 14931 15101 15271 15441 15611 15781 15951 16121 16291 16461 16631 16801 16971 17141 17311 17481 17651 17821 17991 18161 18331 18501 18671 18841 19011 19181 19351 19521 19691 19861 20031 20201 20371 20541 20711 20881 21051 21221 21391 21561 21731 21901 22071 22241 22411 22581 22751 22921 23091 23261 23431 23601 23771 23941 24111 24281 24451 24621 24791 24961 25131 25301 25471 25641 25811 25981 26151 26321 26491 26661 26831 27001 27171 27341 27511 27681 27851 28021 28191 28361 28531 28701 28871 29041 29211 29381 29551 29721 29891 30061 30231 30401 30571 30741 30911 31081 31251 31421 31591 31761 31931 32101 32271 32441 32611 32781 32951 33121 33291 33461 33631 33801 33971 34141 34311 34481 34651 34821 34991 35161 35331 35501 35671 35841 36011 36181 36351 36521 36691 36861 37031 37201 37371 37541 37711 37881 38051 38221 38391 38561 38731 38901 39071 39241 39411 39581 39751 39921 40091 40261 40431 40601 40771 40941 41111 41281 41451 41621 41791 41961 42131 42301 42471 42641 42811 42981 43151 43321 43491 43661 43831 44001 44171 44341 44511 44681 44851 45021 45191 45361 45531 45701 45871 46041 46211 46381 46551 46721 46891 47061 47231 47401 47571 47741 47911 48081 48251 48421 48591 48761 48931 49101 49271 49441 49611 49781 49951 50121 50291 50461 50631 50801 50971 51141 51311 51481 51651 51821 51991 52161 52331 52501 52671 52841 53011 53181 53351 53521 53691 53861 54031 54201 54371 54541 54711 54881 55051 55221 55391 55561 55731 55901 56071 56241 56411 56581 56751 56921 57091 57261 57431 57601 57771 57941 58111 58281 58451 58621 58791 58961 59131 59301 59471 59641 59811 59981 60151 60321 60491 60661 60831 61001 61171 61341 61511 61681 61851 62021 62191 62361 62531 62701 62871 63041 63211 63381 63551 63721 63891 64061 64231 64401 64571 64741 64911 65081 65251 65421 65591 65761 65931 66101 66271 66441 66611 66781 66951 67121 67291 67461 67631 67801 67971 68141 68311 68481 68651 68821 68991 69161 69331 69501 69671 69841 70011 70181 70351 70521 70691 70861 71031 71201 71371 71541 71711 71881 72051 72221 72391 72561 72731 72901 73071 73241 73411 73581 73751 73921 74091 74261 74431 74601 74771 74941 75111 75281 75451 75621 75791 75961 76131 76301 76471 76641 76811 76981 77151 77321 77491 77661 77831 78001 78171 78341 78511 78681 78851 79021 79191 79361 79531 79701 79871 80041 80211 80381 80551 80721 80891 81061 81231 81401 81571 81741 81911 82081 82251 82421 82591 82761 82931 83101 83271 83441 83611 83781 83951 84121 84291 84461 84631 84801 84971 85141 85311 85481 85651 85821 85991 86161 86331 86501 86671 86841 87011 87181 87351 87521 87691 87861 88031 88201 88371 88541 88711 88881 89051 89221 89391 89561 89731 89901 90071 90241 90411 90581 90751 90921 91091 91261 91431 91601 91771 91941 92111 92281 92451 92621 92791 92961 93131 93301 93471 93641 93811 93981 94151 94321 94491 94661 94831 95001 95171 95341 95511 95681 95851 96021 96191 96361 96531 96701 96871 97041 97211 97381 97551 97721 97891 98061 98231 98401 98571 98741 98911 99081 99251 99421 99591 99761 99931 10000

On June 1, 1984, there will become due and payable upon each Debenture the principal amount thereof, in such coin or currency of the United States of America as on said date is legal tender for the payment therein of public and private debts, at the option of the holder, either (a) at the corporate trust office of Morgan Guaranty Trust Company of New York, 13th Floor, 30 West Broadway, New York, N.Y. 10015, or (b) subject to any laws and regulations applicable thereto with respect to the payment, currency of payment or otherwise in the country of any of the following offices, at the principal office of Banca Nazionale del Lavoro in Rome or the principal office of Banca Commerciale Italiana in Milan or the main offices of Morgan Guaranty Trust Company of New York in London, Brussels, Paris or Frankfurt or the main office of Algemene Bank Nederland N.V. in Amsterdam or the main office of Kredietbank S.A. Luxembourg in Luxembourg-Ville.

Debentures surrendered for redemption should have attached all unattached coupons appertaining thereto. Coupons due June 1, 1984, should be detached and collected in the usual manner. From and after June 1, 1984, interest shall cease to accrue on the Debentures herein designated for redemption.

**ENTE NAZIONALE IDROCARBURI**  
By: MORGAN GUARANTY TRUST COMPANY  
of New York, Fiscal Agent

April 26, 1984

**BNP OPENS AN AGENCY IN MIAMI**

BANQUE NATIONALE DE PARIS is now present in MIAMI, with the status of a "State Agency." The development of MIAMI, the main town of FLORIDA, has been rapid in the past few years. It is a financial centre well situated for business with Central and Latin America and it is, moreover, in the heart of a particularly dynamic region of the United States.

BANQUE NATIONALE DE PARIS has thus strengthened its United States network, which is already very extensive: NEW YORK, CHICAGO, LOS ANGELES and SAN FRANCISCO, two subsidiaries in HOUSTON and an important subsidiary in CALIFORNIA, the BANK OF THE WEST, which has 45 branches.

The BNP agency in MIAMI is managed by Mr Jean-Claude AUGRAIN.

**BANQUE NATIONALE DE PARIS**  
MIAMI AGENCY  
Manager: Jean-Claude AUGRAIN  
1280 Miami Center, 100 CHOPIN PLAZA  
MIAMI, FLORIDA, 33 131 U.S.A.  
Tel. (305) 358 66 11  
Telex: MIAMI 709 258

**SARAKREEK HOLDING NV**

Established in Amsterdam.

Shareholders are invited to be present at the Annual General Meeting of Shareholders to be held on Monday May 21, 1984 at 2.00 p.m. at the offices of the Company, 395 Herengracht in Amsterdam.

A complete agenda as well as the annual Report and Accounts are available from J. Henry Schroder Waggy & Co. Ltd., 120 Cheapside, London EC2V 6DS and at the headoffice of the Company in Amsterdam.

Shareholders who would like to attend the meeting have to deposit their shares at the latest on May 16, 1984 at the above-mentioned Bank. The deposit certificate will give access to the meeting.

The Management Board

Amsterdam, April 26, 1984.

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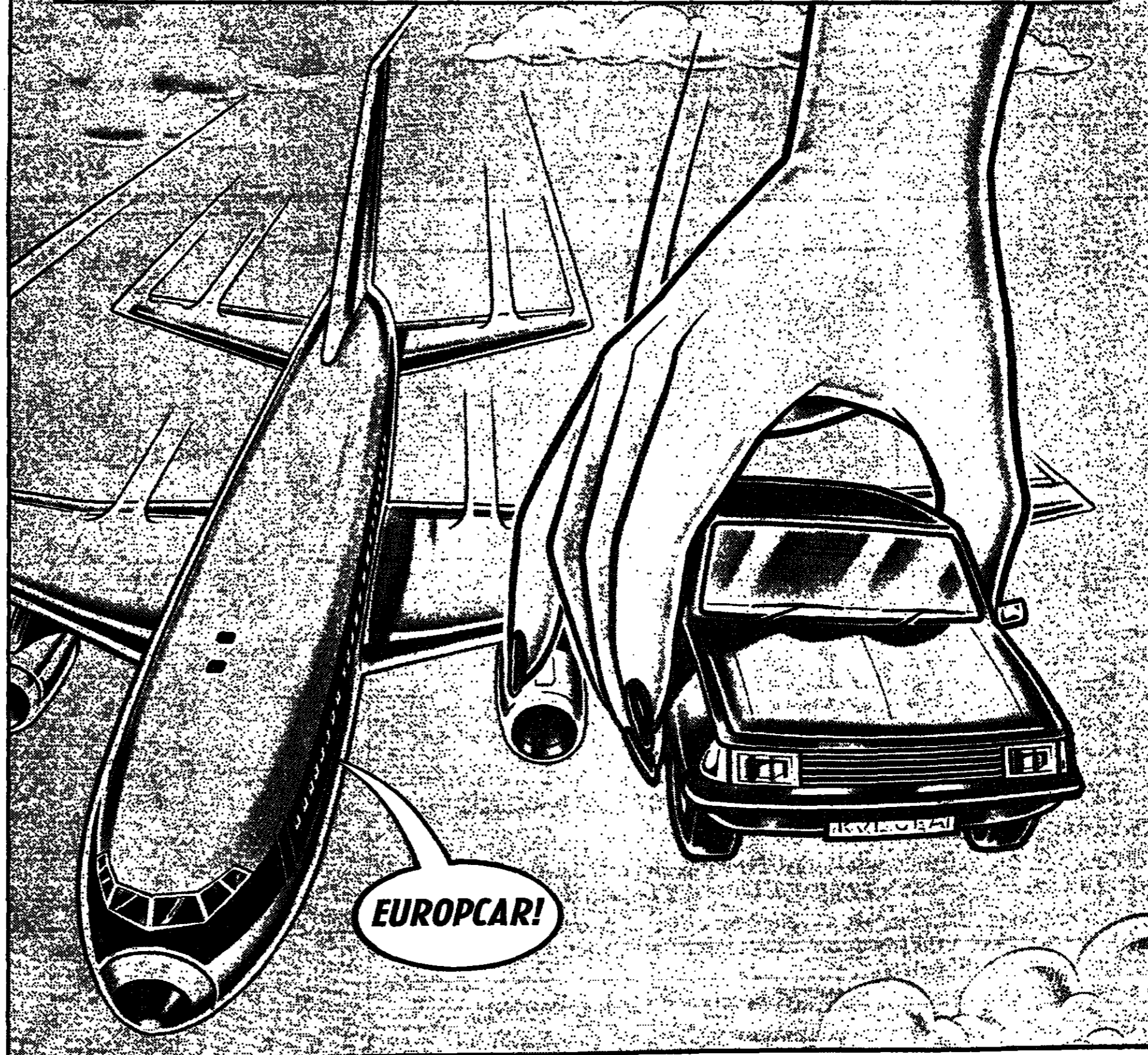
Together with other benefits like reasonable industrial rents and rates, low cost of living . . . plus the beautiful countryside . . . you could make your business go places!

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**He threw a glance through the window.**  
**Yes, his secretary had remembered SUPER SERVICE....**



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Applications are invited from suitably experienced Contractors who wish to be considered for tendering for the above scheme covering the Authority's County Hall Complex and outlying establishments.

Time Span:—  
Short listing by end of May 1984  
Contract by Autumn 1984  
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Copies of operational requirements are available from:  
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**COMPANY NOTICES**

**Société Nationale des Chemins de Fer Français**  
£75,000,000  
Guaranteed Floating Rate Notes 1993  
(redeemable at the holder's option in 1990)

*unconditionally guaranteed, as to payment of principal and interest, by*

**The Republic of France**

In accordance with the provisions of the Notes, notice is hereby given that, for the three months period, 24th April, 1984 to 24th July, 1984, the Notes will bear interest at the rate of 9 1/2 per cent. per annum.

Coupon No.3 will therefore be payable at the rate of £114.22 per coupon from 24th July, 1984.

**S.G. Warburg & Co. Ltd.**  
Agent Bank

**SOCIETE GENERALE**  
**SUS 50 MILLION**  
**FL.R. DUE 1991**

Please be advised that for three months, April 18, 1984 to July 17, 1984, the notes will carry an interest rate of 11 3/16% per annum.

The interest due on July 18, 1984 against coupon number 20 will be \$US 28,28 and has been computed on the actual number of days elapsed (91) divided by 360.

The principal paying agent

**SOCIETE GENERALE**  
**ALSACIENNE**  
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**LUXEMBOURG BRANCH**

Rectification of advertisement published on 27 March.

**EUROPIMA**  
U.S. \$ 40 million  
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Further early redemption on May 15th, 1984, read the coupon price U.S.\$77.41 for U.S.\$5,000 instead of U.S.\$70.69.

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(Incorporated in Canada)

**CANADIAN PACIFIC LIMITED**  
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In arrears for the payment of the half-yearly interest due July 1 1984 on the above Stocks, the transfer books will be closed at 3.30 p.m. on June 1, 1984 and will be re-opened on July 2 1984.

W. E. REEVE,  
Deputy Secretary.

50 Finsbury Square  
London EC2A 1BB,  
April 25 1984.

**UK NEWS**

**Reuters steps up efforts to sell shares overseas**

BY CHARLES BATCHELOR

REUTERS, the international news agency and business information group, is stepping up its efforts to sell its shares to investors outside the UK to counteract any boycott by British institutions.

Apart from the proposed listings in New York, Reuters is now canvassing support from investors in the Far and Middle East and continental Europe. It is unclear whether this will lead to it seeking a third listing in Hong Kong or Singapore.

Reuters sells its services worldwide and would therefore be familiar to many overseas institutions.

Both the National Association of Pension Funds (NAPF) and the British Insurance Association have advised their members against underwriting next month's proposed public flotation of Reuters while the NAPF has also urged its members not to subscribe to the issue.

A large number of the member institutions of these two organisations are believed to have said they will support the call for a boycott.

"It is difficult to think of another issue which is so vital to how institutional investors go about their job," commented one investment manager.

Reuters has shown no signs of altering its plans for the flotation and details of the new trustee agreement, which guarantees its independence, have been completed in the past few days.

The two organisations are opposed to the Reuters plan for giving its existing newspaper shareholders greater voting rights than will be attached to the shares to be sold to the public.

While the institutions believe their boycott will hold, analysts expect many will sit on their hands until the publication of Reuters' prospectus in mid-May. Then, if the company's commercial prospects look good enough they expect many will drop their objections.

Reuters and its advisers say the share structure, needed to maintain the company's independence, was expected to reduce market value, but they were surprised at the strength of the institutions' reaction.

The unequal voting structure of Reuters is not expected to bother U.S. investors, but all overseas investors can be expected to take their lead from those in the UK. A significant boycott in Britain would damage the company's prospects abroad, one analyst said.

The pre-launch secrecy imposed on Reuters by the Securities and Exchange Commission in the U.S. is making it difficult for UK stockbrokers to value Reuters.

Analysts who have followed the company closely expect it to achieve a price-earnings ratio of about 23-25, valuing it at under the £1bn (\$1.41bn) figure initially set as the lower limit of its worth at the flotation date.

Reuters' newspaper shareholders, ranging from large groups such as Associated Newspapers, publishers of Britain's Daily Mail, and Fleet Holdings, publishers of Britain's Daily Express, to small English provincial groups are being asked to phase the sale of any shares they offer to the public.

Reuters and its advisers want to avoid flooding the market with shares and they also want to ensure that both small and large shareholders get a fair price.

**The Changing Ways of Japanese Business**

ADVERTISEMENT

Japan's new business slogan: Diversify to survive. Like their European and American counterparts, Japanese businessmen are realizing that pragmatism must govern boardroom decisions. The rapidly changing, harsher international economic environment no longer allows room for sentimental attachment to old business lines that once made a company's fortune. Aging industries are being replaced by new high technology sectors where competition is intense, but the rewards are great for those who succeed.

**Abandoning Their Roots**

Recent Japanese industrial surveys show that an increasing number of corporations are moving far from their roots. Research by one major city bank discovered that of the leading companies in 36 manufacturing sectors, nearly half attributed at least 40 per cent of their fiscal 1982 sales to diversification. In shipbuilding, cotton spinning, textile machinery, fertilizers and motorcycles, the shift involved more than 70 per cent of annual sales.

Typical of today's trend: A leading camera maker and an important manufacturer of audio equipment have both entered the personal computer field. One major automaker also builds private homes, while another constructs space rockets. A computer maker has moved into pocket televisions, and a major petrochemical firm is breaking new ground in pharmaceuticals and electronics parts.

No others pursue diversification more assiduously than the "Sogo Shosha," the famed general trading companies which orchestrated Japan's postwar economic miracle. Originally, they primarily existed to organise the import of raw materials and the export of finished products. In fact, the nine leading trading houses now handle 60 per cent of Japan's imports, and roughly half of its exports.

But traditional business areas are declining, as the high-tech "frontier" industries tend to bypass the traders and deal directly with world markets. Some Japanese even think of the trading houses as "dinosaurs." However, the men running these trading giants are aware that they must move rapidly to create profitable new business operations, replacing the role of product middleman with that of investor and business manager. Today, one of the big three Sogo Shosha manufactures and markets its own computers, is building a chain of franchise hotels, is moving into the development of new communications systems such as cable television and fiber optics telecommunications, and is playing a pioneering role in biotechnology. Another trader breeds cattle in Brunei, produces cars in Zambia, runs Mexican salt mines and grows pineapples in Puerto Rico and vegetables in China for canning. Says one president, the Sogo Shosha are no longer "general" but rather "comprehensive" trading companies.

These developments illustrate another trend in Japanese diversification: a move into international production. For many companies, manufacturing overseas is more sensible than shipping products from Japan. Electronics, computer and automobile companies now play major roles in establishing a strong manufacturing presence in Britain and other Western European areas. And many more will follow.

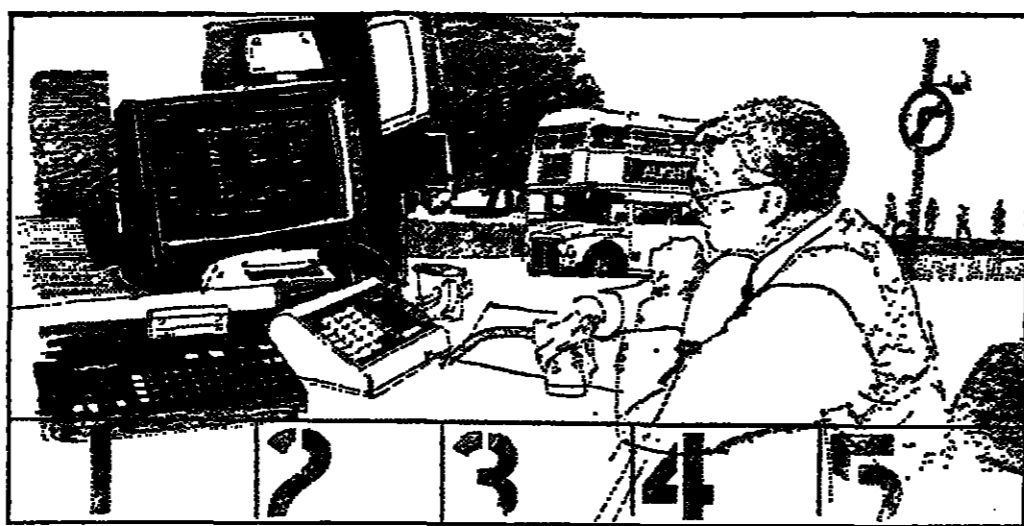
**The Japanese View**

Starting on May 2, the Financial Times will publish a series of advertisements highlighting the results of discussions between a number of Japan's leading industrialists and Geoffrey Murray, a British journalist who has spent over two decades in Asia, 14 years of which have been in Japan. The companies represented are either already international household names, or will be in the near future. Their presidents or other senior executives will frankly discuss the prospects of their traditional lines from long-term perspectives, their efforts to stay competitive and profitable by taking up new, related, or even totally unrelated new products, the trials and tribulations of such diversification, and how management and workers prepare to meet the challenges of constant change and innovation.

For any international businessman trying to cope in a rapidly changing world, these comments by men on the front line of the Japanese push into the 21st Century will make fascinating reading.

*Watch for the beginning of this informative series of advertisements in the May 2nd issue of*

**FINANCIAL TIMES**



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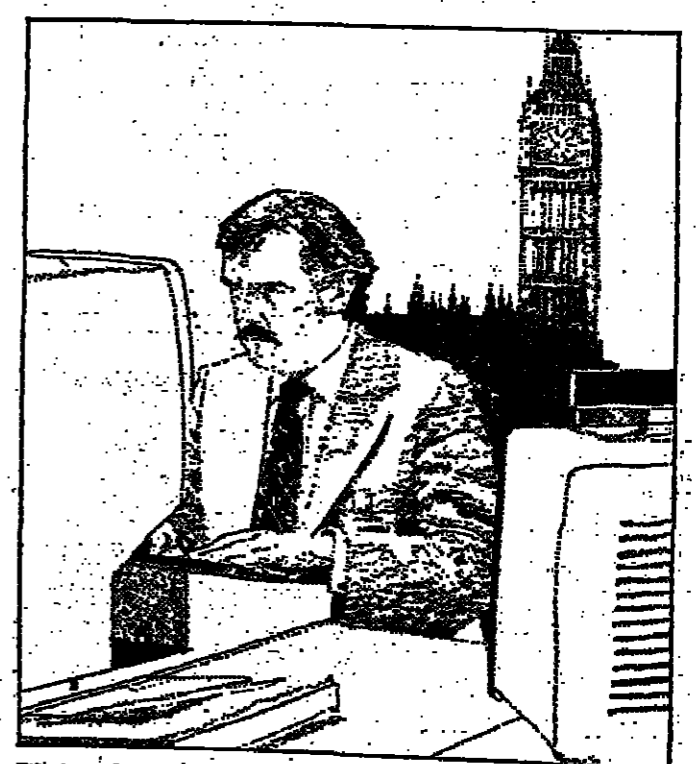
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THE ARTS

Studio gift for National Theatre

Ed Mirvish, the Canadian who bought and restored the Old Vic at a cost of £2.5m, has handed over the theatre's annexe for five years for use as a studio by the National Theatre.

Greek Revival theme for Buxton festival

As in the five previous Buxton festivals the 1984 event, to be held from July 28-August 12, contains an evocative theme: the Greek Revival. The festival will celebrate Greek, ancient and modern.

Hedda Gabler/Almeida

Martin Hoyle



Deborah Findlay

This agonisingly plodding evening makes a grim beginning to the inaugural season of the new Almeida Theatre Company. With a Hedda who is slow, charmless and wooden, apparently modelled on the theatre bar staff, and a production (Tim Albery) unable to decide between naturalism and the stylised, I can only wonder at the ill-advised choice of play.

Deborah Findlay has nothing to offer as Hedda, not even to judge from the monotone in which she pipes most of her part—comprehension of the lines. Longy is beyond her, though at times she rises to the sulky sarcasm of a sullen punk denied a ticket to Duran Duran.

Christopher Hampton's translation is lively, though "the only bull in the ring" is no substitute for "the cock of the walk." Still, with a Hedda totally unable to provide any thread of consistent character ("Do it beautifully" emerges as blank and meaningless), the success of style is almost irrelevant.

Number One/Queen's

Anthony Curtis



Margaret Whiting and Leo McKern

Jean Anouilh is back in the West End with a new play, after how many years is it? And this one is not something that arrives via the Chichester Festival Theatre. It is a play you would have needed to go to Paris to see previously where it opened in 1981, to run for several years with Bernard Blier in the main part.

The original was called Le Nômbri—the novel, the centre of feeling in the body, not a happy title for a potential West End hit. Michael Frayn, who has made quite a few radical alterations to the text, has changed it to Number One in the sense of "looking after number one"; the piece is a comedy about self-centred people; the circle of relations and dependants of a famous Parisian playwright.

He, poor man, is sick. He has terrible gout in one leg, high blood pressure, and has been told by his doctor he must give up smoking, drinking, anything that might over-excite his nervous system. They, selfish beasts, think only of themselves and plague him with requests for money and involvement in their affairs. Because he is a compulsive playwright he sees their selfishness as part of a continuing drama. He is mouthing and writing this drama throughout the play.

At heart the play is part of a continuing dialogue which Anouilh has had for a Parisian century with the Parisian public about his own role as a theatrical entertainer. To try to make it work in London it has all been made broader, cruder and more obvious in this production, directed by Robert Csetwyra. The company are encouraged to ham the

parts and milk the text for belly-laughs of which there are quite few. Happily Leo McKern plays the ailing playwright in the piece out of the realm of pure farce whenever he has the chance, aided principally by

Margaret Whiting as the terminally ill wife, Joe Mella as the sponging best friend, and Peter Jay as the well-born son-in-law whose sanctimony in the face of desertion provides the one truly dramatic moment. For the rest of the time we must be content to watch Mr

McKern stumping around the set, brandishing his stick, fulminating against his kith and kin, absorbed in the searing grief of insight as much as actual physical pain. Here is an old man's play, self-indulgent, yet, self-playing, no; and worth seeing.

Beethoven cycle/Festival Hall

Dominic Gill

The unmistakable, crystalline piano sound of Maurizio Pollini dominated Wednesday's concert in the London Symphony Orchestra's continuing Beethoven series under Abbado. At their best the orchestra too, when Pollini is around, reflect his concentration and clarity.

That might sound merely ungrateful; but the very sheen of Pollini's playing at its most exquisite sometimes has a coolness which holds the music at arm's length. In Beethoven's fourth concerto, after the interval, there was a tiny fluff in the first movement—just one note warmed to the sign, for it spoke not just of reassuring fallibility, but of spontaneity and joyful tension. There was a light in this performance, a sense of strain and ardour, new to the evening.

From the first page it lifted off—there is no wrong in the whole of music in any case more quintessentially airborne and stayed sublimely in flight, on straight and lofty course (though the composer's "alternative" first-movement cadenza, which for some reason Pollini chose instead of the familiar great one, is a weird gothic concoction which badly dissipates momentum). The cadenza was the purest magic, an intimate, loving exultation; the last movement was an irresistible current of stratospheric good humour.

The fourth symphony, which came in-between, was distinguished in parts. The great adagio, noble premonition of the last symphony, was strongly done, the quiet movements, when it came to the point, lost nerve—save rather than pungent. Winds were poor: horns had problems throughout, the solo bassoon badly fluffed his moment of glory in the finale.

Pay your money and take your choice

Few events of more importance to the museum world passed by without public comment as the decision by the Trustees of the National Maritime Museum to introduce admission charges from April 1. As there was no previous consultation with the Government before this dramatic move, hasty temporary measures ensued to ensure that the museum was able to hang on to its hoped-for loot. Meanwhile, the other national collections were left feeling more than somewhat aggrieved at the way one of their peers had stepped out of line without so much as a wave of the hand. Now everyone awaits the further statement from the Minister for the Arts on engendered revenues to be made in time for the submission of the annual estimates for 1985-86.

All this may seem a storm in a museum tea cup, but I do not believe it is quite so simple as that. This introduction by one of our major national collections of charges is symptomatic not only of a change in public mood and ideology but also indicative of what is to come in the next few years.

What is more striking is the total absence of the mass hysteria evoked by Lord Eccles's imposition of charges at the beginning of the 1970s, which certainly resulted in the most embittered museum contest I can recall. It would be interesting to see whether that silence would still hold if other more important museums followed suite. What does this mean? In its crudest sense it embodies a triumph of Thatcherite principles: that is you get what you pay for.

Two other developments in the arts also reflect that attitude significantly and place the museum dilemma into its wider context. The first is the Arts Council's new policy document, The Glory of the Garden, which, while working from a premise of regionalisation, also moves from one that expects local individual input. If Bradford wants the National Theatre it not only has to produce a paying audience for it but also provide the money to contribute towards the visit from local authority sources.

Similarly the reconstituted Ancient Monuments Commission relabelling itself English Heritage (with a guarantee of holding on to the sites) seems set to develop along the lines of a government funded National Trust, thinking in terms of membership, commercialisation and customer satisfaction. All this too is thoroughly reflective of the Tory principle of the individual and his right of choice.

Down and Out/Latchmere

B. A. Young

Lou Stein's adaptation of Orwell at the Latchmere Gate has two narrators on stage, a young one (Simon Roberts) representing Orwell when he was going through the motions of a romantic and vision of an older one (Anthony Higginson), working on his contemporary philosophy. As each character in the tale is mentioned, an actor gives a little cameo performance. Dominating the first half (Paris) is Michael Kilgarriff as Boris, the Russian refugee with a key to the depths of the catering business. In the second half (London), it is the tramp Paddy (Roman Wilmot).

The book's points are quite sharply made, but this is not art. An adaptation must be a self-contained work of art on its own, able to stand without reference to its original. If it can't do that, it's no more than a dramatised reading.

We start with Orwell taking off his smart clothes (he wears a Merchant Taylors tie instead of an Etonian, which wouldn't matter except that in a later scene he is specified as being an Etonian). Then he puts on the shabby kit in which he will melt into the search for work in Paris which is displayed to us. In London he begins by borrowing some money from a better-off friend, then throws in his lot with tramps and beggars of every kind, circulating with them to the "spikes" where they can sleep at minimal expense. As I recall it, the book is faithfully followed, though it seems odd that Orwell should have got on a train at Tilbury and ended up at Victoria.

To my mind, if the book is to be dramatised, it should be made into a real play, even at the expense of unfaithfulness to the original. People who want a genuine flavour of Down and Out in London and Paris can't do better than to read it.

John Field to leave Festival Ballet

Mr John Field, director of London Festival Ballet, has informed the board of governors that he does not wish to extend his engagement with the company after the present agreement expires in November 1984.

Arts Guide

Exhibitions

LONDON ICA: William Morris: Today—a documentary on the 150th anniversary of the designer's birth, celebrating his ideas and principles rather than his practical work in the arts and crafts. Morris was a romantic and vision of an older one (Anthony Higginson), working on his contemporary philosophy. As each character in the tale is mentioned, an actor gives a little cameo performance.

WEST GERMANY Bonn, Kunsthalle: Ahead of Paris, Bordeaux and Jerusalem, which will shortly open Anselm Kiefer exhibitions, Düsseldorf has now staged a show with 40 oil paintings, 50 watercolours and 12 book objects from the last 10 years by the Anselm Kiefer painter. Ends May 5.

MILAN: La Rotonda. Delightful exhibition of over 1,500 toys dating from 1750 to 1960. Until June. Florence: Fort Belvedere. In the enchanting background of Michelangelo's fortress, overlooking the city are 40 works in various styles and mediums representing 30 years' work by the painter and sculptor, Michelangelo Pistoletto. (Until End of April).

NEW YORK Palazzo Grassi includes Castell of New York, Sotheby's from London, Amman from Switzerland and Denis Rene from Paris. Ends May 1. Palazzo Grassi includes Castell of New York, Sotheby's from London, Amman from Switzerland and Denis Rene from Paris. Ends May 1.

WASHINGTON Sculpture (Hirschhorn): This is the first comprehensive look at works in plaster, bronze, wood and porcelain from the first two decades of this century in Germany. Included in the show of 33 artists and 120 sculptures are Max Beckmann, Emil Nolde, Wilhelm Lehmbruck and Ernst Barlach. Ends June 17.

VIENNA Out of Steps and Oases: A colourful exhibition of treasures from the high desert plateaus of Turkistan, stretching from China to the Caspian Sea, many brought back by 19th-century Viennese travellers. A display of artistic skill applied to household articles and clothing, carpets, saddlebags and especially jewelry, that a nomadic people could carry with them on their camel.

TOKYO Gandhara Art of Pakistan. Seibu Museum of Art displays 140 of the most important works from major museums in Pakistan, including Buddhist sculpture, metalwork and daily objects. Ends May 6.

PARIS Italian Illuminated Manuscripts from 8th to the 18th century. 180 exhibits that include such treasures as an illustration of Petrarch's Triumph of Claustrum tracing the development of the page's birth, celebrating his ideas and principles rather than his practical work in the arts and crafts.

# FINANCIALTIMES

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## Election cycle in the U.S.

THE LATEST batch of statistics from the U.S. economy has brought little enlightenment either to the currency markets, at present gambling on a further rise in U.S. interest rates, or to the bond market, waiting with increasingly strained patience for signs of the long-forecast slowdown. Inflation is down on the month but up on the year; it is generally expected to rise. Non-defence orders for durable goods are down, after a long rise; but this could well be no more than a blip on the chart. The only thing that remains clear is that the economy continues to roll under its own momentum, largely unchecked by any official action.

### Difficult summer

The dilemma facing the Federal Reserve Board is not only its familiar election-year helplessness, but the dilemma it faces over international debt. For a time, earlier this year, it seemed that a weakening in the dollar, which reduces the real burden of LDC debt, would leave room for some tightening at home. However, the cautious edging up of interest rates—largely in the wake of rapidly growing commercial credit demand—has done more to revive the dollar than to check the economy, and the situation is now more precarious than ever, with another difficult summer of rescheduling in prospect.

Why is it, though, that interest rates which threaten to cripple foreign borrowers (and may yet break some large domestic debtors, including some public utilities) have done almost nothing detectable to check domestic demand? This question stands even if it is thought that the trend of output growth has now decisively slowed—as is only to be expected as the recovery matures. Normally credit-sensitive markets such as housing and cars are in a renewed boom and business borrowing, after a year off, is growing faster than ever. The familiar tale of tax concessions to borrowers can only be part of the story. A similar level of real interest rates two

### British disease

This drift into the British disease could well persist after the election; it is politically more comfortable than the tax increases or expenditure cuts which would be needed to stop it. However, unless international investor confidence in the dollar does finally break, instead of thriving on steadily higher interest-rate differentials, the debt crisis may write its own end to the chapter headed "reaganomics."

## Reality in the coal mines

RHETORIC and reality are wider apart in the coal industry dispute than in most. The National Union of Mineworkers' executive committee, and its special delegate conference, have both confirmed the area-strike strategy—the last of these meetings, held a week ago, called "on all areas to join the 80 per cent (of miners) surplus on strike."

Left-led unions have pledged support in the case of the main transport union, this has taken the form of an instruction to their members not to move coal or cross mineworkers' picket lines. Yet Nottinghamshire and other miners, together with other groups of workers, are continuing to cross picket lines in large numbers, refusing to accept that a national strike exists until it has the sanction of a national ballot. Some coal is still being dug and some coal trains are still running. The real worries over the supply of coal to steelworks and foundries remains worries rather than crises. The lights still come on, industry is working a five-day week and Mr Patrick Jenkin, the Environment Secretary, has advised no one to clean their teeth in the dark. To the evident frustration of the NUM leadership, the strike remains short of total and the effects on industries other than coal are still relatively minor.

### Hiatus

This hiatus has been interrupted by the sound of faint cracking in the granite faces of the two sides negotiating positions. Mr Ian MacGregor, the NCB chairman, indicated to the two mine management unions at a meeting last week from which the NUM absented itself, that he might be prepared to "phase-in" the planned 20,000 redundancies and the 4m tonne reduction in capacity over a longer period than the

12 months he originally specified. Yesterday, presumably in response to this news, Mr Peter Heathfield, the NUM general secretary, wrote to the board to ask for talks. Spring appeared to have touched the icy stand-off.

### Hopes

Hopes should not rise too far. Mr MacGregor has insisted that the manpower and capacity run-downs must start. Mr Arthur Scargill, the NUM president, has said he will only discuss expansion of the industry. Finding a middle point between these two poles will take far greater concessions than either side has shown any willingness to make.

The NUM should, however, now take advantage of Mr MacGregor's offer of an open agenda on the timing of pit closures, for its own sake and for everyone else's. The longer the strike continues, the worse the situation facing the industry at the end of it: that is the inescapable logic of the market situation, and the replacement of Mr MacGregor by a more eminent figure will do nothing to change it.

It is a powerful union which can exact a high price for agreeing to contraction. Such a price could include the provision of jobs in mining areas where unemployment would rise steeply as a result of closures.

But the "no surrender" tactic will break the union, and the NCB's marketing strategy, before it breaks the Government, though at the likely cost of some dangerous confrontations, huge expense, and a riven labour movement. Unions are in business to defend jobs, conditions and wages—but the art of union leadership consists, in part, of recognising when unwelcome change is inevitable. Mr Scargill and his fellows should now exercise that art.

THIS past week in France there has been a sense that a historic corner has been turned. The final breach between the Socialists and the Communists may not occur immediately, but there can be no doubt that the tide of events is running that way.

There are two reasons for this change. First, though he may have come to power with the Communists clinging to his coat-tails, President Mitterrand increasingly finds them an embarrassing anachronism. The new international image he covets as a Social Democratic leader leaves no room for Marxist orthodoxy. Second, and just as important, the Communists themselves are increasingly ill at ease on this new view. Their views carry less and less weight and they suffer more and more humiliations at the hands of their partners. Inevitably, there is growing pressure on them to pull out.

The way in which these strains within the ruling coalition are resolved will have far-reaching implications in the run-up to the important legislative elections to be held in less than two years' time.

The official Government view is relaxed—"we have no interest in a rupture and we don't want one. But if the Communists go too far the President will take whatever action is needed."

The thin red line that the Communists transgressed in recent weeks was publicly demonstrating against steel closures which their four ministers had endorsed in Cabinet. To M Pierre Mauroy, Prime Minister, who sought a vote of confidence in the Assembly last week to let the Communists' words to their acts, this was unacceptable. It went far beyond the criticism which any minority partner in a coalition government under the Fifth Republic is tacitly allowed.

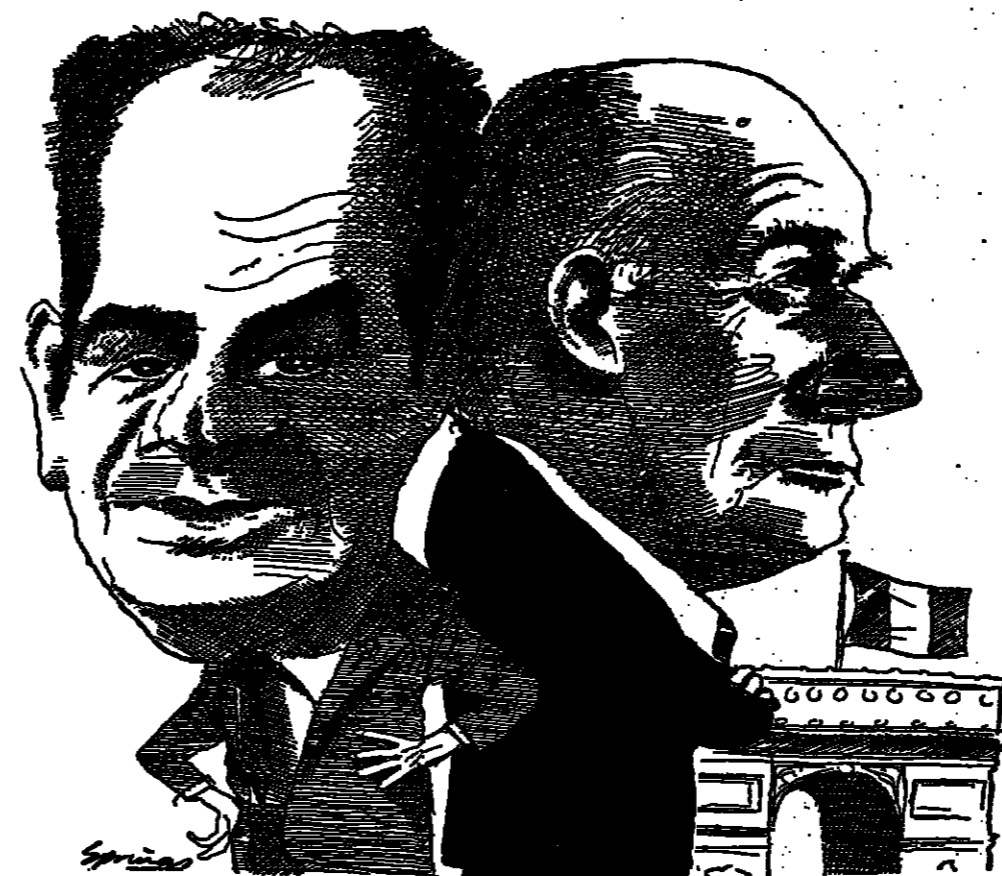
Within the Communist Party, buffeted by internal divisions and the abrupt reversals in government policy inflicted on it by President Mitterrand, there has been the agonising realisation of the extent to

### The thin red line has been transgressed in recent weeks

which the outbreak in jobs in the steel, coal and shipyard industries bite deep into the heartlands of the Communist's traditional working class base.

Until the rioting by steel workers in Lorraine, the Communist Party has kept a restraining hand on its rank and file. But when the extent of local anger became clear, the Communists felt they had no choice but to throw their weight behind the demonstration. The tempo of grassroots militancy will continue to determine how far the Communist hierarchy goes in its campaign against the Government.

M Mauroy, in his speech to the National Assembly, made



Georges Marchais (left), the French Communist leader, whose party's coalition with President Mitterrand's Socialists is under increasing strain

clear that the Communists could expect no concessions from him over industrial reorganisation. He did not even give them—as he has in the past—the consolation of believing that austerity was a passing phase. Rather, the emphasis was on more painful decisions to come, notably in the automobile industry.

The Communists' reply, from M Guy Hermer, speaking for the party group in the Assembly, was that M Mauroy had "far from lifted their anxieties over the major problems of unemployment, wage levels and industrial policy."

"The following day M Philip Herzog, the economic expert in the politbureau, returned to the attack in championing the Communists' own steel plan against that of the government. Then M Henri Kravitch, leader of the Communist CGT, said that the Government's closure of the engineering steel plant at Ugine-Fos, "the most modern in France," was "the height of absurdity."

The message, loud and clear, was that the Communists had no intention of kowtowing to M Mitterrand.

But this sniping over individual issues might just be manageable if more fundamental differences between the two parties had not emerged over the past two years. When the Left came to power in 1981 Communist and Socialist shared common ground over nationalisation, the need to reflate the economy by boosting consumer demand, and over a policy of intervention in industry to maximise investment.

Since the June 1982 devaluation, and more particularly, the anti-inflation package of March 1983 there has been an increasing divergence over economic analysis, policies and language. M Mitterrand has shed his Marxist cap; he no longer talks of the "French road to Socialism" and has absorbed much free market reasoning. He wants to see public sector enterprises return to profit, believes that salaries must be held down to give companies more room to invest, and is increasingly hesitant over interventions in industry.

In short, M Mitterrand who mapped the Left's electoral strategy in 1971 by insisting that only Socialists and Communists combined could outflank the Right, is now striking out in a new direction—this time towards the type of European social democracy that Chancellor Schmidt managed in West Germany and which M Mitterrand now believes is what France wants. M Michel Rocard, now Minister of Agriculture, who has long sustained the Social Democrat thesis would be an obvious contender for Prime Minister in this new scenario.

By contrast, the responsibilities of power have done little to change the ideological stance of the Communist Party. They remain the most old-fashioned and pro-Soviet of the European Communist parties wedded to enlarging further the state sector, to stimulating demand through protectionism, and to Marxist views of class warfare. On that platform they won 27

per cent of the votes after the war, but would win maybe 10-15 per cent today. The danger for the Communists is that Mitterrand's new approach leaves little room for them. Either they stick with the Socialists, in which case they risk being swallowed up by a larger movement with alien policies and programmes. Or they must pull back to their traditional working class "ghetto," to massage the protest vote with which historically the Communist Party has felt most at ease.

The dilemma is nothing new. For the Communists the history of the past 15 years has been a continuing attempt to avoid

### Many Communists would refer to go back to the 'ghetto'

being squeezed to death in a social-democratic embrace.

They are clearly divided before he signed the Common Programme with them in 1972 when he said that the Socialists hope to expand by raiding the Communist electorate. "That kind of thing," Mitterrand said, "is a young man should take over by next year."

Goodison expresses satisfaction with the deal which is designed to underpin the growth of a firm which has kept a comparatively low profile. It has a high reputation in property shares.

Quilter Goodison also looks after more than £1bn in private client portfolio management. Goodison stepped back yesterday while his partners cracked a bottle of Veuve Clicquot. But he bubbled with enthusiasm at the "ambitious and vigorous" nature of his third-generation family firm.

## Men and Matters

"cautious" order when the publishers of the books appear against it. "It won't be the first time," he adds.

### Watchdog wanted

Now that the Council for the Securities Industry (CSI) has unveiled its plans to turn itself into a high-level investor protection council, the Bank of England is turning its attention to the vital question—who should head up the new body? Its candidates are likely to be confined within the financial community, in contrast to its previous preferences for party and industry outsiders.

The new body is expected to be a much tighter ship, however, supervisory rather than representative. Its chairman will need to be a senior figure and it will probably be a full-time job.

The Bank of England's last major headhunting coup was to pluck Ian Hay Davison out of the top spot at accountants Arthur Andersen, and instal him at Lloyds as chief executive.

Those interested in the new job might start by dropping discreet hints in Threadneedle Street. The £120,000 salary paid to Davison suggests there might not be too much financial sacrifice involved.

### Dix drives off

"After half a lifetime in the motor industry, I feel it's time I handed my cards in. I wish to leave while by enthusiasm is still intact." With those words,



"On the brighter side, the Government today released a figure showing that it was the hottest Easter for a hundred years"

Alan Dix, aged 63, served notice yesterday that after nine years as director general, he will hang up his hat at the Motor Agents Association in June next year.

Dix has stamped a firm imprint on the retail motor trade, reorganising the MAA into a coherent industry voice representing 14,000 members. Not least of its recent lobbying successes has been to persuade the Government to lift hire purchase controls on cars.

Dix, who is half-Danish, escaped from German-occupied Denmark in 1943 to Scotland. By 1948 he had emigrated to Kenya where he started a long involvement in the motor trade. He won the first-ever East African safari rally in a Volkswagen Beetle, and he became deeply involved with the West German manufacturer, holding senior VW positions in the U.S. and West Germany as well as

## MITTERRAND AND THE COMMUNISTS

# Divided they stand—for now

By David Housego in Paris

and to destroying the Left's rank and file support. In other circumstances, they might have followed the trail of other Euro-communist parties in seeking a long-term compromise with the Socialist movement. But many would now prefer to go back to the "ghetto" where they would be well placed to exploit future discontent on the Left should the Opposition regain power.

They are more concerned to cultivate this garden in that both the neo-Gaullist RPR and M Le Pen's extremist National Front party with its appeal to racist sentiment are exploiting the pockets of working class discontent which are the Communists' natural constituency.

It may be that the Communists are over-hasty in their judgment of the outcome of Mitterrand's policies—and they have left a door open to climb back on board should they be proved wrong. His stand in the opinion polls has sunk to an all-time low with more than 60 per cent of those questioned expressing dissatisfaction. Unemployment has shot up sharply, as have company bankruptcies. But Mrs Thatcher experienced similar troughs as the full impact of her anti-inflationary policies took effect. More worrying is that both domestic and foreign debt remain a sustained burden on the economy and that recent trade, money supply and budget deficit figures all show some over-shooting of government targets.

However, M Mitterrand's strength is that, after initial fumbling, he has a much clearer idea of his economic objectives and a determination to stick to them. The closure of declining sectors of industry, the crisis in milk production, the priority in bringing down inflation form part of a coherent package that brings France far closer in line with her European partners.

His political calculations are that in the legislative elections of 1986 and the presidential elections of 1988, middle-of-the-road voters could swing leftward if the opposition leader ship falls into the hands of M Jacques Chirac, Mayor of Paris and head of the neo-Gaullist RPR. M Chirac is distrusted by many on the centre for both his right-wing views and his more right-wing "Jokelover" persona.

Mitterrand equally has some chance of picking up votes from the centrist UDF group of voters.

Even before the campaign for this year's European elections began, the UDF had fallen under the heels of M Chirac as the junior partner in a united opposition front. But M Chirac's supremacy has left a groundswell of discontent underneath.

Hence M Mitterrand's cautious moves in recent weeks to lure the centre. It will be the middle-class voters of the centre who also stand to gain most from President Mitterrand's promise to lower the tax burden next year as a proportion of GNP.

But M Mitterrand has only just begun to define a new Socialist platform with a broader appeal.

Much of it is still couched in the tired language of "modernisation" and "social" initiatives that fails to stir the Left or win supporters from the centre. Part of his problem on the left is that the measures needed to encourage investment require an emphasis on industrial initiative—and

### A disoriented and often dogmatic Socialist Party

flexible investment conditions that draws most of the political legacy of the Right. To succeed economically Mitterrand is condemned to move further Right.

A commentator in the pro-Socialist *Nouvel Observateur* recently proposed five shock measures to galvanise industry into life. At least three—decentralisation of decision-making in large companies, partial decentralisation and greater flexibility for new entrepreneurs setting up in business—would have been applauded by the opposition.

Mitterrand needs time to put across this type of approach to a discouraged, disoriented and often dogmatic Socialist Party—and more time for the party itself to carry the message to the rank and file. But explanations of the shift would be impossible if at every turn Mitterrand found himself under attack from his Communist allies in the coalition.

The President would clearly like to keep the Communists on board, if only to minimise labour unrest, but as silent partners. He is in a much stronger situation than M Giscard d'Estaing was when as President he came increasingly under attack from M Chirac whose RPR was a partner in his coalition administration.

Giscard did not have a majority in the National Assembly, unlike President Mitterrand, who can rule with the Socialists. M Mitterrand still has weapons up his sleeve for enforcing Communist allegiance. The Communists want the electoral laws to be changed next year to provide for proportional representation, which would ensure they could easily maintain their established bastions. The President also has the lever of a Cabinet reshuffle.

The Communists say that they would like to remain in government until 1988. They would certainly be taking a great risk if they pulled out before the European elections in June. Blame for the break-up of a government of the Left would cost them dear, as it did in 1977. But prior to the split of the year, both sides professed their loyalty to the union of the Left. In the event of a breach, the name of the game is to switch responsibility to the other side.

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*Johnnie 1/10*



ECONOMIC VIEWPOINT

We have come through, but . . .

By Samuel Brittan

ONLY A decade ago the air was thick with prophecies about the likely doom of liberal democracy. Several decades of post-war prosperity came to an end, with the first oil price explosion of 1973 since when the developed world has experienced varying combinations of low growth, high inflation, high unemployment, and currency instability. In the UK, as we unthinkingly remember, a miners' strike not only brought down the Heath Government, but shattered the morale of the British establishment, which to this day has never fully recovered.

There was thus a ready market for theories about the stresses and strains which could break the back of liberal democracy. Indeed that is something of an understatement. For even those of us whose main diagnosis or prescription had to do with symptoms emerged largely from the attempt of countries to export their primary domestic problems. Three main reasons of this kind were advanced for taking a dim view of the future:

1. Democratic overstrain or overload. Echoes of this misgiving go back to the warnings expressed by writers such as Bagehot and Mill at the time of the extension of the franchise. The emphasis in the early 1970s was that competition for votes was generating excessive expectations about what governments could perform. The result was to create an impossible overload on politicians and officials, who were expected to promote all sorts of incompatible goals and to provide costless benefits for voters who lacked all notion of a budget constraint. The resulting disillusionment, as government succeeded government, would prove corrosive to the functioning of an open democratic society, based on freedom and toleration as well as majority voting.

2. The second threat to liberal democracy was often given polite labels such as market power, or the rivalry of coercive groups. But what it referred to was the power and rivalry of union monopolies in the labour market. Again the problem had been foreseen by many Gladstonian Liberals and it received classic formulation by Henry Simons during World War II in the following words: "Here, possibly, is an awful dilemma: democracy cannot live with tight occupational monopolies; and it cannot destroy them, unless it attains great power, without destroying itself in the process."

3. The third set of influences was not so much a danger to liberal democracy as something which aggravated all the other threats. This was the impact on the economy of what the late Fred Hirsch described as "positional goods". A "positional good" is one whose quantity cannot be increased, or increased easily, so that the more you have, the less there is for me. For instance, we can all have more consumer durables, but we cannot all be Prime Ministers or winners of a particular event in the Olympics. Nor can we all have country cottages with an unimpeded view, as my cottage interferes with your view.

More subtly, much higher education is a means to positional goods. More people obtain university education hoping that this will be a route to the more lucrative, interesting or prestigious jobs. But of course when everyone else has it, a degree no longer functions as a meal ticket, sometimes not even a PhD. Not all positional goods involve rivalry or competition. I buy a stool to see a procession better and increase my own enjoyment. But if everyone else does the same, no one is any better off even though more stools are sold, and these sales count as part of the GDP.

The point about positional goods is that their supply is difficult to increase, and economic growth was the main way in which conflicts over distribution of the national income had been softened in the past. It was thus possible for some groups to have more without others having less.

But if, as Hirsch suggested, additional demand in advanced societies is predominantly for positional goods, then growth is bound to be disappointing or bring disappointing results, and cannot be used to satisfy inflated public expectations or to mollify distributional conflicts.

Of course the battle is never won. The next few months in Britain are going to be another test for liberal democracy faced with hold-up strike tactics. But when Mr Arthur Scargill all but threatens to halt the economy and throw out the Government if his demands are not met, then the only answer can be that provided by Gladstone after the Phoenix Park murders: "The resources of civilisation are not at an end."

The chances of beating strike-threat power are greater than in 1974 or 1978. This very fact underlines the point that people who have placed bets on the end of liberal democracy have survived to lose their money. Yet before we gloat prematurely, remember the price that has been paid in nearly all European countries.

Ten years ago I expressed doubts about the future of liberal democracy because of its inability either to tame interest group pressure directly, or to do so indirectly by abandoning the commitment to full employment—inflation being able to buy only a limited amount of time which came to an end some time in the 1970s. (Prof Birch is wrong to suppose that my earlier warnings were based on inflation per se.) If democracy has survived better than some of us feared, it has been because it has after all abandoned full employment, and has a durable basis for continued survival.

Notice, however, that this price has been paid most heavily in Europe, where the arteriosclerotic effect of special interest groups is greatest. Among developed societies, the U.S. and Japan have been far more successful in generating jobs—the former on the basis of a functioning labour market while Japan has flourished on a "company union" basis.

Monopoly trade unionism, like other monopolies, sows the seeds of its own destruction even in Europe unless supported by government. Corporations can move to less unionised areas (eg the U.S. suburbs) or take on less heavily unionised workers such as women or part-timers. Imports tend to displace heavily unionised products, while much job expansion is in the small business, service sector.

Above all the development of technology away from the large plant, towards small scale establishments or even back towards domestic self-sufficiency (do-it-yourself, video entertainment and so on) helps to increase the power of the individual against the union or other monopolistic group.

Unions, together with other interest groups, are meanwhile always working to secure special interest legislation to stop up the market safety valve—only by pro-union or minimum wage legislation, but above all control over imports, whether by legislation, voluntary quotas or physical threats to movement. If we could be sure of never having another union-dominated government in the UK, I would happily send all the doom warnings to a historical museum, and the real criticism of Mrs Thatcher is her unwillingness to hear of the political and personal sacrifice—namely electoral reform—which would secure this result.

Even in the U.S. everything in the garden is far from lovely. While the threat from union power is much less than in Europe—a position which Mr Walter Mondale would soon upset—the threat from excessive political expectations is greatest in America. After all, what is economic Reaganism, but the wishful belief that the U.S. can have guns and butter, large Budget deficits, low interest rates, stable prices and full employment all at the same time?

If you believe that that combination can hold, you will believe anything at all. The one reasonable U.S. presidential candidate, Sen Gary Hart, who has the overwhelming virtue of being neither Reagan nor Mondale, looks unfortunately the least likely of the three to go to the White House.

Maybe we should give doom-mongering and breast-beating a rest. But the analysis, the diagnosis and warnings that lay behind the gloomy prophecies are as relevant as ever.

Mr Pierre Trudeau discovered last year that his quixotic international globe-trotting in pursuit of a middle-road alternative to superpower nuclear rivalry, caught even if only fleetingly, a Canadian imagination long soured of him and all his works. The Thatcher model hardly needs mentioning; bashing the Europeans, let alone the Argentinians, is clearly a proven tonic.

Inevitably, but nonetheless instructively, they do it differently in Japan. Here the axiom is that it is precisely when the domestic scene looks stickiest that it would be folly for a leader, or an aspiring leader, to seek foreign relief.

It is this which explains why Mr Yasuhiro Nakasone, who actually has a pretty good chance of being returned as party president and thus Prime Minister this November, is taking no chances by calling off planned extended trips to Europe and Australasia later this summer. He is going to India and Pakistan next week (though, significantly, this is when the country is enjoying its long "golden week" holidays and will be paying no attention) and attendance at the London summit is more or less obligatory. But all else overseas,

apart from an admittedly improbable summons to Washington, is strictly not on the cards. Mr Nakasone is not alone in this calculation. His Foreign Minister and potential party rival, Mr Shintaro Abe, has also deemed it impolitic to be seen exercising his ministerial duties as far away as South America, as he had planned, later this summer.

None of this should come as a surprise, though Mr Nakasone, who enjoys international exposure, may privately regret losing the opportunity for more of it (especially if he ends up by failing in November). The Japanese public at large, as demonstrated by last December's general election and just about every opinion poll, remains notoriously, even dispiritingly, uninterested in foreign affairs, while the introspection of the ruling Liberal Democratic Party is, if anything, even more marked.

This has almost perversely been underlined by the indifferent general reception now being accorded the Socialist leader, Mr Masashi Ishibashi, in his campaign to make his party a respectable alternative to the LDP.

Taking a leaf out of the Kinoshita book, Mr Ishibashi has been charging round the globe (Feking, Moscow and even Reagan's Washington, all in the past six months) trying to prove that Japanese socialism is no longer hung up on the narrow dogmatism that had made it appear increasingly irrelevant and, in truth, he has been conducting himself rather well.

Thus it is becoming increasingly apparent that, once the OECD and London confabs are out of the way, and once Japan has announced another "package" designed to appease—though never satisfy—external pressure, the country will turn, as ever, inwards on itself. The issues that will matter will not be war and peace, disarmament and development, but administrative reform, national health insurance, the quality of education and who has made what political deals with whom and at what price. And the answers to none of these can be found outside Japan.



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Lombard

Why Nakasone stays at home

By Jurek Martin in Tokyo

ONE cardinal rule for heads of government around the world is that when things get sticky at home it is not a bad idea to go overseas. It is not an infallible cure. Sometimes coups d'etat take place in the absence of a leader and occasionally, in more stable countries, a foreign mission fails to have the desired effect.

Nixon's rapturous reception in Egypt in the summer of 1974, for example, failed to call off the hounds of Watergate, while Callaghan's mini-summit frolic in the French Caribbean in early 1979 left a frigid strike-bound Britain unimpressed.

But more often than not such excursions do serve a purpose. President Reagan, who may not be quite as invulnerable as is currently popularly supposed, certainly reckons he has little to lose by visiting China now and Europe in six weeks' time, with lots of pretty TV coverage of the Great Wall and his Irish forbears, while the Democrats slug it out at home.

Mr Pierre Trudeau discovered last year that his quixotic international globe-trotting in pursuit of a middle-road alternative to superpower nuclear rivalry, caught even if only fleetingly, a Canadian imagination long soured of him and all his works. The Thatcher model hardly needs mentioning; bashing the Europeans, let alone the Argentinians, is clearly a proven tonic.

Inevitably, but nonetheless instructively, they do it differently in Japan. Here the axiom is that it is precisely when the domestic scene looks stickiest that it would be folly for a leader, or an aspiring leader, to seek foreign relief.

It is this which explains why Mr Yasuhiro Nakasone, who actually has a pretty good chance of being returned as party president and thus Prime Minister this November, is taking no chances by calling off planned extended trips to Europe and Australasia later this summer. He is going to India and Pakistan next week (though, significantly, this is when the country is enjoying its long "golden week" holidays and will be paying no attention) and attendance at the London summit is more or less obligatory. But all else overseas,

apart from an admittedly improbable summons to Washington, is strictly not on the cards. Mr Nakasone is not alone in this calculation. His Foreign Minister and potential party rival, Mr Shintaro Abe, has also deemed it impolitic to be seen exercising his ministerial duties as far away as South America, as he had planned, later this summer.

None of this should come as a surprise, though Mr Nakasone, who enjoys international exposure, may privately regret losing the opportunity for more of it (especially if he ends up by failing in November). The Japanese public at large, as demonstrated by last December's general election and just about every opinion poll, remains notoriously, even dispiritingly, uninterested in foreign affairs, while the introspection of the ruling Liberal Democratic Party is, if anything, even more marked.

This has almost perversely been underlined by the indifferent general reception now being accorded the Socialist leader, Mr Masashi Ishibashi, in his campaign to make his party a respectable alternative to the LDP.

Taking a leaf out of the Kinoshita book, Mr Ishibashi has been charging round the globe (Feking, Moscow and even Reagan's Washington, all in the past six months) trying to prove that Japanese socialism is no longer hung up on the narrow dogmatism that had made it appear increasingly irrelevant and, in truth, he has been conducting himself rather well.

Thus it is becoming increasingly apparent that, once the OECD and London confabs are out of the way, and once Japan has announced another "package" designed to appease—though never satisfy—external pressure, the country will turn, as ever, inwards on itself. The issues that will matter will not be war and peace, disarmament and development, but administrative reform, national health insurance, the quality of education and who has made what political deals with whom and at what price. And the answers to none of these can be found outside Japan.

Investment in high tech

From the Director-General, Electronic Components Industry Federation  
Sir,—Writing about the Budget proposals on capital investment, Anthony Harris (April 16) refers to "the point where it makes sense to substitute labour for capital." What does he mean? That at some level of relative costs, it would make sense to hire more workers instead of investing in modern production equipment?

Manifestly this cannot be true of high technology products such as advanced electronic components—some of which literally could not be made manually and none which could achieve competitive standards of quality and reliability without continuing investment in automated manufacturing, test and inspection equipment.

Or does he mean that at some level of relative costs, it would make sense for the nation to abandon industries requiring large-scale capital investment for those requiring less of the same? Would we not then be putting ourselves in direct competition with underdeveloped nations, and would our wage levels not have to come down to theirs?

Surely there can be no real doubt that the UK must, for its economic survival, increasingly depend on information technology-based— which means electronics-based—industries, and the modernisation of older industries by the application of electronics. But electronics-based— which means electronic components—are at the heart of the matter.

None of your readers, I am sure, would be so naive as to suppose that U.S. and Japanese success in electronics has been achieved by the pure milk of private capitalism unaided by public funds or subsidies; directly or indirectly vast expenditures of taxpayers' money have been devoted to ensuring it.

France and West Germany, to mention only two others of our main competitors, are supporting manufacturers very substantially. Examples of the dangers, not only in defence terms but throughout the commercial battlefield, of not doing so and of being heavily reliant on imports of the latest and most crucial electronic components, multiply almost daily.

To its credit, the DTI has long recognised the problem and the need, and recently announced the Microelectronics Support Programme Mark II. But this was of course envisaged long before the Budget as special support of investment additional to the 100 per cent Capital Allowance regime.

If the objective of building up and maintaining in the UK

Letters to the Editor

a world-competitive advanced electronic components industry is to be achieved, then (unless the Chancellor has second thoughts about capital allowances), the Budget will ensure the economic cost will certainly be many times greater than the £120m allocated to MISF Mark II.  
R. H. W. Bullock, ECI, 7-8 Saville Row, W1

Returns on National Savings certificates

From Mr Keith Tunstall  
Sir,—While agreeing with Mr G. Bowthorpe's comments (April 21), I feel he's missed the economic cost of what the late Fred Hirsch described as "positional goods". A "positional good" is one whose quantity cannot be increased, or increased easily, so that the more you have, the less there is for me. For instance, we can all have more consumer durables, but we cannot all be Prime Ministers or winners of a particular event in the Olympics. Nor can we all have country cottages with an unimpeded view, as my cottage interferes with your view.

More subtly, much higher education is a means to positional goods. More people obtain university education hoping that this will be a route to the more lucrative, interesting or prestigious jobs. But of course when everyone else has it, a degree no longer functions as a meal ticket, sometimes not even a PhD. Not all positional goods involve rivalry or competition. I buy a stool to see a procession better and increase my own enjoyment. But if everyone else does the same, no one is any better off even though more stools are sold, and these sales count as part of the GDP.

From Mr K. G. Speyer  
Sir,—I am pleased to see Sir Lawrence Alrey's explanation of

the Inland Revenue policy concerning the wide dispersal of tax inspectors and their offices. With respect, what we are being told is a bit too facile and ought not to content us. I beg him to consider the following:

1. Surely each centre of X thousands of people has its infrastructure of shops, doctors, hospitals, MPs, etc. The argument put forward by the Inland Revenue is an argument of inertia to retain the status quo of a bad decision of dispersal implemented some years ago.

2. I am assured that it can take a couple of months—sometimes more, sometimes less—for a taxpayer's file to travel from a remote office to the local "industry office" and back again.

3. One of my nearer tax offices, close to my own office in London, ECI, is Somerset House itself, yet I am still awaiting a reply or acknowledgment to a letter sent to it in February.

4. It is well known that the Inland Revenue intends to computerise nationally. I hope for the sake of every law-abiding taxpayer that this computer is in relation to that well-known Swansea Central Motor Licensing Computer. (One is old and cynical enough to remember that the local licensing system this displaced some years ago was both more popular and efficient and probably cheaper.)

5. Commonsense would mean that our local tax inspector—much as some people love to hate him—lives among his flock, on his patch, as it were, and when he walks his dog he may sometimes even pass the time of day with his parishioners, including the local grocer, etc. and, hopefully, we all would eventually benefit by this through greater efficiency and lower tax rates.

R. G. Speyer, 309 City Road, London EC1.

Derating of deroofed buildings

From Mr S. M. Willott  
Sir,—I was shocked to read that the response to the deroofing, by their owners, of the vacant Saffron Centre was to derate the buildings.

This only encourages the land-holders to leave land unused until producers and manufacturers are willing to pay the high price demanded.

Rates should be based only on the value of the site. This stimulates the sale of vacant sites to potential producers of wealth.  
S. M. Willott, 35, Merrilyn Road, Rhyl, Clwyd.

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# FINANCIAL TIMES

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JUREK MARTIN EXPLAINS HOW ANTI-TRUST RULINGS SOUNDED AN 'ALL-CLEAR'

## U.S. steel becomes a magnet for Japan

IT IS NOW apparent that if anybody has suddenly converted the Japanese steel industry to the attractions of investment in the United States, it is the U.S. Justice Department, which in February began lowering the anti-trust boom on big intra-American steel mergers.

Up to that time, there had been an eye-catching collaboration between Nippon Steel and Wheeling-Pittsburgh, two medium-sized integrated steel producers. But the word in Japan was still very much that buying into the U.S. remained a doubtful proposition for the "big five" (Nippon Steel, Nippon Kokan, Kobe Steel, Sumitomo Metal and Kawasaki).

The objections seemed well founded: Nippon Kokan's talks with Ford over acquiring Rouge Steel had collapsed in the face of U.S. labour opposition. The Pentagon had vetoed, on national security grounds, Nippon Steel's design on Special Metals. Moreover, the U.S. industry itself appeared to be in the throes of a major realignment, with U.S. Steel in pursuit of National and LTV and Republic negotiating the terms of a merger.

None of the leading Japanese companies would even concede at that stage, that they were even seriously contemplating a major U.S.

investment, and most spoke disparagingly about the pitfalls of getting involved in the country's dilapidated "smokestack" industries.

Yesterday's news points to at least some dissembling. Nippon Kokan itself, in announcing here that it was buying into National, revealed that it was talking to National last summer. According to Nippon Kokan, the talks opened at National's initiative, shortly after its Rouge negotiations had fallen through. However, the U.S. company lost interest when U.S. Steel proposed a complete takeover and absorption of National's outstanding debt.

It was the withdrawal of the U.S. Steel bid, following the Justice Department's ruling, which reignited National's interest and which led to the latest deal. An additional factor for the Japanese, again stemming from the Justice Department's action, was the renewed fear that with its own realignment blocked, the U.S. steel industry would become increasingly protectionist and that circumventing trade barriers by investing directly had become far more attractive.

Thus Japanese steel industry experts yesterday were shifting the focus of their attention more to what of the big five might next

jump on to the bandwagon. Mr Tatsuhiro Kiyohara, of Nomura Securities, suggested Nippon Steel, the industry leader, and Kawasaki as the most likely candidates, with Sumitomo Metal probably the least likely.

Nippon Kokan, which vies with Kawasaki for second place in steel production, said yesterday that National was among the most technologically advanced and efficient steel companies in the U.S. and would not, therefore, require the sort of radical technological surgery and heavy new investment that less sophisticated steel concerns would need. Specifically, Nippon Kokan estimated that introduction of its techniques could save ¥10bn (\$4.46m) in costs annually at National.

The company also said it was convinced it would have less difficulty dealing with U.S. unions at National (a United Steelworkers company) than at Rouge, where the United Automobile Workers predominates. It added that USW labour came \$3 an hour cheaper than the UAW.

However, as is true on a much smaller scale of Nishihira's involvement with Wheeling-Pittsburgh, it is obvious that the major lure is the opportunity to sell steel to the booming U.S. car market. Nippon

Kokan is thinking in terms not merely of supplying U.S. manufacturers but also of being in a position to meet the demands of those Japanese car companies (Honda, Nissan, Toyota and Mazda), which are either already producing in the U.S. (in Honda's case with a recently doubled capacity) or about to start. The endurance of the current car boom in the U.S. does, however, remain a matter of some debate.

It was still unclear yesterday how Nippon Kokan proposes to finance its investment. Although the Japanese industry is now enjoying a cyclical recovery, thanks to U.S., Chinese and domestic demand, and although steel shares have been among the recent favourites on the Japanese stock markets, the estimated \$273m in cash may take a bit of finding.

Nippon Kokan, with Kobe, is the most highly leveraged of the big five, with total debt outstanding at the end of the financial year ending March 1983 equal to nearly half its assets. It had provisionally planned to finance the aborted Rouge takeover through a combination of cash flow from Rouge, available internal funds and by cutting back on capital investment in Japan. However, the scale of the National deal is ten times greater.

It so happens that, having completed a major investment round in building seamless pipe facilities, all the leading Japanese steel companies are planning to spend much less on plant and equipment in the 1984 fiscal year (which began this month) than last. Industry-wide projections are for a 25 per cent drop (to about ¥770bn), with Nippon Kokan itself forecasting a 40 per cent decline to about ¥60bn. Thus, the company may have some freedom to manoeuvre.

It would certainly help Nippon Kokan if the current recovery in demand for steel persists and if the performance of its shipbuilding and construction division (which accounts for about a quarter of total sales) improves.

However, Nippon Kokan has a reputation for being a company which takes aggressive investment decisions. Its recently completed Ogishima plant is among the most advanced in Japan, though a current financial drain, and is likely to be an extremely profitable investment over the longer term.

Assuming all the details can be ironed out by the summer, as Nippon Kokan intends, it seems to have made another one now in the U.S.

## THE LEX COLUMN

### Orderly retreat by the banks

Only once in a blue moon are statements of intent from the UK Accounting Standards Committee (ASC) noted for any theoretical sense of timing. Coinciding as it did with further disclosures from two British banks, Barclays Bank and Midland Bank, on their deferred tax provisions, however, yesterday's statement on the treatment of deferred tax stood out in the bluest moonlight - and even cast another small shadow over the clearer's predicament.

The clearer's all agreed earlier this month to adjust in one fell swoop for the budget's impact on their leasing tax liabilities as recommended by the ASC's Exposure Draft 33, the basis of the new statement.

Both Barclays and Midland have followed National Westminster in writing down their full potential liability to take account of a 35 per cent tax rate. Deducting the provisions already made, this has left Midland with a £250m charge in 1984 - a little less than might have been suggested by the total liability, which includes some overseas items - and Barclays with about £490m.

The ASC's further insistence that the 1984 charge should be taken as an extraordinary item appears to rule out the option for the clearer of an old-fashioned write-off against reserves. Had it left it at that, though, the ASC would surely have required the clearer to show retained losses on their accounts. This uncomfortable dénouement seems to have been avoided by the ASC's simple expedient of allowing companies to draw reserves into the profit and loss to set against any such extraordinary debit. Bank of Scotland has led the way on this approach and the other banks can be expected to follow.

Half Bank of Scotland's extraordinary provision related to the claw-back effect on its deferred taxes of

falling lease rates; but the main four clearer are differently exposed to critical tax variation clauses on their leasing rates. Barclays, estimated its liability on this score at about £80m, has apparently added this to its £490m provision to reach a £570m total - but on this issue the others have still to pronounce.

**GEC/Distillers**

The position of cash-generating industrial companies is not entirely to be envied. Their problem is that if cash piles up in the balance sheet it must appear that the business is failing to use all the available resources. And if that cash is then invested outside the enterprise, accusations are liable to arise that the management has run out of ideas and should return funds to shareholders. GEC has naturally attracted a fresh dose of comment along those lines since it became known that the group had devoted some of its riches to buying equity in Distillers Company (DCL).

It is certainly not hard to raise questions about GEC's investment strategy. The company's own shares have been notably left out of the market rise over the past two years, for despite heavy internal use of funds on capital projects and research the continued "cash generation" is itself taken as a sign that GEC may be having trouble in putting down adequate foundations for future growth in earnings.

Yet the investment in DCL is scarcely something that GEC would represent as part of its long-term strategy, even in the improbable act of mounting a bid. GEC has made successful investments into the equity market before now. Its search for long-term uses of funds clearly continues, under the market's suspicion that over-exacting criteria may tend to throw out what as well as

chaff. Meanwhile, whisky shares at least seem to have offered a higher total return than gilt-edged.

**Nestlé**

The directors of GEC must have every sympathy for poor Nestlé, which makes a genuine effort to spend money but still ends up with the balance sheet of a conservative Swiss bank. A year ago, the food company declared its interest in expanding through acquisition in the U.S. Since then, it has forked out \$300m for Warner Cosmetics and is currently in the process of spending up to \$300m on coffee group Hills Bros. But even all this has failed to bring the cash pile below \$2bn, so now Nestlé is proposing to spend a further \$500m on CooperVision, the eye-care products group.

It may seem curious that the world's biggest food company should want to specialise in contact lenses. But food is not necessarily the most exciting area in the world these days. Nestlé's Findus lost a cool £20m in the UK last year. And the company's ophthalmic ambitions are at least consistent besides U.S. eye-care group Alcon, bought in 1977 for \$378m, a Swedish contact lens manufacturer was acquired in 1982.

CooperVision has a strong position in the contact lens market, but is weak in the field of eye drugs and contact lens solutions; Alcon conveniently is the other way round. Quite apart from the commercial advantages, the lack of product overlap between the two companies makes anti-trust objections to the bid less likely.

The proposed bid price of around \$25 per share compares with CooperVision's low a month ago of \$11.7. But net earnings have gone from \$4.9m in 1980 to \$20.1m in 1983 - a record which might be taken to justify the exit p/e of 19.

## Rumasa founder held in Frankfurt

By David White in Madrid

SPAIN is to seek the extradition of Sr Jose Maria Ruiz-Mateos, the fugitive business magnate, following his detention yesterday by West German authorities at Frankfurt airport.

Sr Ruiz-Mateos' arrest on arrival from the U.S. came more than a year after the Socialist Government in Madrid took the controversial step of expatriating his wide ranging Rumasa enterprises, arguing that this was the only way of averting a financial disaster.

The 53-year old founder and former chairman of Rumasa, which he owned with members of his family, fled to London shortly after the expatriation. However, he left the UK last week after being refused permission to stay there for more than a few days. His lawyers had said he would apply for a permanent UK residence visa from outside Britain.

Spanish court hearings against Sr Ruiz-Mateos have been held up because of his refusal to appear and the absence of an extradition agreement between Madrid and London.

Madrid officials stepped up pressure on British authorities earlier this year when Sr Ruiz-Mateos made statements in London against several top Spanish figures, including King Juan Carlos.

He has been charged with currency offences, forgery, appropriation of tax funds, social security fraud and, in a separate case, with insulting the King. Sr Ruiz-Mateos has denied the allegations.

He and two former top colleagues were declared in contempt of court last September after detention orders were issued against them. The magistrate in charge of the case, Judge Luis Lerga, said he had requested the arrest through Interpol and confirmed that formal extradition proceedings would be started to bring Sr Ruiz-Mateos to trial.

The request is believed to have been made on Monday. A member of Sr Ruiz-Mateos' team of legal advisors expressed to surprise that the move should have been made at this time rather than on previous trips by Sr Ruiz-Mateos outside the UK, and denied a suggestion by Sr Luis Antonio Buron, the prosecutor general, that he may have been in possession of illegal arms and documents.

Sr Buron said state prosecutors had been instructed to co-operate with the courts in pressing for extradition under the two countries' bilateral treaty.

## Rhône-Poulenc needs 'more effort' to finance investment

By David Marsh in Paris

RHÔNE-POULENC, the nationalised French chemicals group, will have to make "many more efforts" to remain permanently in the black after turning in a profit of FF 98m (\$12m) last year after three years of losses, M Loïc Le Floch-Prigent, the chairman said yesterday.

Addressing a meeting of financial analysts and journalists, M Le Floch said Rhône-Poulenc would have to raise extra capital this year to finance an investment programme running at about 7 per cent of its annual turnover of FF 43.1bn last year, but left open where the money would come from.

Last year, marking an underlying earnings swing of around FF 900m compared with the FF 844m net loss in 1982, was a year of consolidation following the group's efforts to streamline its still loss-making textile business, sell its fertiliser op-

erations and expand its fine-chemicals activities with the acquisition of parts of the former Pechiney chemicals division.

But to match the performance of its international competitors, Rhône-Poulenc would need to turn in yearly profits of around FF 1.5bn, he warned. Greater efforts in management, research and investment would be needed.

The first 1984 quarter showed a positive trend with turnover up 22.4 per cent from the first three months last year. This represented an 11 per cent jump in volume and 10 per cent in price increases.

Last year 38 per cent of turnover was made from foreign plants, down from 41 per cent in 1982 because of a fall in Brazilian activities. French turnover and exports from France each made up 31 per cent of overall sales.

Out of the FF 2.87m operating profits (up 30 per cent from 1982), the main contributing divisions were chemicals with FF 1.09bn against FF 507m in 1982 and health products with FF 1.14bn against FF 652m. Textiles showed an operating loss of FF 290m against FF 295m, while Brazilian profits slumped to FF 367m from FF 900m.

For last year the company increased capital by FF 340m through an injection decided in December from its state shareholder, and also raised FF 1.05bn in subordinated loans and FF 600m through an issue of non-voting loan stock on the Paris bourse.

Asked about this year's cash raising plans, M Le Floch said capital would be raised in the "best" possible manner. He did not rule out another sortie on to the capital markets, saying "Nothing is excluded."

## London to probe U.S. computer 'moles'

By Guy de Jongh in London

THE BRITISH Government has ordered an investigation into reports that two U.S. officials in the UK Ministry of Defence are providing information about the activities of British computer leasing companies to U.S. authorities.

The inquiry was disclosed by Mr Geoffrey Pattie, British Minister of State for Defence Procurement, in a letter to Liberal MP Mr Paddy Ashdown, who had expressed concern about the possible extra-territorial extension of U.S. laws governing high technology exports.

"Though I was confident that there is no basis to suggestions that U.S. officials located in the Ministry of Defence were providing information on UK-based computer leasing companies, I have none the less arranged for a thorough investigation to be carried out," Mr Pattie said in the letter.

The decision follows a statement in the House of Commons on April 13 by Mr Paul Channon, the Trade Minister, that no Defence Ministry officials were co-operating with the U.S. Embassy in London on export controls.

Mr Channon said in reply to questions from Mr Ashdown that the only information provided officially to the U.S. about British companies was supplied by UK Customs and Excise, which was co-operating with customs officials in the U.S. Embassy in London.

Mr Ashdown expressed surprise yesterday that Mr Pattie had decided to hold the inquiry in view of Mr Channon's assurance. "It is quite remarkable that the minister seems insufficiently clear about what is going on that he has to order an investigation."

Mr Ashdown first raised the issue in connection with remarks reported to have been made by a commercial officer of the U.S. Embassy in London at a meeting of British computer leasing companies at Epsom, near London on February 29.

Mr Ashdown told the Commons that the officer had been asked about recent U.S. moves to require British leasing companies to provide information about their customers. The officer is said to have replied that the U.S. already had enough information to "slap the irons on most of you."

According to Mr Ashdown, the officer had said that the U.S. Government had two officials working in the Ministry of Defence who had access to the information.

Louise Kehoe writes from San Francisco: The U.S. is using its export controls on laboratory analytical instruments that incorporate microprocessors, Mr Malcolm Baldridge, Commerce Secretary, announced on Tuesday.

"The Commerce Department, in consultation with the Department of Defence, has determined that national security controls on these instruments are no longer necessary," Mr Baldridge said. The change reflects an effort to relax export control requirements whenever possible on commodities that have little or no strategic significance.

Laboratory analytical instruments will no longer require special export licences, except when sold to companies in Libya, North Korea, Vietnam, Kampuchea or Cuba. The change is expected to reduce the number of individual licence applications in this product category by about 40 per cent, the Commerce Department estimates.

## EEC ready to fine IBM over secrecy

Continued from Page 1

Louise Kehoe writes from San Francisco: Mr Malcolm Baldridge, U.S. Commerce Secretary, has announced a formal agreement to support an open international standard for computer communications.

The agreement was signed by Mr Baldridge and representatives of the U.S. National Bureau of Standards, General Motors and Boeing Corporation.

The agreement reflects a strong commitment by U.S. industry and government to develop computer communication standards, according to the National Bureau of Standards.

The partly developed open computer communications standard is designed to allow computers supplied by different vendors to "talk" to each other without modification.

Several U.S. and European companies have been involved in developing this standard data communications system for several years, but some major computer-makers including IBM, have questioned whether it will be possible for all parties to agree on a standard and have termed the efforts "idealistic."

Mr Baldridge's personal attention represents a boost for the open system concept, participants feel. His announcement is seen as a vote of confidence in the feasibility of an international standard.

To prove that it can work, 15 companies will participate in a demonstration at the national computer conference in Las Vegas in July.

## Leasing move hits UK banks

Continued from Page 1

Crocker National Bank, its U.S. subsidiary, "We do not foresee any reason why current levels should not be maintained," he said.

The British budget changes will force banks to pay taxes on leasing income which they were able to shelter through capital allowances. This provoked bitter comment from Sir Donald. He said it was "unfortunate that legislation of such long standing, on which long-term contracts have been based, should be changed so suddenly and dramatically, and without notice."

The banks had particular reason to feel aggrieved, he said, because they had already suffered from the 1981 special tax in the erroneous belief that they make too much money.

He warned that Midland might have to increase the £230m provision because of the complexity of the calculations. But he and Sir Timothy Bevan, Barclays chairman, both stressed that the actual tax payments would not have to be made for several years.

Of the four biggest UK clearing banks, National Westminster has already announced a provision of about £570m. Lloyds is expected to make an announcement at its annual meeting on May 3. All told, the tax measure will cost nearly £2bn, making this by far the most expensive collective blow UK banks have ever suffered.

Sir Timothy also revealed yesterday that Barclays was putting up nearly £30m for its 29.9 per cent stake in Wedd Duracher Mordant, the City of London jobbing firm with which it struck a deal last month.

This will consist of a 60m capital injection and a £28.9m loan. Barclays will become a limited partner of the firm this Saturday and will eventually, subject to official approval, take its stake up to 75 per cent. These terms appear to value Wedd's at about £100m.

Midland Bank angered its shareholders by revealing that it had decided to make its \$870m investment in Cucker in 1981 only on the basis of publicly available information; it had not been able to look at the bank's books.



Mr Malcolm Baldridge

They will include Boeing, GM, Digital Equipment Corporation, Honeywell Information Systems, Intel, NCR, Motorola and ICL.

"This is an important step towards computer compatibility. Involving both large and small companies, this project highlights the promise that industry/government co-operation holds, especially for high technology areas that are critical to the world's economy," Mr Baldridge's statement said. "It is an appropriate way for government to help industry to help itself."

## AMC in black for quarter

By Our Financial Staff

AMERICAN MOTORS, the U.S. motor group, yesterday reported first-quarter net profits of \$5.12m against a \$66m loss in the same period last year. Sales advanced from \$637.4m to \$1.06bn.

Mr Paul Tippett, chairman, said in Toledo that AMC, whose major shareholder is Renault, expected to be profitable for 1984 as a whole although there could be a quarter where we break even or have a slight loss.

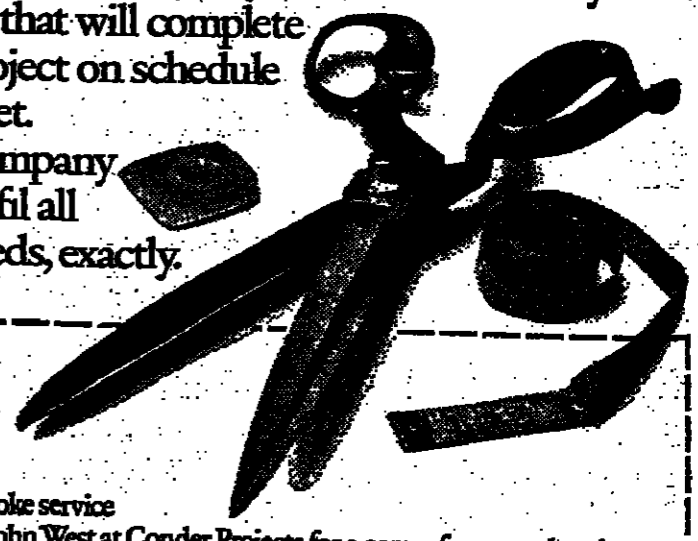
Agencies

## World Weather

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Africa	15	84	Dubrovnik	15	59
Alaska	15	84	Geneva	23	89
Algeria	15	84	Hamburg	23	89
Argentina	15	84	London	23	89
Australia	15	84	Madrid	23	89
Bahamas	15	84	Moscow	23	89
Bahrain	15	84	Nairobi	23	89
Bangladesh	15	84	Rangoon	23	89
Belgium	15	84	Sao Paulo	23	89
Bermuda	15	84	Seoul	23	89
Bhutan	15	84	Singapore	23	89
Bolivia	15	84	Sofia	23	89
Brazil	15	84	Stockholm	23	89
Bulgaria	15	84	Taipei	23	89
Canada	15	84	Tel Aviv	23	89
Chad	15	84	Tokyo	23	89
China	15	84	Winnipeg	23	89
Colombia	15	84	Zurich	23	89
Cuba	15	84			
Czechoslovakia	15	84			
Denmark	15	84			
Egypt	15	84			
Finland	15	84			
France	15	84			
Germany	15	84			
Ghana	15	84			
Greece	15	84			
Hong Kong	15	84			
India	15	84			
Indonesia	15	84			
Iran	15	84			
Ireland	15	84			
Italy	15	84			
Japan	15	84			
Kenya	15	84			
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Lebanon	15	84			
Libya	15	84			
Luxembourg	15	84			
Malaysia	15	84			
Maldives	15	84			
Mali	15	84			
Mexico	15	84			
Morocco	15	84			
Nepal	15	84			
Netherlands	15	84			
New Zealand	15	84			
Nigeria	15	84			
North Korea	15	84			
Oman	15	84			
Pakistan	15	84			
Panama	15	84			
Paraguay	15	84			
Peru	15	84			
Philippines	15	84			
Poland	15	84			
Portugal	15	84			
Romania	15	84			
Russia	15	84			
Saudi Arabia	15	84			
Spain	15	84			
Sri Lanka	15	84			
Sudan	15	84			
Switzerland	15	84			
Taiwan	15	84			
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Thailand	15	84			
Turkey	15	84			
USA	15	84			
USSR	15	84			
Yemen	15	84			
Zambia	15	84			
Zimbabwe	15	84			

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SECTION II - INTERNATIONAL COMPANIES

FINANCIAL TIMES

Thursday April 26 1984

Vent-Axia

The first name in unit ventilation... look for the name on the product.

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● Rounds, hexagons, flats, carbon and alloy steels. Coated coils for cold forging and extrusion, sections a speciality. ● All in a wide range of finishes. Sizes from 1/2" - 3"

Merrill salvage plan for utility

By Terry Dodsworth in New York

MERRILL LYNCH, the New York securities and investment company, has been brought in as an adviser to the troubled Seabrook nuclear power station project in an attempt to salvage one of the two units on the New Hampshire site.

The plan follows the decision by Public Service New Hampshire, the leading utility company on the project, to stop all construction work. The company was forced into this move by its shaky financial situation, which also led to an announcement last week that it was skipping dividends on both its common and preferred stock.

The second reactor unit at Seabrook has already been cancelled, but PS New Hampshire's many partners, who collectively own 84 per cent of the project, are anxious to protect the investment they have already made in the almost completed plant.

Under the initial plan proposed by Merrill Lynch, a new company would be formed to complete the construction of Seabrook 1. But it is not yet clear whether this organisation could be financed by the partners, who come from a variety of New England states, or whether it would have to raise fresh finance on the debt markets.

● Cleveland Electric Illuminating said it might cancel the second unit at its Perry nuclear power plant in Ohio. The company owns 31 per cent of the project, which is now about 30 per cent complete, but which has suffered from cost overruns.

Truck market recovery by Cummins in US

By Our New York Staff

THE CONTINUING recovery in the North American heavy truck market was underscored yesterday in first quarter figures from Cummins Engines, the U.S. diesel engine manufacturer, which said its current production level was the highest in its history.

Net earnings in the three month period amounted to \$38.4m, or \$4.03 a share, against a loss of \$5.6m, or 82 cents a share in 1983. Sales rose by almost 70 per cent from \$359.8m to \$372.7m.

At a pre-tax level, Cummins said its profits of \$68.8m were a record. They reflect the high volumes the group is now achieving with a slimmed down labour force and a "significant" improvement in productivity.

Its share of the U.S. heavy truck engine market, which is expected to reach 150,000 units this year, had remained above 60 per cent in the first two months of the year.

National Can suffers first quarter loss

By Our New York Staff

NATIONAL CAN, the third largest U.S. packaging group, which is currently the subject of a leveraged buyout attempt, reported a loss of \$187,000 in the first quarter against profits of \$1.3m, or 9 cents a share last year. Sales amounted to \$392.1m against \$320.3m.

Mr Frank Conidine, chairman, said that the latest results were hit by a loss in the group's glass container operations, where prices had been weak and expenditure high on new plant to increase efficiency. He added that he expected the full year results to show an increase in operating earnings.

UK move by Canadian broker

By Alexander Nicoll in London

A VANCOUVER-based stockbroker, Continental Carlisle Douglas, opened an office in London yesterday with the aim of attracting investors to the fast-growing North American venture capital market.

Financing activity and trading volume on the Vancouver Stock Exchange have soared in the past few years. The exchange, setting easier listing requirements than other North American exchanges, has provided a source of development capital for small companies, mainly in energy exploration and minerals.

Continental Carlisle says it is the second largest trader by volume on the Vancouver exchange, trading between 12 and 14 per cent of total value. It is the only Vancouver-based broker to set up an office in London.

Mr Maurice Blaber, who formerly headed North American Trading at London stockjobbers, Akroyd and

US chemical groups increase profits in first three months

By William Hall in New York

DUPONT, the largest U.S. chemical company, and Monsanto, one of its main rivals, have both reported sharply higher first-quarter earnings, continuing the profit recovery which started last spring.

Du Pont earned \$373m in its first quarter, an increase of 84 per cent, and Monsanto boosted its earnings by 73 per cent to \$175m.

Du Pont's revenues rose 8.1 per cent to \$9.3bn while Monsanto's revenues were 16.9 per cent higher at \$1.73bn in the first quarter. Du Pont earned \$1.55 per share, up from 85 cents per share in the first quarter. Monsanto's earnings increased from \$2.47 per share to \$4.25 per share.

Mr Richard Mahoney, Monsanto's chief executive, said that the first-quarter increase reflected a continued improvement in worldwide economic conditions and a favourable agricultural environment. The group reported strong gains in its polymer products, fibres and in-

dustrial chemical businesses, all of which benefited from continued momentum in new construction activity and consumer demand.

Monsanto said its businesses which rely heavily on conditions in the capital goods markets, such as its Fisher Controls International unit "had not yet fully participated" in the economic recovery. However, orders were improving and the group expects more favourable financial results in these businesses in the rest of 1984 and 1985.

The results from Du Pont and Monsanto round off a buoyant first quarter for the U.S. chemical companies, which have undergone a bout of rationalisation in the past few years in an attempt to position themselves for recovery. Earlier this week Union Carbide announced a 123 per cent jump in first-quarter earnings, and Dow Chemical began the year with a 77 per cent profits surge.

ITT in leasing deal with Times Mirror

By Paul Taylor in New York

ITT, the U.S.-based multinational conglomerate, yesterday announced an agreement with the Los Angeles-based Times Mirror group which will more than double ITT's existing domestic long-distance telephone network.

ITT Communications Services unit already operates a 2,500-mile microwave transmission network in the U.S. stretching from New York to Texas. Under the terms of the agreement it will lease use of a similar 3,500-mile system, spreading out from the West coast, owned by Times Mirror Microwave Communications company, an Austin-based wholly-owned subsidiary of the newspaper publishing and television group.

The move represents a further major push by ITT into the highly competitive long-distance telephone

market in the U.S., currently dominated by American Telephone and Telegraph (AT&T).

The agreement will provide ITT with a ground-based coast-to-coast network capable of carrying both voice and data, and reduce the company's current dependence on leased satellite space.

ITT said it will lease capacity on the Times Mirror network "for a minimum of 10 years." No other details of the agreement were announced.

ITT said completion of the interconnection of the two networks - which will meet in Dallas - is due by November 1. It creates a nationwide system capable of handling ITT's existing cost-price ITT Longer Distance service together with ITT's specialised business telecommunications service.

Tokyo alters guidelines on syndicated yen loans

TOKYO - The Japanese Finance Ministry has changed its guidelines on syndicated loans in yen by banks and life assurance companies in Japan, according to bankers.

The change was detailed to 25 leading Japanese banks in a meeting at the Ministry yesterday and will be briefed to life insurance companies today. It is designed to apply certain risk asset ratios to each lender's total scale of yen loans.

The Ministry used to set quotas under its administrative guidance on each lender's loan plans by reviewing past lending activities and taking the yen's foreign exchange rates into account. In the second half of 1983-84, ended March 31, overall yen-based syndicated loans were set at an estimated ¥700bn (\$3.1bn), almost unchanged from the preceding six months.

Under the new guidelines, the Finance Ministry wants each lender to apply to its yen syndicated loan limit a "weighted balance" based on outstanding lendings, securities, trade finance balance, and ordinary fund transactions. As for foreign currency loans, each bank has already been permitted to lend up to 15 times its equity capital, bankers said.

One banker said that with the introduction of the new risk asset ratio formula on yen syndicated loans, the Ministry seemed keen to see more use of the Japanese currency in overseas loans as a step to help internationalise the yen and expand the financial market here.

The Japanese Ministry has told banks to use the new weighted balance system and report their new yen syndicated loan plans to it. Reuter

Israeli bank assets up

TEL AVIV - United Mizrahi Bank, Israel's fourth largest bank, sustained losses in 1983 despite real growth in its consolidated group assets.

The bank made a net loss in 1983 of Shekels 948m (\$5.9m) adjusted for inflation, which reached 191 per cent in 1983. The gross operating profit was Shk 1,262.

The Mizrahi group's consolidated assets at the end of 1983 were Shk 466.7bn, showing area growth after allowing for inflation of 29.3 per cent on 1982 assets of Shk 131.2bn.

In dollar terms, the group assets were \$4.33bn, showing a rise of 11 per cent. AP-DJ

Modest rise for Phibro Salomon

By Paul Taylor in New York

PHIBRO-SALOMON, the Wall Street-based international commodity trading and investment banking group, yesterday reported a slight increase in first quarter net earnings, mainly reflecting lower tax charges.

The group said its net earnings increased to \$120m or 84 cents a share (79 cents a share fully diluted) from \$116m or 84 cents a share (77 cents a share fully diluted) on revenues which increased by 9 per cent. This came despite the sharp downturn in the U.S. securities markets in the first quarter and an 8 per cent decline in pre-tax earnings, which fell to \$176m from \$192m in the year ago period.

Mr David Tendler and Mr John Guttfreund, co-chairmen of the group, said that Salomon Brothers, the investment banking firm, "achieved very satisfactory results in a period marked by decline in stock and bond prices and lower levels of capital market activity."

Heavy write-off will hit MCI

By Our Financial Staff

MCI Communications, the fast-growing U.S. telecommunications group, is to take a \$48.8m pre-tax writedown on the value of international telex equipment at its Western Union International subsidiary. The move will hit MCI's fourth-quarter earnings, to be released early next month, but the company still expects to report a profit.

Indonesian oil boosts earnings for Socal

By Our Financial Staff

STANDARD OIL Company of California (Socal), which is awaiting final clearance for its \$13.2bn takeover of Gulf, boosted first-quarter net income by 22 per cent to \$378m.

The company attributed the earnings gain primarily to improvement in worldwide exploration and producing operations with increased Indonesian crude oil output of "particular significance."

In the first quarter of last year, the company's Indonesian production was relatively low in anticipation of a cut in Opec prices. Earnings per share in the latest

quarter were \$1.10, against \$0.91. U.S. petroleum earnings rose 18 per cent to \$137m and non-U.S. by 17 per cent to \$180m. By contrast, worldwide refining and marketing operations reported a loss of \$17m compared with a profit of \$51m.

Diamond Shamrock, the Dallas-based oil and gas group, turned in first-quarter net income of \$59.5m or 43 cents. This was 36 per cent up on the 1983 fourth-quarter result before a \$194m-plus write off on oil leases, and was up from \$4.9m, or 7 cents, on the year ago three months. Revenues this time were \$1.1bn, against \$855m a year earlier.

Substantially better refining, marketing and chemicals were

than offset lower exploration and production earnings. Worldwide crude production rose 16 per cent during the quarter but prices were lower.

Diamond Shamrock, the Dallas-based oil and gas group, turned in first-quarter net income of \$59.5m or 43 cents. This was 36 per cent up on the 1983 fourth-quarter result before a \$194m-plus write off on oil leases, and was up from \$4.9m, or 7 cents, on the year ago three months. Revenues this time were \$1.1bn, against \$855m a year earlier.

Kuwait seeks Getty Oil stake

By Yoko Shibata in Tokyo

KUWAIT PETROLEUM, owned by the Kuwait Government, is believed to have approached the Japanese authorities for permission to buy part or all of Getty Oil's 50 per cent stake in Mitsubishi Oil, Japan's fifth largest refiner and distributor of oil products.

However, its approach is expected to run into objections from the Ministry of International Trade and Industry (MITI). Ownership of the Getty stake will

pass to Texaco if, as is widely expected, the U.S. anti-trust authorities allow its proposed takeover of Getty to go through.

Texaco has not publicly stated its intentions towards the Mitsubishi Oil holding. But it is believed to have retained Morgan Stanley, the New York investment bank, to assess the value of the shares - apparently substantiating the numerous reports here that it will put them up for sale.

Last week, senior Texaco executives held talks with companies in the Mitsubishi group, whose current direct holdings in Mitsubishi Oil amount to some 6.5 per cent.

Although further negotiations are expected, the Mitsubishi companies are understood to have balked at paying anywhere near the ¥500-600 (\$2.68) a share price to which Mitsubishi Oil shares have been driven by intense speculative interest.

Pitney Bowes set to meet target

By Terry Byland in New York

PITNEY BOWES, the world leader in postage meters and mailing equipment, is on target for Wall Street forecasts of a 13 per cent rise in net earnings this year. Mr George Harvey, chairman, reported a 28 per cent gain to \$29.8m for the first quarter from continuing operations. He said estimates from major analysts of earnings of between \$3.40 and \$3.50 a share for the full year seemed "reasonable."

The first three months brought a new peak in both earnings and in sales which, at \$421.3m, put on 12 per cent. Mr Harvey sees "a strong trend in all our businesses" with all indications pointing to a good year in 1984.

The sharpest rise in both sales and operating profits came in the U.S. with gains of 15 per cent and 34 per cent respectively. In European markets, the results remained flat.

Nedbank

Group Interim Report and Dividend Announcement

For the six months ended 31 March 1984

Interim Report

The unaudited net operating income after provision for taxation and after transfers to internal reserves amounts to R50,4 million which represents an increase of 13% over the same period last year.

General

The demand for credit strengthened as spending and production in the South African economy recovered in the second half of 1983. The import bill, boosted also by maize imports, reflected the revival. The gold price declined over these months and non-gold exports responded in only a muted way to the international economic upswing. The financial year of the Group therefore started with the current account of the balance of payments in deficit and the gold and foreign exchange reserves under pressure. These developments, together with a tightening of the monetary policy stance, again put pressure on interest rates.

To minimise disruption and reduce the pressure on interest rates the Reserve Bank reduced the banks' liquid asset ratios on two occasions and also entered into repurchase agreements. The net result nevertheless was continued pressure on margins. Towards the end of the first half of the Group's financial year the growth of lending volumes started to slow, indicating that the economic revival of the second half of 1983 may not have been sustained in 1984.

The present uncertain balance of payments and a second year of poor agricultural crops make the start of a new upswing phase in the domestic economy during the Group's current financial year unlikely.

Dividend Announcement

It is the intention of the board to decrease to some extent the disparity between the interim and final dividend and accordingly an interim dividend in respect of the year ending 30 September, 1984 of 21 cents (1983: 17.5 cents) per share has been declared payable to shareholders registered in the books of the company at the close of business on 4 May 1984, which represents an increase of 20% over the interim dividend in respect of the 1983 financial year. The transfer books and register of members will be closed on 5 May 1984 and will reopen on 14 May 1984. Dividend cheques will be posted on or about 4 June 1984. Non-resident shareholders' tax will be deducted where applicable.

D. A. Peterson Secretary

Consolidated Income Statement

	6 months to 31.3.84 000's	12 months to 30.9.83 000's	6 months to 31.3.83 000's	12 months to 30.9.82 000's
Taxed banking and other income after transfers to internal reserves attributable to shareholders of Nedbank Group Limited	R50 377	R121 587	R44 484	R88 588
Surplus on disposal of long-term investments	-	-	-	R1 540
Notes				
1. The figures included in the interim report are unaudited.				
2. The above is an abbreviation of the consolidated income statement of the Group.				

Salient Financial Information

	6 months to 31.3.84 000's	6 months to 31.3.83 000's	12 months to 30.9.83 000's	12 months to 30.9.82 000's
Issued fully paid shares of R1 each	89 813	88 598	88 690	88 417
Taxed income attributable to Nedbank Group shareholders	R50 377	R44 484	R121 587	R88 588
Earnings per share	56.1c	50.2c	137.1c	100.2c
Dividends per share	21.0c	17.5c	68.0c	50.0c
Group shareholders' funds	R490 329	R421 992	R447 709	R388 943
Total assets	R11 188 365	R9 086 466	R10 586 617	R8 137 047
Credit facilities to the public	R6 286 762	R4 179 414	R5 180 380	R3 716 549
Deposits from public and other accounts	R8 926 867	R6 883 320	R8 456 245	R6 055 945
Surplus capital funds	R224 000	R96 000	R131 000	R110 000

Note In calculating the earnings and dividends per share no account has been taken of 1 464 102 partly paid shares of R1 each, issued in terms of the executive share trust scheme. Nedbank Group Limited is a banking and financial services holding company listed on The Johannesburg Stock Exchange. It is South African owned, controlled and managed, with 98 per cent of its capital in South African hands. The Group's operating companies cover the whole spectrum of financial services - from the needs of the individual to those of larger corporate clients. The companies maintain strong international profiles with overseas branches, associated companies and a large network of correspondent banks.



## INTL: COMPANIES &amp; FINANCE

## Nestle sales move ahead sharply

BY JOHN WICKS IN ZURICH

SALES gains of 9 per cent, or 5 per cent in terms of the physical volume of goods sold, are reported by Nestle for the first quarter of 1984.

At a Press conference in Zurich yesterday, the Swiss foods group said 1984 was likely to prove another good year for profits following the after tax gains of 15 per cent posted for 1983.

The company also confirmed that it would shortly—possibly this week—be tabling a formal

offer worth SwFr 1.1bn (\$500m) for Coopervision, the U.S. ophthalmological group.

It said further acquisitions were planned for this year and that currently some 25 takeover projects were under investigation. Nestle said it had earmarked major funds for this purpose.

At the end of 1983, the group had cash, securities and deposits in its balance sheet totalling SwFr 3.34bn (\$2.2bn). When reporting the 1983 results

earlier this month, Nestle unveiled plans for a rights issue. The bid for Coopervision lengthens the list of deals Nestle has recently completed or is currently involved in. It acquired Warner Cosmetics of the U.S. for \$300m last year, and expects to pay between \$150m and \$200m for Hills Brothers.

Nestle expects a "positive reaction" from Coopervision shareholders to its bid, and sees no U.S. legislative problems. Only "one or two"

Coopervision products could be affected by the anti-trust regulations, it said.

The board has approved capital spending of SwFr 2.4bn, of which about SwFr 1.2bn is likely to be spent during 1984. Last year SwFr 1.12bn was invested from a total projected spending of SwFr 2.2bn.

Net profits last year rose to SwFr 1.26bn on sales 1 per cent higher at SwFr 27.9bn. The dividend is going up from SwFr 86 to SwFr 109 a share.

## Minebea to expand production in Japan

TOKYO—Minebea, which claims a 30 per cent share in the U.S. precision ball bearing market, is branching into memory-chip production under licence agreements with Japanese and U.S. semiconductor makers.

Company officials said Minebea had in mind two or three makers as its partners but refused to name them. They said an unspecified number of foreign and Japanese engineers would be recruited for the operation.

A new production and marketing subsidiary, NMB Semiconductor, will be set up next month and a factory to be built at Tateyama, east of Tokyo, would go into operation in May next year, a Minebea spokesman said.

Minebea would initially own 18 per cent of NMB Semiconductor and boost its equity stake to 50 per cent after the subsidiary floated a ¥2.5bn (\$111m) convertible bond issue, all to be purchased by the parent firm. Agencies

## Ericsson in computer deal

BY Andrew Baxter

ERICSSON, the Swedish telecommunications and information systems group, is entering the market for advanced computer workstations used by the technical and scientific sectors through a business agreement with Sun Microsystems of the U.S.

The two companies yesterday announced an international distribution agreement under which Ericsson will have exclusive rights to sell Sun's workstations—desktop machines with the capacity of minicomputers and advanced networking capabilities—in the Nordic countries. This part of the deal is worth between \$25m and \$30m to Sun over the next three years.

However, Ericsson, which has a 3 per cent indirect stake in Billion Valley-based Sun, will also buy the U.S. company's workstations to build them into its communications and computer systems for sale worldwide.

## Hoogovens on course for major recovery in 1984

BY WALTER ELLIS IN AMSTERDAM

HOOGOVENS, the leading Dutch steel group, confirmed yesterday that it expects to move into the black this year after five straight years of losses.

In the first quarter of 1984, a substantial pre-tax profit was recorded, and the company expects its half-year report due out in August, to confirm its optimism.

The company's five-year recovery plan, costing Fl 2.5bn (\$928m), including Fl 1.3bn in aid from the state, is now moving towards the half-way mark, and government and shareholders both appear satisfied with progress.

Hoogovens subsidiaries, which include aluminium and

cement activities, were already in profit last year. The steel division has cut capacity and plans the early installation of new plants. The workforce has fallen to 25,500 from 31,000 five years ago, and a further 750, or so, redundancies are planned between now and the end of 1985.

Mr Jan Hooglandt, chairman, said "the first months of 1984 reveal a clear revival of (world) economic fortunes. Even though this revival still leaves out investment in the means of production, it can be seen from a longer perspective that we may be at the beginning of a structural recovery."

For the steel industry this

had important implications. For Hoogovens, it had meant that planning, up to the present moment, had not kept up with demand, and it was clear that this tendency would continue throughout the year. Prices had stabilised and there were indications, for most products, of an upwards trend.

"Barring unforeseen, exceptional circumstances, we should make a profit this year, in steel, in the diversified sector and in steel processing, we expect further positive results."

Hoogovens stresses that costly investment will have to continue alongside cost-saving measures for some time to come.

## Roche raises profits and dividend

BY Our Zurich Correspondent

INCREASED profits and a higher dividend are announced for 1983 by Hoffmann-La Roche, the Swiss chemical and pharmaceuticals group.

Group profits have risen to SwFr 328.4m (\$148.5m) after tax from the SwFr 281.2m returned for 1982. The dividend is going up from SwFr 550 a share to SwFr 575.

The earnings improvement comes from a noticeable widening of margins. Net profits are 16 per cent ahead, whereas at SwFr 7.5bn sales have managed a growth of just 6 per cent.

Enka, the West German arm of the Dutch chemical group, Akzo, reports an increase from DM 47.3m to DM 82.4m (\$30m) in net profits for 1983.

The dividend to independent shareholders—Akzo owns 97.2 per cent of Enka shares—is to be DM 6.7 a share. They received DM 2.7 for 1982. Sales improved from DM 2.3bn to DM 2.35bn.

## BASF to lift payment

BY Jonathan Carr in Frankfurt

BASF, the West German chemical concern, proposes to increase its dividend to DM 7 from DM 5 per share, after boosting worldwide after-tax profit to DM 517.2m (\$193m) last year from DM 274.6m in 1982.

All the "big three" German chemical companies have already announced big increases in profits and turnover for 1983. Hoechst said last week it planned to increase its dividend to DM 7 from DM 5.50, and Bayer is expected to make a similar statement shortly.

## U.S. Steel bounces back into the black in opening quarter

BY TERRY SYLAND IN NEW YORK

U.S. STEEL, which remains the largest producer of steel in the country although its acquisition of Marathon Oil in 1982 established it as a major energy group also, turned round strongly into profit in the first quarter of the year. Steel and energy-related activities edged into the black with an operating profit of \$4m compared with a loss of \$227m in 1983's comparable period.

Net earnings for the group totalled \$171m or \$1.35 a share, compared with a loss of \$118m or \$1.31 in the 1983 first quarter. Sales advanced from \$3.9bn to \$4.8bn.

Operating income from the oil and gas divisions was \$63m on sales of \$2.6bn, compared with \$55m and \$1.9bn. The increase reflected better profit margins on refined oil products, together with increased payments from foreign crude and higher production of natural gas throughout the world.

Mr David Roderick, chairman, commented that the profitability in steelmaking was achieved despite "significant expenses" involved in starting up a new pipe mill and the restart of steelmaking and finishing facilities at the Fair

field plant.

He expects all the group's major business divisions to remain profitable throughout 1984, helped by improving markets, and the board's rationalisation and cost-cutting measures.

Mr Harry Holiday, chairman of Armco, sixth largest of the U.S. steelmakers, said the group broke even on continuing operations in the first quarter and that he expected 1984 as a whole to be profitable. Armco turned in losses of \$128.4m for the first quarter and \$672.5m for the full 1983 year, but these included substantial provisions for plant closures.

## Record earnings forecast for year at Borg-Warner

BY TERRY DODSWORTH IN NEW YORK

BORG-WARNER, the diversified U.S. capital goods, chemicals and financial services group, is forecasting record earnings this year following a 41 per cent increase in first quarter profits.

Earnings rose to \$50.2m net, or 55 cents a share, against \$35.5m, or 40 cents in 1983, while sales went up by 18.5 per cent from \$813.5m to \$947.8m.

Mr James Bere, chairman, said that the financial services division's earnings had been hit by additions to reserves in the casualty insurance activities, reducing earnings by 7 cents a share, or around \$5.7m.

Strong performances from

the company's transportation equipment, chemicals and plastics and protective services divisions led the recovery, said Mr Bere. The air conditioning activities also showed a slight improvement.

Speaking at the annual meeting, he added that, despite the collapse of the joint venture talks with Clark Equipment, he believed that such combinations would be essential in the future. The company was looking into other possible joint ventures with standard transmission manufacturers in Japan, West Germany and the U.S.

## Zoppas named as Zanussi chairman

BY Our Financial Staff

ZANUSSI, Europe's largest electric appliances manufacturer, has named Sig Gian Franco Zoppas as chairman. He succeeds Sig Umberto Cuttica.

Sig Zoppas (41) married into the Zanussi family which controls 90 per cent of the troubled white goods group.

Sig Cuttica resigned after less than a year at the head of the company, during which time he launched a restructuring programme aimed at cutting loss-making operations.

Zanussi's losses totalled 1,130bn (\$78m) in 1982. Results for 1983 have not yet been published but the deficit is expected to be even bigger.

## Pension debit hits French Mobil

BY PAUL BETTS IN PARIS

MOBIL OIL Francaise, the French subsidiary of the U.S. Mobil group, yesterday reported a FFf 801m (\$97m) loss for 1983, compared with a deficit of FFf 80m the year before.

The heavy deficit reflects a FFf 752m extraordinary provision to cover the subsidiary's employee benefit pension plan reserve and similar liabilities.

The company made the provision like other French oil groups following a ruling last year by the Conseil d'Etat, the leading French judicial

authority, enabling major enterprises to make such provisions in their accounts.

Excluding the provision, Mobil's French subsidiary saw its operating losses last year decline sharply to FFf 134m from FFf 831m in 1982.

Sales last year totalled FFf 13bn compared with FFf 11.6bn in 1982. French refinery runs totalled 6.1m tonnes of crude last year or 4.5 per cent less than in 1982.

The company blamed in large part the French government

price fixing formula for oil products for its deficit. At the same time, however, it continues to rely heavily on Saudi Arabian crude. Saudi Arabia supplied about 50 per cent of the subsidiary's oil needs last year.

Mobil Oil Francaise continued to operate in the red during the first quarter of this year. But M. Georges Racine, the president, said yesterday that the situation had improved recently and that in unchanged circumstances the company would be near breakeven this year.

## Fine terms for \$500m Malaysia credit

BY PETER MONTAGNON IN AMSTERDAM

MALAYSIA is raising \$500m through a 10-year Eurocredit to be led by Chase Manhattan, Industrial Bank of Japan, and Malaysian Banking.

As expected, it has won fine interest margins for the borrowing, part of which will be arranged on a special tax-secured basis which allows participating banks to increase their earnings on the loan through a tax credit in the UK.

This portion of the loan, which amounts to \$100m, will bear a margin of only 1 per cent over the London Interbank offered rate for Euro dollar deposits (Libor). The remaining \$400m portion will bear interest at 1 per cent over the

mean of the bid and offered rate for Eurodollar deposits for the first four years and 1 per cent over Libor thereafter.

Use of the mean between the bid and offered rates for deposits as a reference interest rate is very rare in the Eurocredit market, although it has been used for floating rate notes. Effectively it means that banks

will receive a margin of 1 per cent over Libor for the first four years, reducing their overall return on the loan. Repayments begin after a grace period of 5 years.

The low margin, combined with the long maturity of the credit and the absence of an option for lenders to subscribe

at a margin over the lucrative prime rate, confirms once again the favourable conditions available to the few top quality borrowers now seeking money in the Eurocredit market. Some bankers had, however, expected Malaysia to be able to command an even lower margin of 1 per cent over Libor for at least part of the loan's life.

Also expected soon in the loan market is Thailand. Bankers attending the Asian Development Bank annual meeting in Amsterdam say that Thailand is looking for a relatively small loan of between \$100m and \$200m and Japanese banks area already showing keen interest.

All these Notes having been sold, this announcement appears as a matter of record only.

## Midland International Financial Services B.V.

(Incorporated with limited liability in the Netherlands)

U.S. \$200,000,000

## Guaranteed Floating Rate Notes 1999

Guaranteed on a subordinated basis as to payment of principal and interest by



## Midland Bank plc

(Incorporated with limited liability in England)

Samuel Montagu &amp; Co. Limited

Credit Suisse First Boston Limited	European Banking Company Limited	Goldman Sachs International Corp.
Amro International Limited	Banca Commerciale Italiana	Bank of China
Bank of Tokyo International Limited	Bankers Trust International Limited	Banque Nationale de Paris
Banque Paribas	Citicorp Capital Markets Group	Commerzbank Aktiengesellschaft
Crédit Commercial de France	Dai-ichi Kangyo International Limited	Deutsche Bank Aktiengesellschaft
Fuji International Finance Limited	Hambros Bank Limited	IBJ International Limited
Merrill Lynch Capital Markets	Mitsui Finance Europe Limited	Lehman Brothers Kuhn Loeb International, Inc.
Morgan Guaranty Ltd	Morgan Stanley International	Morgan Grenfell & Co. Limited
Orion Royal Bank Limited	Salomon Brothers International Limited	Nomura International Limited
Société Générale	Société Générale de Banque S.A.	Sanwa Bank (Underwriters) Limited
Union Bank of Switzerland (Securities) Limited		Swiss Bank Corporation International Limited
		S.G. Warburg & Co. Ltd.

March, 1984

All these Bonds having been sold, this announcement appears as a matter of record only.

## IBJ

£30,000,000

## The Industrial Bank of Japan Finance Company N.V.

(Incorporated in the Netherlands Antilles)

11½ per cent. Guaranteed Bonds Due 1995

Unconditionally guaranteed as to payment of principal and interest by

## The Industrial Bank of Japan, Limited

(Kabushiki Kaisha Nippon Kogyo Ginko)

(A Japanese Corporation)

Issue Price 100 per cent.

Samuel Montagu &amp; Co. Limited

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Manufacturers Hanover Limited

Morgan Grenfell &amp; Co. Limited

Morgan Stanley International

J. Henry Schroder Wagg &amp; Co. Limited

Société Générale

March, 1984

INTL. COMPANIES & FINANCE

# New Ford diesel Transit spearheads Europe fightback and UK revolution

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

FORD TODAY brings a new element to the intensely competitive Western European market for medium commercial vehicles with the launch of Transit vans powered by its new 2.5 litre direct injection diesel engine.

The company expects the new engine to enable it to regain lost ground in Italy and West Germany, to build on a successful defence of the Transit in France, and in the UK to promote a diesel revolution in the medium sector of the commercial vehicle market.

Ford says the direct injection diesel is the first in the world of its type, and that it gives "best in the class" fuel consumption figures as well as cutting maintenance costs considerably.

"This engine provides a superb marketing opportunity for us," maintains Mr. Neil O'Sullivan, director of truck sales and marketing, Ford of Europe.

It should certainly give the 19-year-old Transit a new lease of life until it is replaced. Faced with competitors no more than three years old — including the Volkswagen Transporter, Renault Traffic, Fiat Ducato, Peugeot 35, Citroen C25, Talbot Express and the Toyota Hiace — Transit's West European market share has fallen steadily from a peak of 20 per cent in 1975 to 13 per cent last year.

Ford believes the medium sector will be the fastest growing in Europe's commercial vehicle market, rising from 647,000 units last year to at least 710,000 in 1990 — and possibly even to 750,000. And the diesel content of such sales are forecast by the company to increase from the current 55

per cent to 85 per cent, with every market bar the UK and West Germany switching almost entirely to diesel power.

Ford aims to take advantage of the long-term growth by increasing capacity for Transit diesels by 30 per cent to 110,000 a year at the Dagenham, UK plant where the new DI engine has been brought into production at the cost of \$158m.

That capacity is enough, says Ford, to provide diesel power for 30 per cent of future Transit output — thus indicating that it expects the Transit's successor to reach annual sales of about 135,000 compared with the 88,000 produced last year.

In spite of the fact that Transit sales are well below those of Ford's car models, the van is much more important to the group's dealers on the Continent than the volume might suggest. Vans do higher mileages and so provide more work for service and parts departments. There is hardly any do-it-yourself servicing on vans and the low volumes have kept the independent manufacturers and retailers from muscling in on the Transit parts business, which is not the case with car parts.

In the immediate future, Ford particularly wants to stop the rot which set in rapidly in Italy. Until 1981 Ford had 30 per cent of the medium commercial market in Italy with the Transit, leaving Fiat marginally behind with 29.9 per cent even though Fiat was offering three vans in competition—the 238, the 242 and the Daily.

Ford had a diesel van but Fiat did not in a country where diesel fuel has been on average one-third cheaper than petrol. The Transit was launched with a diesel engine option—a unit

bought from Perkins in the UK—and in 1972 Ford introduced its own York 62 bhp diesel.

Up to 1981, Italy was by far the largest market outside of the UK for the Transit. Britain took roughly half the output and Italy 24 per cent, and 99 per cent of Transits sold in Italy were diesels.

Then in 1981 Fiat launched its Transit competitor, the Ducato, and included the option of a diesel engine. Transit sales in Italy have halved since then and Ford's share of the Italian medium commercial market was down to only 17 per cent last year.

Even so, Italy, with 14 per cent of total Transit registrations, remained the major market apart from the UK, followed by West Germany, taking just under 14 per cent, and France, with 5 per cent.

Mr O'Sullivan maintains that the new DI diesel should help Ford move back to a 20 per cent share of the medium commercial business in Italy.

Ford will also introduce to Italy a low-priced petrol version of the Transit to appeal to owners of the rapidly ageing Fiat 238 vans who cannot afford the Ducato even in its petrol-engined version, let alone the higher-priced diesel. Van makers charge between \$700 and \$1,500 extra for a diesel engine, compared with a petrol type, depending on which European market they are sold in.

In West Germany, the Transit was holding about 10 per cent of its market sector until the middle of last year, when a price war broke out between Volkswagen and the Japanese. Ford did not join in wholeheartedly, and its share was clipped to 8 per cent and is still falling.

Europe's leading medium commercial producer with an output in Germany of 116,300 Transporter and LT vans last year (plus 40,300 outside Germany), had been losing ground to the Japanese in Nordic countries in particular, and was in no mood to lose more share in its domestic market.

Mr O'Sullivan says: "Germany responds to new technology. Customers like to be seen with the latest technology and the DI diesel should help us considerably regain lost ground." Ford wants to rebuild penetration to 12 per cent of the medium segment.

There are incremental sales to be made, because in 1983 only 32 per cent of the Transits sold in Germany had diesels, whereas the market average was 48 per cent. Ford expects to increase the diesel content of Transit registrations to 45 per cent, while the market average moves up to 70 per cent, by 1990.

In France, the Transit has maintained a market share of around 5 per cent in spite of the new French vans becoming available.

The company exploited the gap between the prices charged for the new vans and the old French vehicles being replaced by offering low-cost versions of the Transit. The Ford van also



has been successfully promoted in motor caravan form.

Although Britain is the best market for the Transit—it has 33 per cent of total medium commercial sales and 40 per cent of medium van registrations—introduction of the DI diesel to the UK is not high on Ford's list of priorities. Ford has little chance to improve its market share with the new power unit, because the UK has a low mix of diesel vans in the total—only 16 per cent.

This is reflected by the output at the Southampton, UK, plant, where currently only 20 per cent of the Transits leave with diesel engines, compared with the other major Ford van plant, at Genk, Belgium, where the mix is 60 per cent. Southampton will not begin to install the new DI diesel until the last quarter of 1984. The Transit is also assembled in Portugal.

However, Ford reckons that by 1990 the diesel content of medium commercials sold in Britain will be up to 48 per cent.

Mr O'Sullivan says Ford will turn the market in that direction with the DI diesel which in Britain, as in the rest of Europe, will be priced very competitively, with only a small premium on the existing York diesel. "We want operators to be able to see quite clearly they can cover the extra cost in about six months."

This announcement appears as a matter of record only.

February 1984



**ENKA Holding Yatırım A.Ş.**  
**ENKA İnşaat ve Sanayi A.Ş.**  
**ENKA Arabia Limited**  
**ENKA Pazarlama İhracat İthalat A.Ş.**

**U.S. \$ 100,000,000**  
**Multi-Purpose Contract Finance Facility**

Lead Managed by:  
**American Express Bank**  
**International Group**

Co-Lead Managed by:  
**AFIA Insurance Company S.A., N.V.**

Managed by:  
**Bank of Oman Limited**

Co-Managed by:  
**Al Bahrain Arab African Bank (E.C.)** **Gulf Riyad Bank E.C.**  
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**Middle East Bank Limited** **Saudi American Bank**

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**The Arab Investment Company S.A.A.** **Türkiye İş Bankası A.Ş.**  
**London Branch**

Participant:  
**Anadolu Bankası T.A.Ş.**

Agent:  
**American Express International Banking Corporation**

**MEDIUM COMMERCIAL VEHICLE**

MARKET SHARES IN WESTERN EUROPE				
	1971	1975	1980	1983
Total units	444,000	411,000	645,000	647,000
	%	%	%	%
Volkswagen	29.9	21.7	20.2	16.5
Ford	16.0	20.0	18.5	13.0
Japanese	0.3	3.0	11.8	18.5
Peugeot-Citroen-Talbot	n.a.	14.4	11.1	9.9
Daimler-Benz	8.1	9.4	8.8	8.9
Fiat	8.8	6.7	6.4	8.9
Renault	5.3	5.0	3.2	8.6
SE	6.5	5.9	4.3	4.1
GM (Bedford/Isuzu)	6.5	6.0	6.8	4.0

n.a. not available

These securities having been sold publicly, this announcement appears as a matter of record only.

New Issue

April 1984

**\$43,825,000**



**4,000,000 Common Shares**

Of the 4,000,000 Common Shares, 2,000,000 Common Shares are being offered initially in Canada and countries other than the United States by the Canadian Underwriters listed below.

**Price \$10.875 per Share**

<b>Burns Fry Limited</b>	<b>Wood Gundy Limited</b>
<b>Dominion Securities Ames Limited</b>	<b>Pitfield Mackay Ross Limited</b>
<b>McLeod Young Weir Limited</b>	<b>Nesbitt Thomson Bongard Inc.</b>
<b>Midland Doherty Limited</b>	<b>Richardson Greenshields of Canada Limited</b>
<b>Bell Gouinlock Limited</b>	<b>Merrill Lynch Canada Inc.</b>
<b>Gardiner, Watson Limited</b>	<b>Walwyn Stodgell Cochran Murray Limited</b>
	<b>Pemberton Houston Willoughby Incorporated</b>
	<b>Lévesque, Beaubien Inc.</b>
	<b>Bache Securities Inc.</b>
	<b>Geoffron, Leclerc Inc.</b>

Of the 4,000,000 Common Shares, 2,000,000 Common Shares are being offered initially in the United States and countries other than Canada at US \$8.625 by the United States Underwriters managed by

<b>Salomon Brothers Inc</b>	<b>Goldman, Sachs &amp; Co.</b>	<b>Burns Fry and Timmins Inc.</b>	<b>Wood Gundy Corp.</b>
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All of these securities having been sold, this announcement appears as a matter of record only.

New Issue / April, 1984



**4,000,000 Shares**  
**Echo Bay Mines Ltd.**

**Common Shares**  
 (without nominal or par value)

Of the 4,000,000 shares, 2,000,000 shares are being initially offered by U.S. Underwriters and 2,000,000 shares are being offered initially by Canadian Underwriters.

<b>Salomon Brothers Inc</b>	<b>Goldman, Sachs &amp; Co.</b>	<b>Burns Fry and Timmins Inc.</b>	<b>Wood Gundy Corp.</b>
<b>Bear, Stearns &amp; Co.</b>	<b>The First Boston Corporation</b>	<b>A. G. Becker Paribas Incorporated</b>	
<b>Blyth Eastman Paine Webber Incorporated</b>	<b>Alex. Brown &amp; Sons Incorporated</b>	<b>Dillon, Read &amp; Co. Inc.</b>	
<b>Donaldson, Lufkin &amp; Jenrette Securities Corporation</b>		<b>Drexel Burnham Lambert Incorporated</b>	
<b>E. F. Hutton &amp; Company Inc.</b>	<b>Kidder, Peabody &amp; Co. Incorporated</b>	<b>Lazard Frères &amp; Co.</b>	
<b>Lehman Brothers Kuhn Loeb Incorporated</b>		<b>Merrill Lynch Capital Markets</b>	
<b>Prudential-Bache Securities</b>		<b>L. F. Rothschild, Unterberg, Towbin</b>	
<b>Shearson/American Express Inc.</b>		<b>Smith Barney, Harris Upham &amp; Co. Incorporated</b>	
<b>Wertheim &amp; Co., Inc.</b>		<b>Dean Witter Reynolds Inc.</b>	
<b>ABD Securities Corporation</b>		<b>Daiwa Securities America Inc.</b>	
<b>EuroPartners Securities Corporation Limited</b>		<b>European Banking Company Limited</b>	
<b>Robert Fleming Hambros Bank Limited</b>	<b>Kleinwort, Benson Incorporated</b>	<b>The Nikko Securities Co. International, Inc.</b>	
<b>Nomura Securities International, Inc.</b>	<b>Orion Royal Bank Limited</b>	<b>Rothschild Inc.</b>	
<b>Sogen Securities Corporation</b>	<b>Swiss Bank Corporation International Securities Inc.</b>		
<b>S. G. Warburg &amp; Co. Ltd.</b>	<b>Yamaichi International (America), Inc.</b>		

# INTERNATIONAL COMPANIES and FINANCE

## North American Quarterly Results

Company	1984	1983	1984	1983
<b>ALCOA STEEL</b> Steelmaker	First quarter	1984	1983	
Revenue	283.2m	192.2m		
Net profit	18.2m	32.6m		
Op. per share				
<b>SECTION DICKINSON</b> Health care products	Second quarter	1984	1983	
Revenue	285.5m	252.6m		
Net profit	13.57m	18.54m		
Op. per share				
<b>FINANCIAL CORP OF AMERICA</b> Savings & loans	First quarter	1984	1983	
Revenue	722.4m	261.4m		
Net profit	44.2m	30m		
Op. per share				
<b>KERR-McGEE</b> Energy, mining	First quarter	1984	1983	
Revenue	892m	851m		
Net profit	40.3m	23.7m		
Op. per share				
<b>ROYAL TRUSTCO</b> Trust company	First quarter	1984	1983	
Revenue	10m	15m		
Net profit	17m	15m		
Op. per share				
<b>TEXAS EASTERN</b> Gas pipelines, oil	First quarter	1984	1983	
Revenue	1.2m	1.2m		
Net profit	85.2m	37.8m		
Op. per share				
<b>AMT</b> Industrial & leisure products	First quarter	1984	1983	
Revenue	245.2m	203.7m		
Net profit	1.6m	3m		
Op. per share				
<b>AVON PRODUCTS</b> Cosmetics, jewelry	First quarter	1984	1983	
Revenue	882.2m	866.2m		
Net profit	28.7m	25.8m		
Op. per share				
<b>BEATRICE FOODS</b> Food processing	Fourth quarter	1983-84	1982-83	
Revenue	2.23m	2.27m		
Net profit	78m	28m		
Op. per share				
<b>DOMINION TEXTILE</b> Textiles	Third quarter	1983-84	1982-83	
Revenue	208.7m	203.7m		
Net profit	4.3m	4.6m		
Op. per share				
<b>DOMINION EDISON</b> Utility	First quarter	1984	1983	
Revenue	1.45m	1.35m		
Net profit	154.0m	108.8m		
Op. per share				
<b>DOMINION SOUTHERN</b> Railway holding co.	First quarter	1984	1983	
Revenue	304.7m	735.2m		
Net profit	103.2m	51.8m		
Op. per share				
<b>DOMINION PACIFIC</b> Heavy duty trucks	First quarter	1984	1983	
Revenue	591.1m	286.4m		
Net profit	21.3m	6.5m		
Op. per share				

### BASE LENDING RATES

A.B.N. Bank	8 1/2%	Heritable & Gen. Trust	6 1/2%
Allied Irish Bank	8 1/2%	Hill Samuel	8 1/2%
Amro Bank	8 1/2%	C. Hoare & Co.	8 1/2%
Henry Ansbacher	8 1/2%	Kingdom of Siam	8 1/2%
Armac Trust Ltd.	8 1/2%	Kingdom of Thailand	8 1/2%
Associates Cap. Corp.	8 1/2%	Knowles & Co. Ltd.	8 1/2%
Banco de Bilbao	8 1/2%	Lloyds Bank	8 1/2%
Bank Hapoalim BM	8 1/2%	Mallinhal Limited	8 1/2%
BCCI	8 1/2%	Edward Massey & Co.	8 1/2%
Bank of Ireland	8 1/2%	Mehraj and Sons Ltd.	8 1/2%
Bank of Cyprus	8 1/2%	Midland Bank	8 1/2%
Bank of India	8 1/2%	Morgan Grenfell	8 1/2%
Bank of Scotland	8 1/2%	National Bk. of Kuwait	8 1/2%
Banque Belge Ltd.	8 1/2%	National Girobank	8 1/2%
Barclays Bank	8 1/2%	National Westminster	8 1/2%
Beneficial Trust Ltd.	8 1/2%	Norwich Gen. Bst.	8 1/2%
Brentford Holdings Ltd.	8 1/2%	People's Tst. & Sv. Ltd.	8 1/2%
Brit. Bank of Mid. East	8 1/2%	R. Raphael & Sons	8 1/2%
Brown Shipley	8 1/2%	P. S. Refson & Co.	8 1/2%
CL Bank Nederland	8 1/2%	Rothmans Guarantee	8 1/2%
Canada Perm's Trust	8 1/2%	Royal Trust Co. Canada	8 1/2%
Castle Court Trust Ltd.	8 1/2%	Standard Chartered	8 1/2%
Cayzer Ltd.	8 1/2%	Trade Dev. Bank	8 1/2%
Cedar Holdings	8 1/2%	TCB	8 1/2%
Charterhouse Capital	8 1/2%	Trustee Savings Bank	8 1/2%
Charterhouse Japhet	8 1/2%	United Bank of Kuwait	8 1/2%
Charlton's	8 1/2%	United Bank of London	8 1/2%
Citibank Savings	8 1/2%	United Bank of Oman	8 1/2%
Clydesdale Bank	8 1/2%	Volkswagen Bank	8 1/2%
C. E. Coates	8 1/2%	Westpac Banking Corp.	8 1/2%
Comm. Bk. of N. East	8 1/2%	Whiteaway Laidlaw	8 1/2%
Consolidated Credits	8 1/2%	Williams & Glyn's	8 1/2%
Co-operative Bank	8 1/2%	Wintour Secs. Ltd.	8 1/2%
The Cyprus Popular Bk.	8 1/2%	Yorkshire Bank	8 1/2%
Dunbar & Co. Ltd.	8 1/2%	Members of the Accounting Offices	
Duncan Lewis	8 1/2%	7-day deposits	8.25%
E. T. Trust	8 1/2%	1-month	8.5%
Exeter Trust Ltd.	8 1/2%	Fixed rate 12 months	12.50%
First Nat. Fin. Corp.	8 1/2%	National Westminster	8 1/2%
First Nat. Secs. Ltd.	8 1/2%	7-day deposits on sums of: under	
Robert Fraser	8 1/2%	£10,000 8.5%	
Grindlays Bank	8 1/2%	£10,000 up to £50,000	9.0%
Gulness Mahon	8 1/2%	£50,000 and over	9.5%
Hambros Bank	8 1/2%	Call deposits £1,000 and over	9.5%
		21-day deposits over £1,000	9.5%
		Home deposits 9.5%	
		Mortgage base rate.	

### First loss in 30 years at Indian Aluminium

BY P. C. MAHANTI IN CALCUTTA

INDIAN ALUMINIUM, the country's largest private producer of aluminium, suffered the first loss in its 30-year history in 1983, of Rs50.2m (\$5.7m). This compared with a Rs83.1m profit in 1982.

Prolonged power cuts, sharply rising raw materials prices and the government's refusal to permit increases in controlled prices (which cover 50 per cent of the total output under the existing distribution system) all contributed to the setback.

Sales totalled only Rs1.6bn compared with Rs2.12bn in 1982.

A dividend of 60 cents per share has been paid, half the 1982 pay-out.

Increasingly severe power shortages in the states where the company's smelters are located hit production so hard that output fell to 51,000 tonnes, representing a capacity utilisation of only 44 per cent, compared with production of 70,250 tonnes in 1982 with a capacity rate of 60 per cent.

The company plans to install captive power facilities at its Hirakud smelter in Orissa state, but lacks the means to finance this development on its own. Had the merger with Mahindra

and Mahindra of Bombay gone through, the funding problem might have been taken care of. Since the merger failed, Indian Aluminium is thinking of applying to a consortium of banks for finance.

The state electricity boards have raised their tariffs so high that the ratio of power cost to total cost now stands at 37 per cent, as against the international norm of 20 per cent.

Erratic and irregular power supplies have made matters worse. The Hirakud smelter has been totally shut down due to a shortage of power normally supplied by the Orissa State

### Strong first quarter for Matsushita Electric

BY YOKO SHIBATA IN TOKYO

MATSUSHITA Electric Industrial, the world's largest consumer electric and electronics manufacturer, lifted group net profits by 49 per cent to ¥51.95bn (\$230m) in its first quarter to February 1984. The strong performance came from a favourable sales pattern in Video tape recorders (VTRs), electronics components, and office automation equipment, supported by continued strength in the U.S. market.

Sales rose by 25 per cent to ¥143.17bn. Net profit per share improved from ¥22.32 to ¥32.78.

Sales of video equipment, including VTRs, tapes and television sets, advanced by 26 per cent to represent 37 per cent of the total. Communication and industrial equipment sales jumped by 44 per cent to account for 15 per cent, and electronic components sales centring on semiconductors surged by 66 per cent to account for 12 per cent. Audio equipment sales recovered by 5 per cent to account for 11 per cent.

Domestic sales increased by 20 per cent to account for 51 per cent of the total.

### RORENTO Strong Assets Growth

- \* Total assets in year ended 29th February, 1984 showed substantial rise - increase of £136 million to £1,716 million.
- \* Total income increased from £88 million to £98 million.
- \* Very interesting yield obtainable on bonds this year.
- \* Developments on currency markets might again offer new opportunities.

For a copy of the Rorento annual report for 1983/84, write to: Rorento NV, Dept 854, PO Box 973, 3000 AZ Rotterdam, Holland.

### RORENTO The bond trust of the Robeco Group

**INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT, WASHINGTON**

6 1/2% US\$100,000,000 Swiss Franc-linked Bonds 1989

The interest payable on Coupon No. 2 due on April 27, 1984, as determined by the fiscal agent according to paragraph 6 of the Terms of the Bonds, is US\$31.25 per bond of US\$5,000 nominal.

Base: April 25, 1984

Swiss Bank Corporation Fiscal Agent

### Complant and UEP in joint venture

By Wong Seng in Kuala Lumpur

CONSOLIDATED PLANTATIONS, the 89 per cent owned subsidiary of Sime Darby, and United Estates Projects, a major property developer, have announced a joint venture to develop a township for 100,000 people outside Kuala Lumpur.

Under the deal, Complant will sell a rubber estate of nearly 2,000 acres to Seafield Jaya for 154.6m ringgit (US\$49m). Complant will hold 70 per cent of Seafield Jaya, while UEP will hold the remaining 30 per cent.

The estate is adjacent to Subang Jaya, a growing township of 30,000 which is being developed exclusively by UEP.

Both Complant and UEP said the Seafield Jaya township would be developed over 10 to 15 years, and would make a significant contribution to their earnings in the long term.

UEP, which is controlled by Mr Daim Zaimuddin, an influential Malay entrepreneur and politician, is also buying a 36 per cent stake in Shaw Brothers Malaysia, the cinema and entertainment group for 50.5m ringgit.

### Bank of Jazira lifts assets

By Our Financial Staff

BANK AL JAZIRA, the National Bank of Pakistan's banking venture in Saudi Arabia, reported unchanged profits for 1983 of SR 110m (\$31.25m). However, the bank's equity base increased by 53 per cent to SR 888m, and the total balance sheet rose from SR 7,22bn to SR 7,45bn.

The bank, which is mainly active in the money markets and foreign trade finance, opened six new branches in 1983, bringing the total to 23.



"Have you noticed how one name in Europe seems to be cropping up more and more in medical electronics?"

"Ah. You mean Gould."

It's not surprising that Gould - producers of the most advanced computer-controlled monitors for the operating theatre - are making a name for themselves in medical electronics in Europe. Not only is this a growing market, it is, quite literally, a matter of life and death.

But then all the six areas in which Gould is concentrating are pretty vital to the future. Gould high-performance 32-bit minicomputers are giving industry 3 to 6 times greater processing power than competitive equipment. Gould equipment is leading the field in programmable controllers for automation. Gould test and measurement skills are vital to a competitive electronics industry. Gould defence sonars and radars are making the free world safer. And Gould electronic components and materials, including microchips and copper foil, are setting new standards for the electronic products of the future.

With a strong base in each of these six high-growth markets, and a commitment to doubling European manufacturing and sales in the next few years, Gould is a name you'll be hearing a lot more of in the future.

To learn more about our company, our growth strategy and our products, write to Gould, Department K6, Raynham Road, Bishop's Stortford, Hertfordshire CM23 5PF, England.



This announcement appears as a matter of record only.

**\$400,000,000**

**Commercial Paper Program**

for

**NYNEX**

The holding company for  
New York Telephone Company and  
New England Telephone and Telegraph Company

**MORGAN STANLEY & CO.**  
Incorporated

April 4, 1984

**UK COMPANY NEWS**

**Spear & Jackson recovers with turnaround to £1.2m**

THE 1983 year was one of recovery for Spear & Jackson International with a turnaround from taxable losses of £1.7m to profits of £1.2m.

A lower cost base combined with the economic recovery in both the U.S. and UK, although at a slower pace, to produce this major swing to profitability, the directors say.

And, they add the outlook for the current year indicates a continuation of the favourable trends established in 1983, and point out that the order intake in the first three months is "well ahead" of the same period last year.

Shareholders can look forward to a final dividend of 3.5p for a total 5.25p, compared with last year's solitary 1p interim. Earnings per 25p ordinary came out at 13.9p against a loss of 30.9p.

Spear, which is a manufacturer of steel, saws and hand tools, experienced a £2.6m rise in turnover to £31.57m. Most of the increase was attributable to overseas operations which pushed sales up from £10.92m to £13.09m.

Net group borrowings, including leasing commitments, declined from £3.59m at the beginning of 1983 to £998,000 at the year end, reducing financial gearing to 9 per cent.

The directors say that despite very competitive conditions in market place and exceptionally wet weather, which adversely affected the garden tools side in the first half of the year, the tools subsidiary achieved a marked increase in profits.

They add that the positive actions taken in recent years to reduce operating costs have come through to profit margins despite higher marketing expenses and the costs of new product launches. The policy of adding new products to the range is continuing, as part of a planned penetration into the faster growing sectors of the market where the Spear & Jackson name can command a high level of consumer response.

The UK industrial cutting tools company, which incurred substantial losses in 1982, has returned to profitability. This has been brought about by the actions of the new management team in reducing costs coupled with a marked increase in exports to the U.S. Metal cutting activity in the UK remained in recession in 1983 but many forecasters are expecting an improvement in 1984.

Overseas, the French industrial cutting tools subsidiary had a difficult year with turnover below that of 1982. Margins on export sales were improved by a small profit. The programme of redundancies was completed in 1983 and the resulting cost savings are expected to improve profitability in 1984.

Spear's U.S. and Canadian sub-

sidaries manufacture and supply woodcutting tools for the North American forest industries. Demand for forest products, particularly for sawn lumber for the U.S. housebuilding market, rose during 1983 as housebuilding in the U.S. recovered to its pre-recession levels.

The percentage increases in volumes were quite large, albeit from a low base, and as a result of cost cutting actions in earlier years the volume increases have given rise to very good improvements in margins and profitability.

comment  
Spear & Jackson has sharpened itself up in the past few years, cutting back its workforce from 2,200 in the late 1970s to 1,400. A modest 9 per cent increase in sales has therefore generated a 23m turnaround at the bottom line. The impact was particularly startling in the UK business, where the industrial cutting tools company, the big gest loss-maker, was turned into profit and the improvement in the garden tools subsidiary was great enough to carry the substantial launch costs of new products. Spear is setting considerable store by these goods for the home gardener and DIY enthusiast, hoping to make the most of its valuable brand name.

In North America progress in the woodcutting subsidiaries benefited largely from a big leap in sales on the back of the American housebuilding market recovery. Riding the crest of a cyclical upturn, Spear is well set to achieve £2.2m pre-tax this year. At 160p, up 10p, the shares look cheap on a prospective P/E of 8.5, assuming a 30 per cent tax charge. The longer-term outlook also looks attractive—as the company acquires the cash to launch more new products or expand by acquisition.

Overseas, the French industrial cutting tools subsidiary had a difficult year with turnover below that of 1982. Margins on export sales were improved by a small profit. The programme of redundancies was completed in 1983 and the resulting cost savings are expected to improve profitability in 1984.

Spear's U.S. and Canadian sub-

**HIGHLIGHTS**

Lex reviews bank accounts in the light of the statements by Barclays and Midland, at their respective annual meetings yesterday, covering deferred taxation. Next the column looks at the acquisition by Nestlé of a Californian contact lens business for \$600m. Finally Lex reviews the particular problems facing cash-rich companies such as GEC, of how to manage their hefty liquid assets. The major electrical group provided an excellent example—it has recently taken a near 3 per cent stake in Dittellors.

**Thomson Travel raises profits to £42.3m**

Thomson Travel, the holiday group, lifted pre-tax profits by 32 per cent from £32m to £42.3m in 1983, on turnover 13 per cent higher at £415m, against £366m.

Mr Roger Davies, chief executive, says trading for 1983 is highly satisfactory and record sales are expected. However, intense price competition means that profits may not match the "exceptional" results of 1982.

He says 1983 was an excellent year for all parts of the company, with Britannia Airways again making good profits. The tour operating companies sold a record 1.5m holidays in the year and Britannia carried 4.4m passengers, making it, Mr Davies states, the second largest UK airline, based on international passengers carried.

**New Australia**

The reference made in yesterday's report on New Australia Investments Trust to a 20 per cent improvement in the current year should have referred to the overall Australian corporate sector and not the company as implied.

**Travis & Arnold rises by 26% and boosts dividend**

THE RECOVERY in demand continued into the second half for Travis & Arnold, builders' merchant and timber importer, enabling the company to report record pre-tax profits, up by 26 per cent from £7.49m to £9.43m, for the year 1983.

The final dividend is increased proportionately, from 4.06p to 5.149p, to lift the year's total from 5.46p to 6.222p. Group turnover reflected the increase in demand to rise by more than £17m from £100.63m to £117.85m. Greater activity in the company's main markets, and a further improvement in productivity, resulted in a substantially improved trading profit, up by 33 per cent to £8.35m.

Investment income fell slightly from £1.07m to £1.01m owing to the fall in average interest rates, and there was a

reduced profit on the sale of properties, £100,000 against £252,000. Tax took £3.73m, up from £2.59m.

From an attributable profit up from £4.5m to £5.55m the company retained £4.35m (£3.94m). Earnings per share were 32.2p, against 25.5p.

The directors state that sales for the first quarter of 1984 show a "reasonable improvement" on the comparable period and that prevailing conditions indicate a satisfactory performance this year.

comment  
Travis & Arnold's policy of running real builders' merchants not DIY superstores paid off last year when house-building surged. The 17 per cent sales rise breaks down, roughly between 7 per cent inflation and 10 per cent volume,

the latter rather better than the average. Gross margins were held steady, but the extra business and a tight control of overheads pushed trading margins up from 6.0 per cent to 7.1 per cent. Lower down the profit and loss account things are not so pretty. The fall in investment income was despite an increase in cash from £7.2m to around £8m, and the tax charge, and one-off provision, came as something of a shock to the market. This year the gain in volume and trading margins will not be so dramatic but pre-tax profits should come out around £10m. On a 40 per cent tax charge the prospective multiple is 9.7, T & A aim to reduce dividend cover further, so the payout should be generous. The only problem is whether T & A can find the right business to spend its cash on.

comment  
Travis & Arnold's policy of running real builders' merchants not DIY superstores paid off last year when house-building surged. The 17 per cent sales rise breaks down, roughly between 7 per cent inflation and 10 per cent volume,

**Gallaher up by 23% in first quarter**

PRE-TAX profits at Gallaher, the wholly-owned subsidiary of American Brands, increased 23 per cent to a record £36.9m for the three months ended March 31, against £30m for the comparable period. The last full year produced taxable profits of £18.1m.

Gallaher, which has interests in the optical, engineering, distribution and office products sectors in addition to its main tobacco activities, experienced progress on all fronts.

Turnover rose from £668.7m to £823.3m, of which tobacco contributed £578.1m (£522.9m) and non-tobacco £211.2m (£179.1m). Inter-divisional sales were £46m (£33.3m). A breakdown of taxable profit shows tobacco up from £28.4m to £34.7m, and non-tobacco ahead by £1.6m to £6.6m, before adjustments for foreign currency transactions and inter-divisional sales.

Interest charges increased slightly from £2.6m to £2.7m, and tax took a larger slice at £15.5m against £12.9m. UK tax has been assessed on a combination of the 45 and 50 per cent rates depending on the year end of the respective company.

Mr Martin Watson, the finance director, is "confident that Gallaher is going to have a good 1984". The company estimates that its share of the UK cigarette market increased from 32 to 33 per cent during the quarter, but expects second quarter results to be a little flat following the Budget duty increase.

The company could be hard pressed on the optical side to match last year's good second quarter figures, but is optimistic that the overall outlook is bright.

**LADBROKE INDEX**  
Based on FT Index  
685-889 (+13)  
Tel: 01-493 5261

**Ellis & Goldstein leaps £1.4m**

Ellis & Goldstein (Holdings), the ladies' outerwear manufacturer, boosted pre-tax profits from £1.03m to £2.44m in the year ended January 31, 1984 to reach the level last attained in 1975. Turnover rose by £7.06m to £47.84m.

Earnings per 15p share increased from 3.7p to 6.1p and the final dividend is higher at 1.45p (1.3p) for a net total up from 2.15p to 2.3p per share.


Pre-tax figures were before charging this time a £38,000 employee share scheme provision which was sharply reduced to £17,000 from £50,000 as there was also an extraordinary debit of £84,000 (nil) being a provision for deferred tax.

The directors say real progress was made in all divisions. The performance in the East and Dereta range, and the success with which these ranges were introduced, has improved, and within stores both improved, and

satisfactory results were achieved. The company's ability to serve multiple and chain store customers has provided some of the increase in wholesale sales. The company's design team working in close co-operation with retailers.

Dash traded throughout the year and, in a period of very rapid development, established an important name for active leisurewear leading to many new customers.

comment  
Ellis & Goldstein's leap to £2.4m pre-tax profits is the first time the Dash chain could change E & G's fortunes. Dash has mushroomed from 18 to 105 outlets over the year and the 150 probable saturation point will be reached before the year is out. And more, the success of Dash is being grafted on to younger age groups, may be developed into menswear and is certainly being tested in West Germany (one outlet so far but another 13 to come before next January). The market is only just experiencing the first taste of Dash profits and without doubt E & G's spots have changed beyond recognition. Even so it is rapidly exposing itself to volatile high fashion and the price should not lose touch with the 5.7 per cent yield.




**Salient Figures**

	Year ended 31 December 1983 £'000	Year ended 31 December 1982 £'000
Turnover	500.9	422.5
Operating Profit	38.8	24.7
Profit before tax	28.2	12.1
Earnings per share	8.9p	2.0p
Dividend per share	3.2p	2.5p

At the A.G.M. on 25th April, the Chairman, Mr. J.E. Aisher, highlighted:

- Overseas subsidiaries' first half-year performance better than 1983.
- First quarter comparative U.K. roof tile volumes up 16%.
- Recent Budget likely to benefit Marley.

Copies of the Annual Report and Accounts and the Diamond Jubilee Brochure are obtainable from The Secretary, Marley plc, Riverhead, Sevenoaks, Kent.



**Marley starts well and sees 'promising' future**

THE CURRENT year has started well for Marley, manufacturer of products for the building trade. Mr B. Aisher, the chairman, told the annual meeting.

He said: "Our overseas subsidiaries (their half-year ended on March 31) have performed better in the first six months than in the corresponding period last year. In the UK, the year has started well with a 16 per cent increase in volume growth in the first quarter, 16 per cent higher than in the first quarter of 1983. "Fayless DIY is also performing very satisfactorily and enjoyed particularly good sales over the Easter holiday."

Mr Aisher said the effects of the recent Budget were likely to be beneficial to Marley, on balance. The imposition of VAT

on alterations and improvements would only affect comparatively minor parts of its businesses. The reduction in the rates of Corporation Tax and capital allowances should, in the medium-term, reduce the group's UK tax bill quite materially.

The performance in the East and Dereta range, and the success with which these ranges were introduced, has improved, and within stores both improved, and

**Yearlings total £18.85m**

YEARLING BONDS totalling £18.85m at 9 1/2 per cent redeemable on May 1 1985 have been issued by the following local authorities:

- Great Grimsby Borough Council £1m; Kirkcaldy (Metropolitan Borough of) £1.5m; Midlothian District Council £0.5m; Rotham (Metropolitan Borough of) £0.5m; Bassetlaw DC £0.5m; Graveland BC £0.5m; Langborough BC £0.5m; Regional Council £1.5m; North East Fife DC £0.5m; South

- Fembrookshire DC £0.25m; West Lancashire DC £0.25m; Swansea (City of) £1m; Kilmarnock and East Ayrshire DC £0.5m; Graveland BC £0.25m; Irlington (London Borough of) £2m; Islywn BC £0.5m; South Lakeland DC £0.5m; Cambridgeshire Metropolitan BC £0.75m; Greater Manchester Passenger Transport Executive £0.5m; Lothian Regional Council £1.5m; Sheffield (City of) £2m; Wigan (Metropolitan Borough of) £1m.

**COMPANY NEWS IN BRIEF**

A higher taxable deficit of £142,666, compared with £142,666, was incurred by J. E. England & Sons (Wellington) in 1983, but second half losses were substantially reduced from £28,000 to £14,000.

Turnover of this produce supplier and convenience food merchant rose from £4.7m to £5.13m with £3.82m, against £2.15m, attributable to the second half.

In view of the losses and difficult trading conditions prevailing, the directors have decided not to pay any dividends for the year. Last year an interim payment of 0.44p was followed by a similar final dividend.

There was no tax for the year (credit £47,204) but there was a total of £9,803 (£19,807) unrelieved ACT written off. Extraordinary debits amounted to £130,151 (£148,318). The loss per 5p share was 3.55p (2.34p).

Interim pre-tax profits of Rosehaugh edged ahead from £1.07m to £1.19m on the back of a

£1.32m rise in turnover to £8.87m.

Pre-tax results were after deducting £604,000 (£433,000) interest payable and similar charges less interest receivable of similar income and £761,000 (£846,000) administrative and staff costs.

There was a tax charge for the half year to December 31, 1983, of £325,000 (nil) to leave net profits at £885,000 (£1,07m). Last year minorities took £5,000.

Earnings per £1 share emerged at 11.5p (14.5p) in previous years there is no interim dividend.

Pre-tax profits of USM company Wingate Property Investments advanced from £24,000 to £37,000 for the 1983 year and a final dividend of 1p makes a net total of 1.5p.

Gross rental income moved ahead to £1.96m (£1.63m). Tax accounted for £244,000 (£1,000) but minority credits rose to £8,000 (£2,000). Extraordinary debits absorbed £5,000 (£27,000).

**DIVIDENDS ANNOUNCED**

Company	Current payment	Date	Corre- div	Total year	Total year
Fleming Univ.	4.75	July 30	4.75	6.75	6.75
H. C. Silsby	1.8	—	1.8	2.4	2.4
Spear and Jackson	3.5	—	nil	5.25	5.25
TR Australia Int.	0.8	—	0.8	1.83	1.83
Travis and Arnold	5.15	—	4.06	6.83	5.46
Wingate Prop.	1.1	—	—	1.5	nil
Ellis & Goldstein	1.45	June 20	1.3	2.3	2.15

Dividends shown pence per share net except where otherwise stated. \* Equivalent to scrip issue, also capital increased by rights and/or acquisition issues. † USM stock. ‡ Unquoted stock.

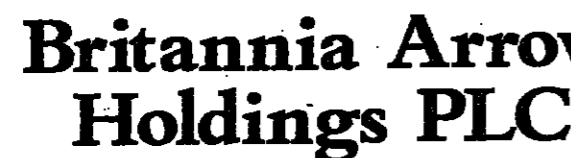
**ROTHCHILD ASSET MANAGEMENT (CI)**  
St Julian's Court, St Peter Port, Guernsey GY41 26741

**O.C. INTERNATIONAL RESERVES LIMITED**

Currency	AS	DKR	HKS	Yield
Australian Dollars	15.085	—	—	9.47
Danish Kroner	—	150.821	—	8.84
Hong Kong Dollars	—	—	100.353	6.58

Daily Dealings

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange.



**Britannia Arrow Holdings PLC**

Placing of £30,000,000

9 per cent. Convertible Unsecured Loan Stock 1995/2000 at par.

Application has been made to the Council of The Stock Exchange for the whole of the above stock to be admitted to the Official List subject to the passing of the Resolutions at the Extraordinary General Meeting of the Company to be held on 30th April, 1984 and the despatch of split renounceable allotment letters.


In accordance with the requirements of the Council of The Stock Exchange £2,875,000 of the stock is available to the market on the date of this advertisement.

Particulars of the stock have been circulated in the Extel Statistical Services and copies may be obtained during normal business hours on any weekday (excluding Saturdays) up to and including 10th May, 1984 from:

**Lazard Brothers & Co., Limited**  
21 Moorfields  
London EC2P 2HT

**Rowe & Pitman**  
City Gate House  
39-45 Finsbury Square  
London EC2A 1JA

26th April, 1984



**£23.3 MILLION PRE-TAX PROFIT FOR 1983**

**INCREASE OF £6.3 MILLION**

**John Danny, Chairman and Chief Executive, states:**

As forecast in my half-year's announcement, the profit for 1983 was a record for the 16th consecutive year. The record was not achieved by means of small yearly increases. As is shown by the table below, most of the rises were over 25% — on one occasion 113% — and in 1983 the profit amounted to 53 times what it was at the outset.

This success is due to the quality of our investment portfolio and the skill of the people who operate the businesses in Groewood's friendly and stimulating environment.


	£ million		£ million
1983	23.279	1975	3.667
1982	17.010	1974	3.279
1981	15.823	1973	2.805
1980	14.409	1972	1.945
1979	13.230	1971	.912
1978	11.235	1970	.626
1977	7.160	1969	.494
1976	5.646	1968	.436

**Entrepreneurs sell us part of their shareholdings, retaining management control, and we purchase the balance over periods suitable to them.**

**These happy and prosperous "partnerships" are what Groewood is all about.**

SCIENTIFIC INSTRUMENTS, BUILDING MATERIALS, MERCHANT BANKING SERVICES, TELEVISION, ELECTRICAL AND HOUSEHOLD GOODS, ELECTRONIC COMPONENTS, ENGINEERING, AGRICULTURAL MACHINERY AND SPARES, MOTOR VEHICLES, MOTOR RACING CIRCUITS, MEDICAL AND NURSING SERVICES.

**GROVEWOOD SECURITIES LIMITED**  
45 Circus Road, London NW8 9JJ.



**Evening MBA Programme**

The course is divided into two stages. The first stage covers eight management disciplines which lay the foundation for the stage two special areas. Finally, a within-company management consultancy project is undertaken.

The Degree is 2-4 years and involves two evenings a week. Applicants must possess either a first or second class honours degree, or an equivalent professional qualification.

Applications for the next course, beginning September 1984, are required by 31st May.

For more information please contact:

The Evening MBA Office, The City University Business School, Frobenier Crescent, Barbican Centre, London EC2Y 8HB, Telephone 01-292 0111 Ext. 243.

This advertisement is issued in compliance with the Regulations of the Council of The Stock Exchange in London. It does not constitute an offer of or an invitation to subscribe for or otherwise to acquire any shares in Oy Wartsila Ab.



**OY WARTSILA AB**

(Incorporated in Finland with limited liability)

Authorised	SHARE CAPITAL	Issued
16,122,580	SERIES I Shares of FIM 60 each restricted free	5,239,217 248,308
10,637,420	SERIES II Shares of FIM 60 each restricted free	2,760,844 1,491,631
26,760,000		9,740,000

The Council of The Stock Exchange in London has admitted the free Series II shares of Oy Wartsila Ab to the Official List.

Particulars relating to Oy Wartsila Ab are available in the statistical service of Extel Statistical Services Limited and will be available during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including 10th May 1984 from:-

**MORGAN GRENFELL & CO. LIMITED**      **ENSKILDA SECURITIES**  
23 Great Winchester Street      Skandinaviska Enskilda Limited  
London EC2P 2AX      26 Finsbury Square  
London EC2A 1DS

**CAZENOVE & CO.**  
12 Tokenhouse Yard, London EC2R 7AN  
and at The Stock Exchange

**Gencor**  
General Mining Union Corporation Limited  
(Incorporated in the Republic of South Africa)

**RIGHTS OFFER**

Central Merchant Bank Limited is authorised to announce that the proposed increase in the authorised share capital of Gencor was authorised in a meeting of shareholders held on 25 April 1984. Gencor will therefore proceed with its rights issue to raise R410.4 million.

The Johannesburg Stock Exchange ('the JSE') has granted a listing for the renounceable (nil paid) letters of allocation and a maximum of 15,200,000 8.5% variable compulsorily convertible cumulative preference shares ('the convertible preference shares') or 12.5% unsecured subordinated compulsorily convertible debentures ('the convertible debentures') or a combination thereof. An application to list the convertible preference shares and the convertible debentures is being made to The Council, The Stock Exchange, London ('SEL').

The important dates are:  
 Last day for Gencor ordinary shareholders to register for the rights offer:  
 Listing of renounceable (nil paid) letters of allocation commences on the JSE:  
 Dealings in the letters of allocation (nil paid) to commence on the SEL:  
 Posting of renounceable (nil paid) letters of allocation:  
 Rights offer opens:  
 Last day for dealing in renounceable (nil paid) letters of allocation on the JSE:  
 Last day for splitting the letters of allocation (nil paid) in London by 16h00:  
 Last day for splitting renounceable (nil paid) letters of allocation in Johannesburg by 14h30:  
 Convertible preference shares and convertible debentures listed on the JSE:  
 Rights offer closes—last date for payment to be made in Johannesburg and in London by 14h30 (South African time):  
 Dealing in convertible preference shares (fully paid) and convertible debentures (fully paid) commences in London:  
 Certificates to be posted by:  
 A copy of the rights offer circular including the renounceable (nil paid) letter of allocation, which is to be posted to Gencor ordinary shareholders on 4 May 1984, will be available for inspection at the registered office of Gencor, 6 Holland Street, Johannesburg 2001 and at the offices of Senbank, 30th Floor, Sanlamcentrum, Jeppe Street, Johannesburg 2001, from Friday 27 April 1984.

**Senbank**  
CENTRAL MERCHANT BANK LIMITED  
(Registered Merchant Bank)

- Friday 27 April 1984
- Monday 30 April 1984
- Monday 30 April 1984
- Friday 4 May 1984
- Friday 4 May 1984
- Wednesday 16 May 1984
- Wednesday 16 May 1984
- Thursday 17 May 1984
- Thursday 17 May 1984
- Friday 18 May 1984
- Monday 21 May 1984
- Wednesday 6 June 1984

Companies and Markets

**GEC builds up near 3% holding in Distillers**

BY RAY MAUGHAN

THE RESULT of close monitoring of its share register by Distillers, the leading Scotch whisky group, in response to a sharp bout of bid speculation recently has revealed that GEC holds a stake approaching 3 per cent of DCL's equity.

Wood, Mackenzie, the Edinburgh stockbroker with an acknowledged expertise in the distilling industry, was first to highlight the electrical group's interest but it emerged later that DCL's own investigations had identified GEC as a significant shareholder at the end of February when the bid speculation was at its highest.

GEC is understood to have accumulated some 2.7 per cent of DCL's ordinary capital by the beginning of March. Mr Robert Temple, finance director of DCL, said yesterday that the group's

usual monitoring of its register had intensified "because of the speculation that had been stirred up. When these particular purchases showed up we sought further information from GEC."

He refused to comment as to whether the 2.7 per cent stake had been increased since that first revelation but added: "It has moved it won't be by very much."

GEC showed cash balances of £1.32bn in its last accounts and the accumulation of approximately 10m shares in DCL would be worth, at last night's closing price of 288p, up 4p, about £28m.

Confirming its holding, GEC said yesterday that DCL was regarded as a portfolio investment offering a good dividend yield and the income is franked, or already taxed. The electrical group said that its portfolio

**De Vere consults advisers following several approaches**

BY ALEXANDER NICOLL

De Vere Hotels and Restaurants said yesterday it had received a number of approaches on the possible acquisition of the company and is discussing them with its financial advisers.

Reacting to recent speculative activity in its stock, the company cautioned however, that price indications given in discussions with interested parties were below the market price of its shares.

De Vere has been a target of speculation since an agreed bid to buy the 51.4 per cent stake held by its 61-year-old chairman, Mr Leopold Muller, fell through last December.

The company's share price fell yesterday to 312p after touching a year's high of 328p earlier in the day, before the company's statement. The closing price, 10p down on the day, values the company at £43.4m.

The current market price compares with the 283p, after adjustment for a subsequent one-for-five scrip issue, offered last year by Selfpost, a privately-held company. Mr Muller agreed on the bid, which would have been followed by an offer to other shareholders, but the deal fell through because Selfpost failed to provide sufficient financial assurances.

Discussions with Selfpost have not been resumed, but several other approaches have been made in recent months.

De Vere owns 14 top provincial hotels in London as well as the Mitrabelle Club and two Overtons fish restaurants. In the year to end-December 1983, pre-tax profits rose from £1m to £1.8m on turnover of £21.8m against £20.05m.

**BIDS AND DEALS IN BRIEF**

**Rowland Gaunt, the women's wear manufacturer, is planning to buy Beau Brummel, a manufacturer and wholesaler of boys' and girls' schoolwear and outerwear for boys and Wisch, which has 37 retail concessions in stores owned by Burtons and other groups.**

Negotiations for the purchase of the two companies, which are associated with Mr S. J. Barclay, a Gaunt director, have reached an advanced stage. Gaunt's shares have been suspended at the company's request at 128p.

**British Car Auction Group (BCA), has sold its remaining 7.5 per cent stake (307,500 shares) in L. D. and S. Rivlin Holdings, the household textiles and kitchen and bedroom furniture supplier.**

BCA and Mr Michael Ashcroft's Hawley Group earlier this month sold a total of 600,000 shares (14.75 per cent) in Rivlin to Finarab Investment Company, a Netherlands Antilles-based investment banking company owned by Saudi Arabian and other Middle East interests. Finarab plans to place at least one director on the Rivlin board. Hawley Group has retained its holding of nearly 8 per cent in Rivlin. Hawley has agreed to vote these shares as Finarab directed.

Mr Richard Moon, Finarab's London representative, said the BCA shares had not been acquired by Finarab. Rivlin's shares were unchanged at 106p yesterday.

**BOC, the diversified gases and heat exchanger group, is agreed to buy BTL, a small privately-owned U.S. company which makes instruments monitoring oxygen in the blood.**

BTL, based at Boulder, Colorado, and will be bought by BOC's Ohio Medical Products division. Its equipment monitors a patient's condition on the operating table and in intensive care.

**Fisons has received Spanish Government approval to acquire Romacel SA, a Zaragoza-based pharmaceutical company, which trades as Laboratorios Casen, for £1.6m cash.**

Casen markets a range of medical specialty products and is a leading company in the supply of enema-type products. Fisons will construct a new pharmaceutical factory with related sterile finishing and chemical processing facilities.

**Erskine House is expanding its pest control and environmental health management division with the acquisition of 75 per cent of Environmental Protection Services, which carries out the business of pest control and related services throughout Scotland. The vendors will own the remaining 25 per cent of the equity but**

**Erskine has the option to purchase these shares in the future.**

Erskine has also completed the purchase of a 50 per cent stake in Servewell Site Services with an option to acquire the remainder. Servewell provides site maintenance services to industrial and commercial customers in the South West of England and will also be used to launch pest control in its area of operation.

Consideration for these acquisitions amounts to £105,000, comprised of shares, cash paid to the vendors and cash injected into the companies.

**Acceptances of the offer by Petrolex for VIVA Petroleum have been received in respect of 6,049,300 ordinary shares (94.62 per cent) in VIVA. The offer has become unconditional as to acceptances.**

EGM's of the two companies, the resolutions necessary to implement the merger were passed.

**The offer by Vernon Investment Association, a subsidiary of Wellington Estates Company, to acquire Weber Holdings has been accepted in respect of 13,355,170 existing ordinary shares (72.6 per cent). The offer has become unconditional as to acceptances.**

**Birmingham Pallet Group has completed the acquisition of Delaney Brothers Holdings and has sold its remaining active subsidiary, E.B.I.**

Listing for the 9m BPG new shares allotted to the vendors of Delaney has been granted and, as part of the arrangements, Minister Trust has placed 250m ordinary shares of BPG at a price of 45p per share. Dealings will commence today. BPG is proposing to change its name to the Delaney Group.

**Tadpole Investments has acquired 2,900 F.P. Industrials shares which, together with acceptances to its offer and shares already owned, gives it control of 50.03 per cent of the company. The offer is now fully unconditional and remains open until further notice.**

**Eco-Tapeter of Sweden, Scandinavia's leading walkover manufacturer, has taken a majority shareholding in Harlequin Walkoverings. The deal is part of a restructuring of the Cardiff-based company. The remainder of the shares will be taken up by Mr Derek Bound,**

**managing director, and Mr Peter Cronin, marketing director.**

**Acceptances of the original offer and the new offer made on behalf of Firth to acquire the ordinary share capital of Parter Chadburn that it does not already own have been received in respect of a total of 38,180 ordinary shares (0.5 per cent of the capital as enlarged by the subscription).**

Firth now owns or has valid acceptances in respect of a total of 7.45m ordinary shares (82.4 per cent).

**The offers by Habit Precision Engineering for Crosby Woodfield has received acceptances in respect of 15,451,318 Crosby shares (71.7 per cent). Habit acquired 1,500,000 (6.9 per cent) prior to the offers, and now has 78.6 per cent of the Crosby shares.**

The offers have been declared unconditional in all respects and the equity offer will remain open for the time being.

**American Home Products Corp has accepted the offer for Prestige in respect of its holding of 13,355,170 existing ordinary shares (72.6 per cent). The offers have become unconditional as to acceptances.**

In aggregate, acceptances have been received in respect of 13,595,011 existing ordinary shares (73.9 per cent). The offers have been made on behalf of a company that will become a subsidiary of Gallaher.

The offers remain open for acceptance until May 2.

**Acceptances of the offer on behalf of Wellington Estates to acquire Weber Holdings have been received in respect of 288,466 ordinary shares (85.88 per cent). The offer has therefore become unconditional as to acceptances.**

Prior to April 3, Wellington did not hold any shares in Weber. Since that date, Wellington has not acquired or agreed to acquire any shares other than those in respect of which the offer has now been accepted.

The acceptances include the 232,043 shares (69.9 per cent) owned by J. Leon and Co who had given an irrevocable undertaking to accept. First closing date of the offer is May 11.

**Portfolio of Undertakings Northumberland and Devonshire has acquired M. & W. Grangebrook from F. H. Lloyd Holdings, for about £1.2m.**

**Suter upholds bid terms**

Suter, the air-conditioning and hairdressing equipment group which is bidding for Francis Industries attempted yesterday to dispel speculation that it would be permitted to increase its offer if it secured a recommendation on the revised terms from the Francis board.

A week ago, Suter lifted its offer to comprise one of its own shares and 120p in cash for every two Francis shares. That was supported by a cash underwritten alternative worth 250p for every two Francis shares. The bidder, which is headed by Mr David Abell, stressed yesterday that "even in the event of a recommendation from Francis being forthcoming, Suter has no intention whatsoever of increasing the value of its increased ordinary share offer or the new cash alternative."

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1577	Einloshung bis 12/31/87
58	Einloshung bis 12/31/88

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UK COMPANY NEWS

MINING NEWS

Marshall's Universal set for significant advance

Mr Oppenheimer sets out to woo the big spenders

Asarco falters in first three months

A SHARP improvement by Marshall's Universal UK activities failed to offset a downturn by its East African operations over the 1983 year and group pre-tax profits for the period fell by 24.9% to \$318,290.

The directors point out, however, that to forecast a considerable improvement took place in the East African operations in the second six months due to the restoration of import licences. They say that in Kenya conditions have improved substantially in the last few months and that they are confident that the group's contribution to that country's economic revival will be increasingly important to it.

The pattern of trading in the first quarter of 1984 indicates a "significant increase" in the group's profitability.

Available profits for 1983 emerged at \$381,948 (£208,988 loss) and due to the improvement here preference dividends are being resumed with a first payment in May. Subsequent payments will be considered when the half-yearly results are announced in October.

Group turnover for the year under review rose from \$49,488m to \$51,302m but at the trading level profits slipped from \$2,522m to \$1,982m—the group distributes paper, self-adhesive paper and paper board products and motor vehicles in the UK and Kenya through Peugeot, Talbot, Honda and Austin Rover franchises.

It also has interests in parking equipment installation and servicing. Trading profits of the UK activities amounted to £129m (£710,758) and those of the East African operations to \$895,290 (£1,511m).

The paper merchanting group of companies had a successful year and conditions in the opening quarter of 1984 indicate a substantial improvement. Motor trading in the UK is

BOARD MEETINGS

Table listing board meetings for various companies including Anglo-Scottish Investment Trust, Border and Southern Stockholders Trust, James Finlay, Samuel Proprietary, Stewart Nairn, United Wire, Finslay, Biddle, Blue Circle Industries, British Vending Industries, Clive Discount, Cole, EIS, Estates and Agency, Farnell Electronics, Norman Hay, House of Fraser, Lake View Investment Trust, Laporte Industries, Miner, James Nall, Omas and Electronic Machines, Harold Parry, Telephone Rentals, USA, Wharfedale, Angel, George Wimpey, Wire and Plastic Products.

FUTURE DATES

Table listing future dates for various companies including Akroyd and Smiters, Grand Metropolitan, Scottish National Trust, Warner Estate, Finslay, Aberdeen Construction, Air Call, Kwik-Fix (Tyres and Exhausts), Rock Term-Consultants.

where it distributes vehicles. Trading profits recovered sharply in the second half after the company was hit by import restrictions earlier in the year, but were still well below the levels of 1982—£665,000 against £1.5m. The decline was offset by the performance of the group's other half—its businesses in the UK.

The paper merchanting and motor components (mostly distribution) companies made good profits and more is expected this year. The motor trading business barely broke even but now accounts for a small proportion of group turnover. Overall, the group is keen to decrease its dependence on East Africa by building up in the UK, for example by acquisitions such as the purchase this year of Parking and Equipment and Services, makers of parking systems. The shares were unchanged at 60p.

comment Marshall's Universal once again showed the unpredictable nature of its earnings in East Africa.

BY KENNETH MARSTON, MINING EDITOR

COME and buy my big sparkling diamonds—you'll be pleased you did, is the message from Mr Harry Oppenheimer, chairman of South Africa's De Beers Consolidated Mines which happens to have far more of the said large gems than buyers for them at the moment.

Still pulling out of its long recession, the diamond market has started this year encouragingly with signs of a shift in demand upwards to the medium quality diamonds from what De Beers calls the "small less expensive goods" which remain very popular.

In fact, Mr Oppenheimer says that the stage has been reached whereby the diamond trade as a whole can only be expanded through an increase in demand for the larger and better quality gems.

But the larger and so-called "investment" diamonds remain a poor market and account for a sizeable proportion of the group's stocks of rough (uncut) diamonds.

These increased by \$163m to \$1,850m (£1,310m) last year and the need to finance them is a major reason for the group's conservative dividend policy although Mr Oppenheimer points out that the cost of the 1983 dividend, raised by a modest 2.5 cents to 40 cents, was more than covered by the non-diamond investment income.

This year—the 50th anniversary of the group's marketing

organisation—will see a switch of sales promotion emphasis to the upper end of the diamond market in the hope of stimulating demand for the larger stones.

Mr Oppenheimer plays his part with the comment that the production of these more valuable diamonds comes mainly from the older mines where output is now declining.

"The large good quality diamonds, therefore, can only become rarer and should increase in value," he says, adding, "I am not, therefore, unduly concerned that De Beers should hold substantial stocks of these qualities."

Conditions in the less glamorous industrial diamond side of the business "improved considerably" last year, but this was largely in demand for synthetic industrial diamonds where sales exceeded \$100m for the first time.

Mr Oppenheimer says that the tendency for industrial diamond demand to move increasingly to synthetics rather than natural diamonds may become a problem for the CRA group's big Australian Argyle mine when it reaches full production of its natural stones in 1986. He adds, however, that De Beers' Central Selling Organisation "is well placed to tackle it."

A disappointment on the exploration side is that the Venetia diamond prospect on ground held by Middle Witwatersrand (Western Areas) and Anglovaal

in the Northern Transvaal is not considered to be viable in present economic circumstances. However, more work is to be carried out on the kimberlite deposits there.

As already reported, De Beers' pre-tax profit rose to R752.3m last year from R566.1m. Investment income provided R161.7m, the main components of this being gold (31 per cent), industrial (30 per cent) and finance (19 per cent). The end-1983 market value of these investments was R3,280m compared with R3,380m at end-1982.

Mr Oppenheimer ventures no forecast of current year's prospects for De Beers but a further recovery in earnings is on the cards. The extent of this, however, will be largely dependent on the course of the U.S. economy and the group's efforts to increase sales of the more profitable high quality diamonds.

At yesterday's price of 540p to yield just over 4 per cent the shares look to be fully priced for the time being.

SHAREHOLDERS of Canada's Cominco, metals and chemicals group, have approved the proposed three-for-one share split. Holders registered on May 4 will receive on or about May 11 an additional share certificate representing two additional common shares for each one held. At present Cominco has 21m shares in issue.

The lower income from the company's custom smelting and refining business was primarily a result of the reduced supply of concentrates in the wake of the spate of north American mine closures and increasing competition for the available material

from both domestic and foreign smelters.

The problem with currency translation relates mainly to Asarco's 44 per cent holding in MIM Holdings in Australia and the 52.3 per cent stake in Southern Peru Copper Corporation. The currencies of both of these countries appreciated against the U.S. dollar during the quarter, giving rise to losses on translation of \$6.4m compared with gains in the first quarter of last year of \$14.7m.

As far as the outlook is concerned, Mr Hennebach commented that silver and copper prices have shown a modest improvement recently, adding that the reduced level of production in North America combined with improved demand was helped to cut excess copper stocks on the London and New York commodity exchanges by about one-fifth, or 150,000 tons, from the mid-January peak.

It is reported from Tokyo that Mitsubishi Metal Corporation's mining subsidiary has found a rich vein of silver and copper in north Japan. Average values of 50 grammes gold and 250 grammes silver are mentioned, but no size is disclosed. Commercial production plans are to be worked out after studies have been made of the drilling results.

Two miners have died, seven are injured and four others are missing following a rock burst 2,400 metres below surface at the South African East Rand Proprietary gold mine.

U.S. \$250,000,000 The First Canadian Bank Bank of Montreal FLOATING RATE DEBENTURES, SERIES 9, DUE 1996 (Subordinated to deposits and other liabilities) For the three months 26th April, 1984 to 26th July, 1984 Morgan Guaranty Trust Company London

Granville & Co. Limited Member of NASDMM 27/28 Lovat Lane London EC3R 8EB Telephone 01-621 1212 Over-the-Counter Market Table with columns for 1983-84 High/Low, Company, Price Change, Gross Yield, Fully Div. % Annual Taxed.

PUBLIC WORKS LOAN BOARD RATES Table with columns for Years, Quota loans repaid, Non-quota loans A\* repaid.

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ANOTHER ENTERTAINING AD FROM LADBROKE. Ladbroke is in the entertainment business. It caters for the home entertainment market through its ownership of Laskys - Britain's largest specialist retailer of consumer electronic products. It is directly engaged in commercial television through its 20% stake in Central TV. It plays an active role in the British film industry: "Champions" and Barbra Streisand's "Yentl" are both current Ladbroke features. And, through its recently acquired publishing companies, it now produces a range of special interest magazines. Ladbroke's talent to entertain doesn't end there. It also has a nationwide network of social clubs, a growing snooker leisure centre business and an amusement machine hire company. Laskys, the Entertainments and Media divisions contributed profits of £7.2m in 1983. Total Group pre-tax profit for 1983, subject to final audit and before allocation to the employee share scheme, was £42.4m. Ladbroke is one of Britain's top 100 and Europe's top 200 companies. There's more to Ladbroke than people think. Ladbroke Group PLC Hotels Property Leisure Retailing

UK COMPANY NEWS

Increased net assets for TR Australia

NET ASSET value per 25p share of TR Australia Investment Trust increased to 111p as at February 29 1984, compared with an adjusted 81p a year earlier and 101.75p at the end of August 1983.

Investment income in the six months to the end of February climbed from £467,000 to £804,000 and pre-tax revenue was ahead at £591,000, against £504,000, after expenses £19,000 higher at £125,000.

Tax charge was up from £245,000 to £370,000 leaving earnings per share unchanged at 1.11p after adjusting for last year's one-for-one scrip issue. The net interim dividend is effectively maintained at 0.5p—last year's final was an adjusted 1.025p.

The directors say that in view of the better than expected investment income and in response to proposed reductions in the rate of UK corporation tax, the company intends to increase its exposure to Australian investments, with a commensurate reduction in UK holdings.

The Australian economy is expected to grow at around 4 per cent well into 1984.

S. Pearson has 'reserve of financial firepower'

REVIEWING 1983 as a year of major progress for S. Pearson & Son, Lord Blakenham, the chairman, says the group is pursuing its strategy with vigour and a reserve of financial firepower. "We welcome 1984," he tells members in his annual report.

As reported on April 18, pre-tax profits rose by £17.5m. (or 23 per cent) to £77.35m in 1983. Earnings per 25p share climbed from 35.13p to 45.07p, before extraordinary items, and the dividend for the year is lifted to 14p (11.2p) net.

Net borrowings of the group were reduced from £123m at the beginning of 1983 to £79m at the end, lowering the debt equity ratio from 38 per cent to 22 per cent and providing considerable spare financial capacity for future development, the chairman states.

Lord Blakenham says the group has simplified its structure and strengthened its management during the period.

Explaining Pearson's strategy, he says the group is concentrating on the five sectors in which it currently operates—information and entertainment, chemicals, oil and oil services, merchant banking and engineering.

"We are generating higher levels of cash for new investments in these sectors," he states. "We are selling surplus and non-essential assets to ensure that we have sufficient funds to be at the forefront of the best technology at home and to expand our business abroad, particularly in North America."

"At the same time we are concentrating on greater efficiency and productivity, the strengthening of management, the shortening of lines of communication and the development of a greater sense of unity and purpose. We plan to produce growing earnings per share and wider opportunities for the group," Lord Blakenham says.

In pursuit of this strategy, Pearson raised £16m at the end of 1983 by the sale of Doulos Glass Industries and a number of portfolio investments. During 1983 the group raised a further £22m by the sale of surplus assets and over time it is likely to sell further of these assets. The chairman points out that not all are marketable, nor yet ready to be sold, but the amounts involved will be substantial.

Lord Blakenham says both the group's information and engineering sectors have plans for further development in the U.S. The publishing companies are also engaged in strengthening their roles in the fields of new information technology.

The strategy of the fine china division is to make substantial investment in improving its production processes in Stoke-on-Trent. The oil services sector is on the lookout for opportunities to acquire complementary products and Pearson Brothers is carefully considering its future development in the changing financial world.

The notes to the accounts reveal that in 1983 the highest paid director received £300,672 (£262,218).

Shareholders are to be asked at the AGM to approve a change in the group's name to Pearson. Meeting to be held at Millbank Tower, Millbank, SW, on May 15 at 10.30.

Camen Inc, a 63.7 per cent owned subsidiary of Pearson, made lower pre-tax profits of \$5.18m, against \$6.5m (\$4.6m) in the first three months of 1984. Net sales of this manufacturer and supplier of gas lift equipment, safety systems and completion equipment were lower at \$39.7m (\$41.25m).

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April 1984

CIS

Co-operative Insurance takes good care of 3½ million families.

RESULTS FOR 1983

- \* Premium income up from £432 million to £466 million.
- \* Investment income up from £158 million to £174 million.
- \* Record surplus on life assurance business of £185 million: special additional reversionary bonus, terminal bonuses again substantially increased.
- \* Pre-tax profit on non-life insurance of £22.6 million (1982: £23.7 million) despite worsening trading conditions.

Extracts from the Report of the Chairman, Mr. D. J. Wise, to the Annual Meeting on 25th April 1984.

Consumer Protection

"Professor Gower's report 'Review of Investor Protection' was published in January 1984. We support his general aim of protecting members of the public. In relation to Professor Gower's proposal for the introduction of a licensing system for intermediaries, it should be realised that most of the complaints about bad selling arise from the sale of relatively sophisticated life assurance arrangements by independent intermediaries and

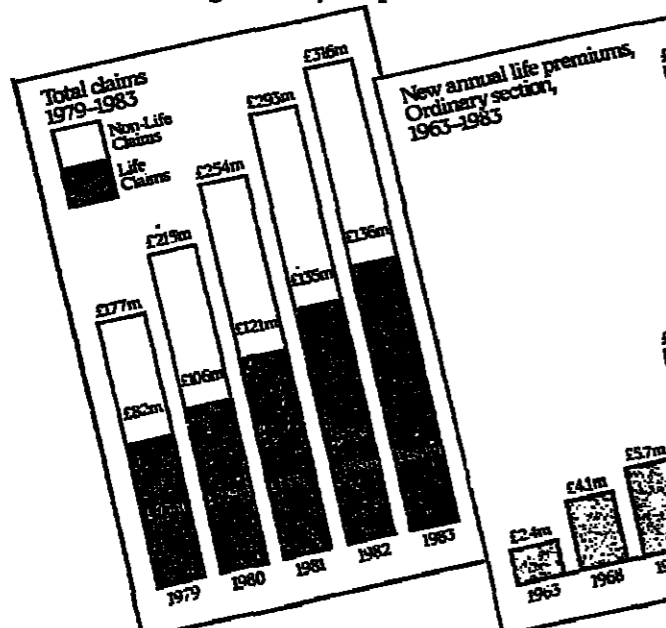
14 MILLION POLICIES — THE MEASURE OF CIS SUCCESS

\* The CIS is one of the country's leading insurance companies. Helping to protect some 3½ million families in the UK (one family in six) the Society has one of the highest penetrations of households in the personal insurance market. There are 14 million life, home and motor insurances currently in force.

\* An important factor in achieving competitive premium levels is the CIS's low level of operational expenses, which, per policy, are amongst the very lowest in the insurance industry.

\* The CIS is firmly committed to the personal 'home service' method of transacting insurance, which it believes to be the best, most efficient, and most economical way of providing for the day-to-day insurance needs of the nation's families. CIS full-time agents provide a much appreciated personal service in the homes of policyholders, collecting premiums, advising on insurance requirements and helping with claims when they arise.

\* The CIS is one of the country's most successful consumer co-operative societies, marketing its popular and very competitive range of insurances on a truly co-operative basis — and giving good value for money. All profits are devoted to policyholders after making the necessary reserves to carry on the business.



not from the sale of standard life assurance products by the home-service agents. Furthermore, the Society has always accepted responsibility for the actions of its sales staff, and the regular contact maintained with policyholders means that misunderstandings are much less likely to occur and, to the extent that they do, can be more readily resolved. These features provide the real protection required by our policyholders, and very little further is needed in the case of a home-service agent.

Service to Policyholders

"We take great pride in the claims service we provide for our policyholders. We are continually making changes in an endeavour to improve the service still further, and a number of such changes have been made in 1983. It is perhaps a measure of our success in this area that the complaints we receive represent a minute proportion of the 1.4 million or so claims

that we receive each year. If a complaint cannot be resolved to the policyholder's satisfaction we offer him the facility of having the matter referred to independent arbitration, using the Personal Insurance Arbitration Service, with the cost borne by the Society. Since this facility was introduced in 1981, only a handful of complaints have had to be referred to arbitration.

Life Assurance Bonuses

"I am pleased to announce further substantial improvements in our life assurance bonuses. Rates of reversionary bonuses on assurances have been maintained both in the Ordinary section and for the main tables in the Industrial section. In addition, special reversionary bonuses have been added to policies which have been in force more than ten years. In the Ordinary section these special reversionary bonuses range up to 50 per cent of the sum assured for assurances in force for 35 years or more, whilst in the Industrial section the maximum rate is 40 per cent. Although these special reversionary bonuses in effect capitalise bonus which would otherwise have been declared as terminal bonus, it has still been possible to increase the rates of terminal bonus on assurances in both sections.

"The combined effect of these bonuses is to increase substantially the amounts payable on policies becoming claims, so that, for example, the total amounts payable on the maturity of Ordinary section endowment assurances by monthly premiums for £1,000 original sum assured are increased to £1,890 after 10 years, £2,441 after 15 years and £3,529 after 25 years, which are all excellent value for the premiums.

Motor Insurance

"Although the 1983 account shows an underwriting profit of £4.5 million, compared with a loss of £1.3 million in 1982, the underlying experience shows a worsening trend, with a substantial underwriting loss in respect of the year 1983 on its own, when the adjustments in respect of earlier years are excluded. The investment income attributable to motor business increased from £15.9 million to £16.4 million.

Property Insurance

"The year 1983 showed a relative absence of severe weather compared with the previous year. In other respects, however, the experience showed a considerable worsening over that of 1982. Yet again there was a marked increase in the cost of their claims, where the experience in the major conurbations is a cause of particular concern. The cost of claims due to subsidence and to fire also rose quite sharply."

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APPOINTMENTS

Managing director of British Olivetti

Mr Vincenzo Mancuso has taken over as managing director of BRITISH OLIVETTI. He succeeds Mr Keith Waltherden who returns to Australia to supervise Olivetti's subsidiaries in the Far East. South Africa, Mr Mancuso was in charge of seven Olivetti companies in Europe and Canada. Before that he was head of Olivetti's operations in Belgium.

Mr Ian C. Barry has been appointed group controller of UNIGATE from mid-July. He is currently group chief accountant and succeeds Mr Brian Hardy who moves to Castrol as finance director. Mr Maurice Griffith joins Unigate as group audit manager on May 1, from United Biscuits. He will be responsible for the creation and management of a new internal audit function for the group.

INTERNATIONAL AIRPORT EXPOSITIONS, a Mack-Brooks group company has appointed Mr Jane F. S. Mitchell as a director.

ATKINS OIL & GAS ENGINEERING, a company formed by W. S. Atkins, has appointed Mr Mick Duckett as managing director, previously head of oil and gas department within the W. S. Atkins engineering consultancy. Mr George Steinhilber becomes technical director, previously head of offshore structural department of W. S. Atkins. Chairman is Mr John R. L. Faulkner, a director of W. S. Atkins Group Con/itants. Other board members include Dr Michael R. Dwyer, commercial director of W. S. Atkins, and Dr Roger Westwood, a co-opted member, who is the W. S. Atkins director responsible for its research and development group.

THE BRITISH MARINE EQUIPMENT COUNCIL has elected Mr Jack Gilbertson as president. He is technical director of Serck Heat Transfer.

The ASTRALITE group has appointed Mr Frank D. Reval as managing director. Astralite is the parent company of Astrawall and Stokas Systems. Mr Reval joined the group in 1981 as group financial controller and a year later was appointed financial director. In 1983 he became the managing director of Astrawall.

INVENT ENERGY HOLDINGS has appointed Mr Alan

W. F. Russett as managing director.

Mr Cyril Garrard, managing director of Stewart Gill and Co has been elected president of the MECHANICAL HANDLING ENGINEERS ASSOCIATION. New vice-president is Mr David Hall, director of contracts in the engineering division of Anderson Strathclyde.

Mr W. L. Denness has joined the board of WARD BROTHERS HOLDINGS, Sherburn, North Yorkshire, as finance director. He was finance director of Brook Crompton Parkinson Motors, a Hawker Siddeley company.

J. LAWSON BUILDING has appointed Mr Graham Wells as



Mr Eric Sutherland, vice-chairman of Olympic Holidays, has been re-elected for a second term as president of the ASSOCIATION OF BRITISH TRAVEL AGENTS (ABTA). Mr Jack Smith takes over as chairman of the Tour Operators Council. He is senior executive director of Intasun Travel, is a director of the ABTA National Training Board and has also been re-elected honorary treasurer of the Association for the third year. ABTA's Retail Agents' Council has elected Mr Don Swinard, chairman, Swinard of Kent (Travel Service) as chairman.

Mr Geoffrey B. Fielding will be the partnership of GREENFELLS AND COLCERAVE, stockbrokers, on April 22.

CONTRACTS

Falklands airfield order

BE AQUASEAL has won a contract worth over £1.5m to supply bitumen for a runway, taxiway, apron and parking areas at the new Mount Pleasant Airfield in the Falklands. The contract was awarded by the Joint Venture Consortium building the airfield. An initial shipment of 200 tonnes of spray grade bitumen emulsion has left the Kingsnorth, Rochester, factory. The airfield is scheduled to be in operation by January 1984.

HONEYWELL CONTROL SYSTEMS has been awarded a £12m contract to supply Excalibur with a TDC 2000 process management system and 4500 computer for the offshore oil production platform being constructed in the Clyde Field in the North Sea. Delivery of the system will begin in December for installation during the first quarter of 1983.

THORNEMI AUTOMATION has contracts worth £3.5m to supply two computer-controlled monitoring stations—known as open-sea degaussing ranges—to provide protection against magnetic mines in the south and east Mediterranean. Multiple arrays of magnetic sensors will be laid on the sea-bed and linked to the computer-controlling monitoring stations. Any variations in the magnetic signature of vessels passing over the ranges will receive real-time analysis via software programmes developed by Thorne/EMI.

DOW-MAC CONCRETE, a member of the Norcross Group, has won another ASDA contract for double tee beams and frames. The order, worth £370,000, is for a multi-story car park adjoining the ASDA superstore being built at Grimsby. Dow-Mac has also received road building orders worth over £1m. Two of them are for beams on the M42 Linkway End section (south of Birmingham), worth £514,500, and the Kingsbury section of the same motorway, near Leicfield, Staffordshire (worth £279,000). On the M25 Micklefield Green-4400 section, the company will provide £120,000-worth of products. It will also supply bridge beams and portal subway units, costing £1,625,000, for the Banbury East/Leicester road. Another Norcross subsidiary, Anglian Building Products of Norwich, is providing £472,000-worth of beams for the M42 Kingsbury section.

British Airways has placed orders valued at near £1m with AMDAHL (UK) for 6000-series computer disk control and storage units. Scheduled for completion by late 1984, the order comprises five 6880 control units and 27,620 storage units which will be employed in Comet House at Heathrow when the West London computer centre moves there later in the year.

## UK COMPANY NEWS

# Restructure plan at Kinta Kellas

BY CHARLES BATCHELOR

Kinta Kellas Tin Dredging yesterday announced details of its long-awaited capital restructuring and plans to move its domicile from London to Malaysia.

It proposes to cancel its 420,000 25p stock units in issue and offer existing shareholders 24 new shares of 50 sen each in Builders Consortium Boshad, a newly-incorporated Malaysian company, for every stock unit.

Kinta would become a subsidiary of Builders which would have issued and paid up capital of M\$3.04m (£1.52m).

It also proposes making a rights issue of 18.12m new 50 sen shares to original Kinta shareholders on the basis of three new shares for every two shares held in Builders after the completion of the restructuring.

Builders has agreed conditionally to buy Palling Industries, Home Builders Sdn and 98.5 per cent of Finewood Products Corp. for a total of M\$19.02m, satisfied by an issue of 21.71m Builders shares and M\$1.65m cash.

Kinta plans to issue 3.6m new Builders shares to the public to widen the shareholding base and make a special issue of 3.49m new Builders shares to Bumiputra (native Malaysian) investors in line with the Malaysian Government's economic policy.

Kinta's shares have been suspended at £21 each since last October after a consortium comprising SEA Brothers Trading, Manong Construction and Kim Hing Construction acquired a 68 per cent holding following a bid worth M\$88 cash per share.

# LASMO director gets sharp increase in pay

THE 1983 accounts of London & Scottish Marine Oil reveal that in the year the highest paid director received £108,986, compared with £77,174 in 1982. Mr G. W. Searle, the chairman, received an increase from £49,916 to £80,622. The accounts also show that last year a £75,000 ex-gratia payment was made to a former director.

As reported on March 14, group after-tax profits fell from a revised £23.2m to £24.2m in 1983, on a lower turnover of £215.5m (£240.9m). Earnings per 25p share were down from 36.7p to 26.5p, but the dividend is raised by 0.5p to 12.5p on capital increased by the March, 1983 rights issue.

Mr Searle says in his annual statement that prospects for oil and gas prices appear more favourable than a year ago.

The price which the group expects to obtain for UK gas encourages new developments, he states. It is the basis for

optimism for the Audrey field development and is an incentive for further exploration in the southern North Sea.

Mr Searle reports that the group's operational targets for 1983 were achieved and prospects for new reserves of oil and gas have increased. He says LASMO has established the foundation for continued growth in many parts of the world.

The report and accounts of publisher William Collins for the 53 weeks to January 1 1984 disclose a payment of £75,000 to a former director.

# Sutcliffe Speakman

Only 68.13 per cent of the 2.5m shares offered in a rights issue by Sutcliffe Speakman were taken up by shareholders. The remaining 797,612 shares of the two-for-three rights have been sold in the market at a premium of about 4p per existing share.

# Optimistic outlook by Sun Alliance

Lord Aldington, chairman of Sun Alliance Group, in his annual statement regards the long-term outlook with optimism and foresees a profitable future with sound growth. He does not share the views of those who regard the outlook for insurance companies as bleak.

New communications technology has opened up fresh fields in worldwide insurance marketing. The group's international department, dealing with composite insurance programmes for large multinational groups is the most rapidly growing sector of Sun Alliance's operations.

As already reported, pre-tax profits rose from £56.8m to £73.4m in 1983 following a slight lowering of underwriting losses to £67.4m, against £70.9m. The dividend was lifted by 16.7 per cent.

In the UK, the group's commercial insurance markets achieved some measure of stability last year, with increases in premiums in some classes. There was real growth in net premiums. In the personal sector, the household account also showed real growth.

Despite the better weather last year, this account was hit by a significant increase in subsidence claims, a high level of storm claims and rising theft claims.

The consolidated balance sheet for 1983 shows total funds rising from £3,590m to £4,320m, of which the long-term funds rose to £2,016m (£1,626m).

# Investments rise £1bn at L & G

TOTAL INVESTMENTS representing insurance and shareholders funds at Legal & General climbed by over £1bn from £7,270m to £8,340m in the 12 months to end-December 1983.

A large part of the increase was accounted for by long term gilt and equity investments. As at the year end, long term gilt holdings were £253m higher at £2,382m and equity holdings were up from £1,832m to £2,377m.

Other sizeable increases were in freehold and leasehold properties which rose to £2,392m (£2,238m) and other fixed interest securities were £511m, against £415.2m, including re-deems and interest securities of Banner Life at an amortised cost of £38.6m.

Of the total investments some £7,970m (£6,940m) is attributable to the long term account and the remaining £370m (£332.7m) to the shareholders and short term account.

He also refers to the public debate on portability of pensions which has sprung up largely as a result of concern at the problems which some "early leavers" have experienced.

Along with many other interested parties he says: "We have taken an active part in that debate, and made our own detailed submission to the Committee of Inquiry set up by the Secretary of State."

"Briefly we would support measures to widen the range of choices for pensions provision, but we strongly oppose any legislation which would undermine 'final salary' schemes in favour of 'do-it-yourself' arrangements which could leave millions of employed people and their families worse off."

He adds that: "As the leading pensions office in the UK we are well aware of the complex nature of this subject and we feel we can take an objective view."

Commenting on the Chancellor's decision to abolish life assurance premium relief on new business, Mr Ball says "It would be foolish to say that this is of no consequence to us. We would clearly have preferred the relief to remain."

However he points out that Legal & General sells in considerable volumes single premium and personal pension policies which are not affected by the change in tax relief.

The annual meeting will be held on May 16, at Temple Court, at 2.30 pm.

This announcement appears as a matter of record only.

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## UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1980=100); engineering orders (1980=100); retail sales volume (1975=100); retail sales value (1980=100); registered unemployment (excluding school leavers) and unfilled vacancies (000s). All seasonally adjusted.

	Ind. prod.	Mfg. output	Eng. order	Retail vol.	Retail value	Unempl.	Vacs.
1983							
1st qtr.	99.5	94.4	85	105.5	115.9	3,083	124
2nd qtr.	99.5	94.1	91	107.3	119.7	2,987	135
3rd qtr.	101.5	96.0	90	108.3	124.0	2,950	160
4th qtr.	102.5	97.1	96	110.3	121.4	2,941	162
August	101.2	96.8	88	107.6	121.1	2,941	162
September	101.9	97.0	91	110.0	124.2	2,951	164
October	102.2	96.4	91	110.9	124.5	2,941	167
November	102.3	96.5	91	110.9	124.0	2,937	163
December	104.0	98.5	97	111.0	126.6	2,946	155
1984							
January	104.5	98.7		107.7	122.4	2,999	130
February	102.5	96.6		109.5	122.4	3,005	149
March				108.5		3,016	149

OUTPUT—By market sector: consumer goods, investment goods, intermediate goods (materials and fuels); engineering output, metal manufacture, textiles, leather and clothing (1980=100); housing starts (000s, monthly average).

	Consumer goods	Invst. goods	Intmd. goods	Eng. output	Metal mfg.	Textile mfg.	Hous. starts
1983							
1st qtr.	95.7	91.6	105.0	93.0	99.8	88.5	18.1
2nd qtr.	95.6	90.0	105.2	92.2	104.2	88.5	20.0
3rd qtr.	97.1	91.2	108.5	93.9	104.5	90.1	17.5
4th qtr.	97.9	92.3	110.1	95.2	106.3	92.1	15.9
August	97.0	91.0	108.0	94.0	106.9	88.0	18.1
September	97.0	91.0	110.0	93.0	106.0	91.0	18.2
October	98.0	91.0	109.0	94.0	110.0	91.0	18.5
November	98.0	91.0	110.0	94.0	104.0	92.0	18.2
December	95.0	93.0	111.0	96.0	111.0	94.0	11.0
1984							
January	99.0	95.0	112.0	98.0	114.0	91.0	14.0
February	97.0	92.0	110.0	95.0	106.0	90.0	16.0

EXTERNAL TRADE—Indices of export and import volume (1980=100); current balance (£m); oil balance (£m); terms of trade (1980=100); exchange reserves.

	Export volume	Import volume	Visible balance	Current balance	Oil balance	Terms trade	Resv. US\$bn
1983							
1st qtr.	102.2	104.5	+263	+1,094	+1,801	97.7	17.34
2nd qtr.	100.3	106.6	-460	-37	+1,558	96.3	17.71
3rd qtr.	99.3	106.6	-248	+633	+1,521	99.4	17.90
4th qtr.	107.4	112.7	+5	+239	+2,122	98.7	17.82
August	98.9	106.5	-78	+223	+532	98.5	18.81
September	101.6	107.2	+32	+32	99.6	98.5	17.90
October	103.2	118.0	-423	-312	+561	98.5	18.10
November	104.8	108.2	+71	+183	+661	98.7	18.10
December	114.3	112.1	+258	+469	+901	98.7	17.82
1984							
January	102.2	112.6	-329	-89	+719	98.2	17.78
February	118.8	110.5	+569	+819	+823	97.6	17.88
March							16.75

FINANCIAL—Money supply M1 and sterling M3, bank advances in sterling to the private sector (three months' growth at annual rate); domestic credit expansion (£m); building societies' net inflow; EP, new credit; all seasonally adjusted. Clearing Bank base rate (end period).

	M1	M3	Bank advances	DCE	BS inflow	HP lending	Base rate %
1983							
1st qtr.	9.5	8.1	16.6	+4,456	1,174	2,520	10.50
2nd qtr.	15.3	14.6	15.0	+3,887	1,071	2,540	9.50
3rd qtr.	8.5	8.4	24.6	+1,481	2,098	2,646	9.50
4th qtr.	10.4	8.3	18.9		2,745	2,815	9.00
August	11.5	10.8	22.2	+644	525	525	9.50
September	9.6	12.1	22.7	+71	525	525	9.50
October	8.6	4.8	22.3	+1,779	987	878	9.00
November	7.5	6.8	22.6	+1,413	870	878	9.00
December	15.3	15.2	13.9		888	978	9.00
1984							
1st qtr.	18.1	8.2	12.6		926	974	9.00
January	15.7	11.5	12.3		954	1,011	9.00
February	15.7	8.8	12.4		729		8.50
March	14.9	7.1	16.1				

INFLATION—Indices of earnings (Jan 1980=100); basic materials and fuels, wholesale prices of manufactured products (1980=100); retail prices and food prices (1974=100); FT commodity index (July 1982=100); trade weighted value of sterling (1975=100).

	Earn. ing*	Basic matls.*	Wholesale mfg.*	RPI*	Foodst*	FT comdty.	Strig.
1983							
1st qtr.	144.7	124.6	121.8	327.0	302.1	277.29	80.5
2nd qtr.	148.0	124.6	124.2	331.7	306.3	272.89	84.3
3rd qtr.	150.9	124.7	125.1	338.0	310.4	283.14	84.9
4th qtr.	152.3	128.4	126.7	341.8	318.4	298.59	83.2
August	150.4	124.6	124.9	333.0	309.4	282.02	83.1
September	150.5	128.5	125.7	338.2	313.3	288.14	84.5
October	151.7	127.2	126.2	340.7	314.5	285.18	83.4
November	152.8	127.4	126.5	341.9	316.1	288.10	83.7
December	155.1	131.6	127.3	342.8	318.5	298.50	82.5
1984							
1st qtr.	154.2	129.1	129.1	343.9	319.8	308.67	81.7
January	152.7	135.5	128.1	342.6	319.8	298.75	82.9
February	153.7	134.0	128.9	344.0	321.4	281.34	82.2
March		134.0	130.2	345.1		308.67	81.6

\* Not seasonally adjusted.

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Applications are invited for the post of Deputy Director of Research in the Research Department of the Bank of Botswana—which is the Central Bank of Botswana. The post requires an economist with considerable experience in the following fields:—

- Monetary and Banking Policy
- Investment of Foreign Exchange Reserves
- Interest and Exchange Rate Policy
- Credit Policy
- Balance of Payment and Public Debt

The incumbent will help to formulate advice to the Bank and Government on issues of a macro economic nature. This post is available immediately.

The ideal candidate will have the following academic qualifications:—

- M.A. or Ph.D. plus at least seven years' approved work experience.

Salary: Contract Officer—Approximately P44,500 per annum including Inducement Allowance plus 25% tax-free gratuity, passage, education allowance etc. (Current rate of exchange: Pula 1 = U.S.\$0.8646.)

Applications, including a curriculum vitae, should be sent to the Director of Administration, Bank of Botswana, Box 712, Gaborone, Botswana. Further details may be supplied on request.

## Foreign Exchange Australia

Australia currently offers exciting opportunities in Foreign Exchange. Recent Government policy has altered to allow selected foreign banks to operate in Australia and a number of additional foreign exchange licences are shortly to be granted.

Consequently our client, a prominent Australian merchant bank which is part of one of the world's largest financial organisations, requires foreign exchange professionals with Australian permanent resident status.

The need is for individuals in both the dealing and administration areas of Foreign Exchange who have the ability and commitment rapidly to make a substantial contribution in a fast moving environment. A minimum of 3-5 years FX experience is necessary and the preferred age is 25 - 35. The location is likely to be Sydney but those wishing to settle in Melbourne will be considered.

The remuneration will be negotiable dependent on experience but our client realises the importance of a generous salary package to attract the most talented individuals.

Interviews will be carried out by a representative from Australia who will be in London from 9 - 17 May. Interested applicants should immediately contact Keith Fisher by telephoning him on 01-248 0355 or writing to him at Overton Shirley & Barry (Management Consultants), Prince Rupert House, 64 Queen Street, London EC4R 1AD.

Overton Shirley and Barry

## Bahrain

Our client, a major Arab international bank, is currently expanding and developing its rapidly growing and very active Marketable Securities Division.

### Portfolio Manager

to US\$60,000 tax free  
This is a challenging role for an experienced portfolio manager. Besides assisting in the formulation of international investment policy for client funds, the successful candidate will be expected to manage those funds on a discretionary basis. Probably aged mid-twenties/early thirties, the candidate should be well qualified and possess relevant experience, preferably gained from within an accepted city name.

The remuneration package includes a tax free salary, free furnished accommodation, utilities paid and air fares etc.

Please send a detailed Curriculum Vitae to Roy Webb, Managing Director, Jonathan Wren International Ltd., 170 Bishopsgate, London EC2M 4LX, Tel: 01-623 1266.

### FR.N. Trader

to US\$60,000 tax free  
The successful candidate will be responsible for developing and managing all aspects of securities trading. Probably aged mid-twenties, applicants should have had several years trading experience in bonds and floating rate note instruments. Initially, the task will be to broaden the bank's secondary market base, with particular emphasis on Floating Rate Notes.

**Jonathan Wren International Ltd**  
Banking Consultants

ITALIAN MANUFACTURING COMPANIES OF SWEDISH PINE-WOOD CHAIRS AND TABLES is looking for AGENT FOR THE ENGLISH MARKET with many contacts in the furniture field. Interesting remuneration offered.

MAXIMUM RESERVE  
Write to:  
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33044 Manzano (Udine) - Italy  
Telex 450543

### EMPLOYMENT CONDITIONS ABROAD LIMITED

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01-637 7604



Petromin Shell Refinery Co.  
(a Saudi Arabian Limited Liability Company)

## Accountants for Saudi Arabia

Petromin - the national oil company of Saudi Arabia - and Shell are currently building a large advanced refinery complex in Al-Jubail. This new installation provides a unique opportunity for successful candidates

to follow a creative approach in the development and maintenance of finance systems and procedures. Applications are invited for the following positions:-

### FINANCE SYSTEMS DEVELOPMENT SUPERVISOR

**Duties and Responsibilities**  
Reporting to the Manager, Methods and Systems, you would supervise and participate in the development of computerised finance and finance related systems. You would co-ordinate the finance representation on all relevant systems development, both initially and on a continuing basis, in addition to acting as representative on specific developments.

**Qualifications and Experience**  
You should be a qualified accountant with 3 to 4 years post qualification experience or alternatively, part qualified with 10 years experience. Previous experience of computer systems development is essential. In addition, you should have specific refinery accounting experience, preferably within methods and procedures or internal audit.

### FINANCE CO-ORDINATORS

**Duties and Responsibilities**  
Reporting to Finance Systems Development Supervisor, you will act as finance representative on development teams covering either general ledger and budget systems or accounts payable, fixed assets and contracting systems.

**Qualifications and Experience**  
You should be a qualified accountant with 2 to 3 years experience, or if unqualified have compensating years of experience in either development of general ledger systems (preferably McCormack and Dodge GL Plus ledger package) or accounts payable systems.

### PROCEDURES AND DOCUMENTATION SUPERVISOR

**Duties and Responsibilities**  
Reporting to the Manager, Methods and Systems, you would develop and document manual accounting systems and procedures to meet the company's internal control and accounting requirements.

**Qualifications and Experience**  
You should be a qualified accountant with 3 to 4 years post qualification experience or alternatively part qualified with 10 years experience. Refinery accounts experience is essential, experience in methods and procedures or internal audit desirable.

You will be paid a generous and very competitive tax-free salary. Other benefits include:-

- two year short service contract renewable by mutual agreement
- married status assignments
- generous allowances for settling in and transfer of personal effects to Saudi Arabia

- subsidised primary schooling in Jubail and assistance with secondary education
- free furnished modern accommodation
- transport provided or transport allowance
- full medical cover with modern hospital
- generous home leave

You will be located in Jubail Industrial City which has a healthy climate and is close to the sea, with extensive sports facilities, radio and TV channels etc.

Please apply immediately with full employment record and references to:  
Shell International Petroleum Company Limited,  
Recruitment Division, (FT), FNEL/431, Shell Centre, London, SE1 7NA.

## Accounts Manager

Neg. tax free salary Saudi Arabia

Our client is one of the largest enterprises in Saudi Arabia, having expanded into a number of diversified sectors including contracting, trading, manufacturing, services and commercial representation. Reporting to the Vice President, you will be responsible for the centralised Head Office accounting activities—general ledger, sales and accounts receivable, purchases and accounts payable, and employee payroll. Controlling 20 staff, you will also prepare monthly trial balance and final accounts. Aged 30-50, you must be qualified (ACA or equivalent) with several years' experience in a similar Head Office senior position. A competitive salary is offered, plus bonus, free accommodation, car and married/single status 2 years renewable contract. Please write with full career details to: Milton Ives, PER Overseas, Rex House, 4/12 Regent Street, London, SW1Y 4PP.



## Banking Opportunities in Saudi Arabia

Leading bank in Saudi Arabia has open positions for corporate marketing officers. The successful candidates will have a university degree and will have received thorough credit training at an international bank.

They should have at least three years' practical experience in corporate lending, marketing and credit analysis.

Attractive salary and benefits package is offered.

Resumés should be forwarded to:  
Central Regional Personnel Manager  
P.O. Box 833, Riyadh 11421, Saudi Arabia

## SOUTH AFRICA-INDUSTRIAL PROCESS INSTRUMENTATION

We are a well established international corporation operating in the field of process instrumentation and automation. Our growing operation combines advanced technology with a commitment to excellence in products and services. For our South African branch office we are now seeking ambitious, experienced professionals as follows:

### GENERAL MANAGER

Capable of developing the branch from a sales and service base into an application orientated project engineering company. Candidates should have had several years' experience in a similar capacity.

### MARKETING MANAGER

Responsible for the on-going development and implementation of a comprehensive marketing programme. This position requires a thorough knowledge of process instrumentation and automation markets in South Africa and well established contacts with customers in process industries.

### TECHNICAL PERSONNEL

Responsible for installation supervision, commissioning, start-up and maintenance of process instrumentation and automation systems. Ideal candidates will have basic education in electronics and process instrumentation followed by practical work preferably in process industries.

We can offer you challenging opportunities in a fast growing international high technology corporation. Compensation package will be competitive according to the local standards of South Africa. If your qualifications meet our needs, please send your resume in complete confidence to: Box 4859, Financial Times, 10 Cannon Street, London, EC4P 4BY. All replies will be duly answered.

INTERNATIONAL APPOINTMENTS  
APPEARS EVERY THURSDAY  
RATE £34.50  
PER SINGLE COLUMN CENTIMETRE

## GENERAL MANAGER

Multi-branch retail business seeks candidates for positions of General Manager and Deputy General Manager for new Far East and European operations. Applicants should have successful record of relevant experience with profit responsibility. Must be able to recruit and motivate staff and maintain and develop momentum and profitability of rapidly growing, highly competitive and very disciplined business.

Applicants for Far East position should preferably be single and have overseas experience.

General Managers will report to Benelux Headquarters.

Salary range—US \$30,000-\$40,000 plus normal allowances where appropriate, depending on position and qualifications and experience of applicant.

Please reply in confidence to:

Reference D.A.  
13-15 Davies Street, London W1

## THE TRINIDAD & TOBAGO EXPORT DEVELOPMENT CORPORATION Chief Executive Officer

The Corporation's CEO will be required to formulate and implement comprehensive programmes for the expansion of existing markets for Trinidad and Tobago exports, the creation and penetration of new markets and widening the range of exportable manufactured products. Exports will also encompass services including tourism.

The CEO will be required to develop a dynamic, results-oriented marketing organisation employing a high-calibre team of professional staff.

The successful applicant will possess a track record of high achievement at senior executive level and would have demonstrated an entrepreneurial flair with experience in, or pronounced awareness of, international marketing systems.

This is an opportunity for the right person to make a major contribution to the nation's overall economic effort.

An attractive compensation package, commensurate with the applicant's experience and the importance of the position, is negotiable. Send applications with telephone number and résumé to: Mr. Martin Scott, Personnel Management Services Limited, 13 Fitzgerald Lane, Port of Spain, Trinidad.

# Accountancy Appointments

## Director of Finance and Administration

### Advertising & Public Relations

c.£21,500 + car + benefits



**Arthur Young McClelland Moores & Co.**  
A MEMBER OF ARTHUR YOUNG INTERNATIONAL

This specialist non-consumer advertising agency has recently achieved a USM placing and is poised for further expansion. It is highly respected, having achieved its success through a combination of commitment, creative talent, total professionalism and entrepreneurial flair. The growth, which has included a three-fold increase in staff to 90 in eighteen months, has increased the demand for highly effective finance and administrative functions. The initial tasks will include participating in the integration of a newly acquired computer and tightening financial and reporting routines throughout the group. Beyond this, the main thrust will come from providing a creative financial input to all decision making and from deputising for the Group FD/Company Secretary, who currently operates on a part-time basis. Candidates will be qualified accountants,

preferably Chartered. They must also be able to evidence an impeccable academic and career track record. Previous success in an advertising agency is desirable. High intellectual ability, strong personal presence and a creative business mind are essential to establish and maintain credibility in this fast moving, dynamic environment. Successful performance will create the opportunity to become Group Financial Director. Excellent benefits include a car, a non-contractual share incentive scheme and a profit share. Preferred age: early 30s. Please reply in confidence giving concise career and personal details and quoting Ref: ER 688/FT to I D Tomsson, Executive Selection, Arthur Young McClelland Moores & Co., Management Consultants, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 3TH.

## Deputy Audit Manager International Banking

ACA, 27-32

The new position of Deputy Audit Manager is offered by a long-established, foreign-owned, UK-registered bank in the City of London. Total staff is approximately 220, with an audit department of five.

The appointee will play a key role in the introduction of new techniques within the department, and in the planning, scheduling and execution of audits throughout the bank. Occasional travel to overseas branches may be involved.

Candidates should be qualified accountants, preferably chartered, who have either specialised in the banking

c.£20,000+banking benefits

sector within the profession or gained post-qualification experience in a bank. An appreciation of modern audit techniques and of computerised systems is essential. Future career prospects are excellent.

Please write in confidence, enclosing career details and quoting reference 4456/L, to N.P. Halsey, Peat, Marwick, Mitchell & Co., Executive Selection Division, 165 Queen Victoria Street, Blackfriars, London EC4A 3PD.

**PEAT MARWICK**

ACCOUNTANCY  
APPOINTMENTS

APPEAR EVERY

THURSDAY

Rate £34.50

Per Single Column

Centimetre

## Finance Director (Designate)

Specialist Building Products

Northamptonshire

c.£15,000+car

This British subsidiary of a substantial European firm, established for 100 years, distributes quality roofing and other building products. The Company is profitable and further development is planned.

The person appointed will be expected to make an early contribution to overall Company management, and will deputise for the Managing Director in his absence. Day to day negotiations will include the management of Accounts staff and the production of accounting and management information. Other responsibilities will include systems and computer development.

Candidates will be Qualified Accountants probably ACMA's in their late 20's or early 30's, who have managed an Accounts Department and whose experience includes costings and budgetary control. Some experience of small computers would be useful.

Rewards will include a car, an early salary review and if necessary, relocation expenses. Appointment to the Board in early 1985 is envisaged.

Please reply to Herbert M. Smith in strict confidence with details of age, career and salary progression, education and qualifications, quoting reference 1283/FT on both envelope and letter.

**Deloitte Haskins + Sells**  
Management Consultants

128 Queen Victoria Street, London EC4P 4JX

## ACCOUNTANCY APPOINTMENTS

Banking ACA City c.£17,000 pa

Major US Bank seeks a graduate ACA aged c28 years who has several years bank accounting/computer systems experience. Responsibilities will include management and financial reporting, EO returns, budgets, forecasts, corporate planning etc. Excellent career prospects are envisaged including full managerial status, within twelve months. Please contact Brian Gooch.

Accountant Commodities City to £15,000+bonus+benefits

Clients extending their brokerage service seek an additional high calibre team accountant. Applicants should either have practical futures accounts management experience or be newly qualified with an appreciation of future requirements. Career prospects are excellent within this multi-market associate of a US group. Please contact Michael Hutchings.

Brand Accountant WI c.£13,000

Major US finc company with household-name brands seeks recently (or nearly) qualified ACCA or ACMA. Responsibilities include preparing and evaluating product sales, forecasting, budgeting, performance monitoring and control of promotional spending. First rate opportunity for an ambitious, out-going accountant with good communicative abilities. Please contact David Wilkinson.

Business Oriented Accountants

The established subsidiary of a well known public group operating in the leisure industry T/O £50M oow seeks:

Finance Manager Luton c.£13,000+car

A qualified accountant educated with a relevant degree. Duties will include analysis of accounting data, preparation of reports, exerting considerable influence on commercial decisions and involvement with computerised systems development.

Part Qualified Financial Analyst Luton c.£10,500

Nearing completion of ACCA/ACMA studies, the appointee will be involved in interpreting business movements, trends and spotting profit opportunities providing vital information to management. Please contact Peter Hayes.

All applications will be dealt with in strict confidence.

**Jonathan Wren** ACCOUNTANCY DIVISION  
170 BISHOPSGATE  
LONDON EC2M 4LX  
01-823 1286

## Bank Recruitment Specialists

A.C.A. with knowledge of treasury

## ADVANCED MANAGEMENT INFORMATION IN BANKING

£20-25,000

+ Car + Bank Benefits

Our client is the Treasury Division of a major international bank. It is embarking on a radical re-development of its activities to ensure its position as a prime name in worldwide currency markets. In addition the division provides strategic management of the balance sheet for the entire group.

They must now recruit a Manager — Management Information Systems to design and drive forward crucial systems development providing 'state of the art' reporting to the dealing and marketing areas; and, on a broader basis, to develop 'fast-response' financial models for assessing balance sheet exposure through currency and interest rate movements. This is a pioneer role in every sense.

Ideally, candidates will already be involved in conceptually advanced systems planning for treasury areas, both in sterling and foreign exchange markets and a wide range of secondary market products. Alternatively, they should have sound management accounting skills gained in a large U.S. or U.K. bank environment. Candidates must be instinctive and enthusiastic communicators, and have an appetite for innovation and original thought.

This opportunity at the heart of a major bank provides a natural stepping stone for fast career progress. Salary is not an inhibiting factor for the right candidate.

Please send a detailed C.V. or contact Kevin Byrne at the address below. All applications will be treated in the strictest confidence.

Anderson, Squires  
Bank Recruitment Specialists  
85 London Wall, London EC2

**Anderson, Squires**

## FINANCIAL MANAGER

An international Lloyd's brokerage with extensive U.K. operations seek a young Chartered Accountant with exceptional ability for a demanding role at senior level. In addition to full responsibility for financial and management reporting on group activities, a substantial element of project work is envisaged. Candidates aged c30 should be able to demonstrate a blend of flexibility and real ambition together with a predisposition to the financial services sector. E. LONDON. Ref: PAB c.£18,000 + Car

## ELECTRONICS

This successful and rapidly growing electronics company offers an excellent career move to a young, ambitious, commercially-minded accountant. The Senior Management Accountant will enjoy a broad, challenging role offering considerable exposure to top level management. Supervising three staff, responsibilities will include budgets, capital expenditure work and the business plan. Suitable candidates will be qualified accountants in their late 20's with a proven career record. HERTS. Ref: JG £14,000 + Car

**ROBERT HALF**  
FINANCIAL RECRUITMENT SPECIALISTS  
100 BISHOPSGATE, LONDON EC2M 4LX

## SYSTEMS ACCOUNTANT

NORTHERN HOME COUNTIES c.£15,000

A major British Group involved in high technology is looking for a Systems Accountant. Extensive computing development is well in hand, and the person appointed will be required to play a major role in establishing the systems for the future.

Applicants should be preferably qualified (ACMA, ACCA or ACA). They should have a sound knowledge of batch and on-line computer systems development. They must be capable of planning, developing and implementing a programme of full computerisation.

Location is Northern Home Counties.

Applicants should send a c.v. indicating companies for which they do not wish to be considered to:

**William Lawrence**  
ADVERTISING

THE LAWS, MOUNT PLEASANT,  
ST ALBANS, HERTFORDSHIRE

## Investment House

C. London

Our clients are a recently formed but already successful Company with access to substantial public and private sector funds for investment in business opportunities, which meet well-defined social as well as economic criteria. The Company employs a wide range of specialists to review investment proposals, assist the implementation process and provide on-going support. The Finance Division controls internal finances and provides services to these specialist areas. This division is now to be strengthened by the following new appointments.

Assistant Controller £15,000

He or she will manage a small staff responsible for the preparation of monthly accounts and other management control information. The role will expand in breadth and authority as the Controller becomes increasingly involved in wider responsibilities. Applicants should be qualified (ACA, ACMA or ACCA) and aged mid/late 20's. Ref: 1586/FT.

Management Accountant £13,000

Reporting to the Controller, he or she will operate a system of financial controls to verify the proper evaluation of business proposals and to monitor the Company's on-going investments. Applicants should be recently qualified with an enquiring mind and the ability to work with the minimum of supervision. Ref: 1587/FT.

Send full c.v. (with telephone numbers and current salary) to R.A. Phillips, ACIS, FCII, Phillips & Carpenter, 2/5 Old Bond Street, London W1X 3TB or telephone for an application form 01-493 0156 (24 hours).

**Phillips & Carpenter**  
Selection Consultants

## FINANCIAL CONTROLLER AND COMPANY SECRETARY

c.£14,000

Atlas Agrochemicals Limited is an expanding privately-owned company which formulates and markets agricultural chemicals and has a turnover of £4,000,000. Based at Erith, Kent we are within easy reach of the city and the Kent countryside.

The Financial Controller reports to the Chairman/Managing Director, and is supported by a small team. Key responsibilities include treasury matters, cash management, budgetary control and the provision of financial information back to the Directors and Shareholders. The company's accounting and other control systems have been recently computerised and the Financial Controller is also responsible for overseeing the computer development and upgrading. As a member of the Management team, the jobholder also contributes to the policies and development of the company, and as Company Secretary deals with legal, insurance, pensions trust, patent and trade mark matters.

Applicants must be qualified, Accountants with experience of cash management and computerised accounting systems, and should be able to communicate effectively at all levels.

We offer a salary of c. £14,000, good contributory pension scheme with free life assurance. Relocation terms and company car may be made available according to circumstances.

Please write or telephone for an application form from:

Mrs. M. D. Halsey  
Atlas Agrochemicals Limited  
Fraser Road, Erith  
Kent DA8 1PN  
Tel: ERITH (03224) 32255  
Telex: 896176 Atlas G.

**ATLAS**

## Hoggett Bowers

Executive Search and Selection Consultants  
BIRMINGHAM, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE and SHEFFIELD

## Financial Control/Business Strategy

North Midlands, c.£25,000 + profit sharing

This is an influential, high level financial appointment within the manufacturing group of one of Britain's foremost companies. It requires a manager with a clear understanding of all business issues and, whilst an accounting qualification would be appropriate, this is not mandatory. Applicants, however, will be graduates in their 30's with experience gained in a high volume, multi-divisional, international company operating sophisticated control systems. Responsibility is to the Senior Executive for the provision of management accounting information, and the co-ordination of the financial activities of satellite factories and depots both at home and abroad. Supported by a small professional team, other major tasks will include forecasting and controlling new product investment, working capital, and profit performance for the group. It is a position which requires high intellect, a flexible and creative approach to business solutions, and an ability to withstand considerable pressure and face difficult issues. Career opportunities within this growth company are exceptional.

R.D. Howgate, Ref: 27335/FT. Male or female candidates should telephone in confidence for a Personal History Form 061-236 8961, Sun Life House, 3 Charlotte Street, MANCHESTER, M1 4HB.

Handwritten note: *Handwritten Arabic text*

# Accountancy Appointments

## FINANCIAL MANAGEMENT for large engineering group

The Royal Ordnance Factories are a large chemical and engineering group of 13 factories engaged in the design, development, manufacture and marketing of a wide range of defence equipment and supplies. Turnover in 1982/3 was £448.5 million with trading profits of £68.5 million. Under legislation at present at Companies Act Companies, in preparation for the introduction of private sector capital. Vesting date is expected to be 1 October, 1984.

There are a number of challenging opportunities throughout the UK for Principal Accountants. Apart from the normal accounting duties undertaken in a large manufacturing company, these posts call for management skills, team leadership and involvement in activities ranging from product and overhead costing to procurement of materials.

Candidates must be Chartered, Certified, Cost and Management or Public Finance Accountants or be eligible for admission. They should have extensive experience, preferably in an industrial environment. Knowledge of, and interest in, computer-based accounting systems and procedures are also required.

SALARY: £12,395-£16,655. Up to £1250 more in London.

For further details and an application form (to be returned by 21 May 1984) write to Civil Service Commission, Alencon Link, Basingstoke, Hants, RG21 1JB, or telephone Basingstoke (0256) 68551 (answering service operates outside office hours). Please quote ref: G(4)886/2.

An equal opportunity employer.



## Engineering Group

### Northern Home Counties

A British Engineering Group has recently been restructured and is now set on a path of real growth. Two accountants of above average ability are now sought to form part of a young and dynamic management team.

#### Management Accountant

c.£17,000 + car

The need here is for an ambitious young accountant (28-35) who is now looking for the chance to prove that he or she is capable of rapid promotion to a Controllership. Strengths in product costing and manufacturing control systems, pricing, financial analysis, systems and DP are essential. Previous experience should have been mainly engineering orientated. Ref B2211.

#### Financial Accountant

c.£14,000 + car

Reporting to the Group F.D. this position is responsible for the accounts of the holding company together with the consolidation of all Group financial statements. Experience of group taxation would be an advantage. The successful applicant is likely to be a recently qualified Chartered Accountant aged around 26 with a background in one of the major practices. Ref B2213.

For candidates who are innovative and energetic both of the above could offer exceptional career opportunities.

Applicants should either write or telephone quoting appropriate reference.

Peter Nurse, Mason & Nurse Associates,  
126 Colmore Row, Birmingham B3 3AP.  
Tel: 021 236 0066  
Offices in London and Birmingham

**Mason & Nurse**  
Selection & Search

## Financial controller

North London, £25,000 + attractive benefits



Strong management and a successful product range has contributed to the outstanding growth of this small but well established financial services group. Responsibility is for the entire financial function and in reporting to the Managing Director you will play a key role in contributing to the continuing profitable expansion of this marketing-orientated group.

A qualified accountant aged from 32 you must be thoroughly experienced in computer based financial and management accounting. Previous commercial sector experience is not essential.

Résumés including salary history and a daytime telephone number to B S Grossman, Executive Selection Division, Ref. G017.

**Coopers & Lybrand associates**

Coopers & Lybrand Associates Limited  
management consultants  
Fleetway House 25 Farringdon Street  
London EC4A 4AQ

## Accounting Manager

c.£16,000

Central London

Our client is the UK division of a prestigious, aggressive and independent oil and gas production and exploration company with 170 1853 of 252m and total assets of £180m. They currently seek an Accounting Manager who will report to the Finance Manager and be primarily responsible for all accounting functions, reviewing of policies, procedures and internal controls and recommending changes where necessary. Additional responsibilities will include supervising a team of 4, assisting the Finance Manager in special projects and investigations as requested, and providing company representation at various Boards and Professional Organisations.

Candidates should be qualified ACA, or ACCA, with a minimum of 3 years experience preferably in the oil industry. Starting salary will include a benefits package of pension plan, BUPA and LVs, in a modern, well fitted office accommodation.

Please send CV to Mrs. Pat Cook, PER London Central, Rex House, 4-12 Regent Street, London SW1V 4PP.

**PER** Executive Selection

## Divisional Accountant

*Our Distribution Division expects results. Fast.*

Last year, Texas Homecare declared a profit of £7 million after tax, on a turnover of £16 million. This year's figures should be even better. Because Texas is growing, already we have 110 stores around the country. 1984 will see 20 more open. And now we are setting out to make each region and each division in the Group responsible for its own profitability.

That's where you come in. Our National Distribution Centre at Eaton Socon, Cambridgeshire has recently moved into exporting as well as UK distribution and importing. The Centre should prove an exceptionally profitable area.

To oversee all aspects of accounting for this division, we need to appoint a Divisional Accountant, a fully qualified man or woman up to 40 years of age. Ideally with experience of distribution, importing and exporting.

Reporting to the Divisional Director and with functional responsibility to the Group Financial Director, your duties will cover expenditure, cash flow forecasting, budgeting and production of management accounts.

The results of your efforts will play a major role in the development of this rapidly expanding organisation.

In addition to the £17,000 salary, a first rate benefits package will be offered, inclusive of company car.

Write with full C.V. to: Mr. A. Jowett, Personnel Manager, Texas Homecare Limited, The Hyde, Edgware Road, Colindale, London NW9 5AQ.

**TEXAS**  
HOMECARE

Raising the standard of Retail Opportunity.

## International Tax Manager

Central London £20,000 - £25,000 + Car

Our client, a major firm of Chartered Accountants, has identified a clear need for an additional partner in the International tax field within the next two to three years.

The role, initially at senior manager level, will encompass the provision of advice to clients, the London and other UK offices and to overseas associates. In addition there will be involvement in tax committee meetings, production of the firm's international tax publications, dissemination of information within the firm and provision of international tax training.

Pre-requisites will be a university degree, an accounting or legal qualification, a minimum of four years tax specialist experience and some previous exposure to International tax. Age indicator 27-34.

Although a high technical standard is vital, candidates must also show persuasive marketing skills, an acute commercial approach, the personality to negotiate both internally and externally at the highest level, and the ability to develop the firm's full potential in this specialist field.

In the first instance please write to Peter Morris, Taxation Division, PO Box 143, 31 Southampton Row, London WC1B 5HY. Telephone 01-405 0442.

**MP**  
Michael Page Partnership  
International Recruitment Consultants  
London New York  
Birmingham Manchester Leeds Glasgow

## Financial Controller

London From £17,000 + Car

MPSI, a US public company founded in 1970, provides computer software and data bases to assist petroleum companies and other multi-outlet retailers in making site selection and other strategic and operational decisions. Global turnover is now in excess of \$14m following outstanding growth in recent years.

We seek a Financial Controller to join the small, highly professional management team of the UK subsidiary responsible for all business activities in Europe, Africa and the Middle East. Based in London, the company, also has its operations offices located in Bristol.

Reporting to the Senior Vice President, you will have responsibility for providing full management and financial accounting services for both U.K. and U.S. reporting purposes, including regular sales forecasting and budgeting requirements. You will also act as Company Secretary.

This is a demanding role which will be attractive to a fully qualified accountant, ideally a graduate, with sound experience gained within a dynamic and fast growing environment. Familiarity with U.S. accounting practices is essential, together with the ability to develop computerised systems.

Salary negotiable from £17,000 plus an excellent benefits package including car. Considerable scope for personal and professional development will exist.

**MPSI** Please write with full career details to: The Senior Vice President, MPSI Systems Ltd., 85/87 Jermyn Street, London SW1Y 6JD.

## GROUP MANAGEMENT ACCOUNTANT

Qualified accountant with post-qualification experience is required by the Head Office of a UK based engineering group with international interests. The Group has a turnover of approximately £100m, operates within a divisionalised structure and the Head Office is based in Herefordshire. The successful applicant will be responsible for co-ordinating and developing all management accounting information within the Group and will also be involved in other aspects of the Group accounting function. Salary is negotiable for this responsible position and benefits include pension and life assurance. A company car will be provided and relocation costs will be paid.

Please write with full curriculum vitae to:  
Box 77/853, St. James's House,  
4/7 Red Lion Court, Fleet Street,  
London EC4A 3EB.

## GROUP ACCOUNTANT

£ Salary negotiable + car Qualified

Hemel Hempstead, Herts.

We are the leading private company in the field of holiday parks in the UK, controlling businesses with a total turnover around the £15 million mark. We have an excellent profit growth record both from acquisition and efficiency. Due to internal promotion and to cope with the fact that we have just started up operations abroad, we require a new Group Accountant for one of our operations.

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<b>MANAGEMENT CONSULTING</b> To £18,000 plus car North West	A leading firm of Management Consultants seek a graduate ACMA aged 27-32 with first class costing experience in manufacturing industry to service a wide range of clients based in N.W. England. Essential attributes include excellent analytical and communication skills and strong computer systems experience. REF DES.
<b>COMPANY SECRETARY</b> c £16,000 South Coast	An accomplished ACIS aged 30-45 with proven secretarial experience, preferably gained in an industrial environment, is sought by our client an electronics group shortly to go on the USM. Good interpersonal skills and the ability to influence a dynamic general management team are essential. REF: MJH.
<b>PROJECT FINANCE</b> To £15,000 London	This major North Sea project will ultimately generate a substantial proportion of the U.K.'s energy requirements. Strict financial control and the production of quality management information require the talents of an ambitious Accountant with multi-national experience and a good EDP awareness. REF DE.
<b>FINANCIAL PLANNING</b> c £14,000 + Car N. London/Herts.	The general management team of our client, a high technology manufacturer with an impressive growth record, seeks the skills of a young Accountant to assist in their continued expansion plans. Requirements include technical expertise, financial flair and the ability to communicate at all levels. REF DE.
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ACCOUNTANCY APPOINTMENTS EUROPE,  
1-3 Mortimer Street, London W1N 7RN.  
Tel: 01-637 5277 (12 lines)

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Please write in confidence, giving details of career to date and present salary, quoting Ref. 30/FT to:  
David Webb, Recruitment Officer,  
The Electricity Council,  
30 Millbank, London, SW1P 4RD.

**ELECTRICITY COUNCIL**

# Accountancy Appointments

## Group accountant

London, up to £18,000 + car



For a major expanding international Lloyd's insurance broker part of a substantial plc, with income of £15 million and an exceptional record of profit growth.

Reporting to the Financial Controller and managing the accounting team, your responsibilities will cover the whole spectrum of financial and management accounting and reporting with a strong emphasis on interpretation and analysis. In addition you will play a prime role in the further development of computerised systems.

Probably in your late 20s or early 30s you will be an ambitious qualified accountant currently working in industry or commerce, or in the profession with good post qualification experience. Excellent company benefits include a discretionary profit sharing scheme and BUPA.

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London EC4A 4AQ

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Candidates will be qualified accountants with proven track records in heading up the entire accounting function of large companies. The ability to motivate staff, develop systems and control costs is essential. Prospects of advancement are excellent.

For full job description write in confidence to W T Agar at JC&P, Selection Consultants, 104 Marylebone Lane, London W1M 5FU, showing clearly how you meet our client's requirements, quoting 2188/FT. Both men and women may apply.

JC&P

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your particular centre. The accounting systems are partially computerised and you will be expected to contribute to future systems development according to the changing needs of the business. The Lichfield position will involve an initial 4 months spell at our head office in Wym, Herts, for which all expenses will be paid. Starting salaries will be attractive - we always reward talent and we will provide a car and other benefits normally expected from a successful international group. Removal help will be given where appropriate.

If you feel you can meet the challenge offered by these career opportunities please write, in confidence, with age, relevant career details, qualifications and salary progression clearly stating which location interests you, to: The Head of Personnel, Marley plc, PO. Box 32, Sevenoaks, Kent.

## Ground floor opportunities in every sense for two Young Management Accountants

## FINANCIAL MANAGEMENT in the computer industry

### key roles in Wang's further development

Wang (UK) Limited is part of a \$2 billion US corporation. Of the major Office Automation companies, few can rival Wang in terms of growth performance, with sales topping £70 million in the UK this fiscal year. This continued success has created 2 outstanding opportunities in the finance area:

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This position will be responsible for running a small professional team which provides management reports and analyses to tight deadlines. It will also assist in improving financial control systems within the company.

The successful applicant will have at least 5 years' relevant experience in a large company environment, preferably in the high technology industry.

#### Financial Accounting Manager c.£17,000 + car

This post, resulting from internal promotion, oversees the accounting, payroll, bought ledger and treasury functions.

The successful applicant will be a Chartered Accountant with at least 2 years' relevant commercial experience, preferably with knowledge of US reporting.

Aged around 30, candidates for both positions will have had good career progression to date and be seeking a real challenge in a fast-moving environment.

In addition to the negotiable salary and car, the benefits include BUPA, pension, life assurance and stock purchase schemes.

Please send full career details to Clare Taylor, Wang (UK) Limited, Wang House, 861 London Road, Isleworth, Middlesex TW7 4EH. Or telephone 01-847 1954 for an application form (24-hour answering service).

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Opportunities for career progression are excellent for those showing initiative and flair with a dedication to making a significant contribution not only to the company's future success but also their own.

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computer-based systems. You must combine demonstrable management skills with a background in a commercial environment. A knowledge of computer-based systems is paramount. The salary offered will reflect your qualifications and experience. Benefits are in line with the best in the private sector and include free medical insurance. Please write with your cv to Sue Montgomery, Personnel Manager, Cromwell Hospital, Cromwell Road, London SW5 0TU.



**CROMWELL HOSPITAL**

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As a large international company and leaders in the field of joint sealants and waterproofing materials, Expandite can offer opportunities for development to a young and ambitious qualified Accountant (ACA, ACCA or ACMA). Working from our head office in Park Royal and reporting to the Financial Director, you will be responsible for the complete accounts function and will control a team of 25.

In addition to a minimum 5 years' commercial/industrial experience, it is essential that you have strong managerial skills.

Company benefits include group pension scheme, 22 days annual holiday, BUPA, subsidised canteen and sports and social club.

Please apply in writing, giving full career details to: Personnel Manager, Expandite Limited (A Burmah Company), 1/9 Chase Road, London NW10 6PS. Telephone: 01-965 8877, ext. 2221.

expandite

## FINANCIAL ANALYST

£13,000 - £15,000 p.a.

We are seeking a recently-qualified accountant with computer systems experience and analytical flair to join a small specialist team at Corporate Headquarters. Candidates should be aged between 25-30 years and an MBA qualification would be an advantage.

The position, based at Ilford, Essex, reports to the Group Financial Analyst Manager and provides an excellent opportunity to gain comprehensive experience in management control techniques used within a major international electronics company. The successful applicant can expect to be promoted to a line role within an operating subsidiary after two to three years.

A competitive salary will be offered together with benefits which include five weeks holiday and private medical insurance.

Applications should be sent to:  
Miss C. C. Peever,  
Personnel Manager,  
Group Personnel Services,  
The Plessey Company plc,  
2/6A, Vicarage Lane,  
Ilford, Essex.  
Telephone: 01-478 3040 ext. 2755

**PLESSEY**

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Private UK group of companies, with a gross turnover of over £12m, being market leaders in specialist forwarding services, require a qualified accountant (25-35) with a proven achievement in a controller function. Credit management is a critical profit factor, and computer systems form an integral part of the group's operations. The Group Accountant will be an important member of a young, enthusiastic management team.

Send full CV to:

Stella Davey, Personnel Manager  
PERISHABLE TRANSPORT HOLDINGS LTD.  
8 Steyning Way, Green Lane, Hounslow, Middlesex  
Tel. No.: 01-870 3339

## Five Outstanding Financial Appointments

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Established Public Group with a successful trading record and diverse interests in manufacturing, retailing and distribution seeks to appoint a Group Finance Director who will have the stature and experience to control the total finance function. The Head Office is conveniently situated for most major Northern cities. Ref: 84826 FT

FINANCIAL DIRECTOR (West Yorkshire) to £30,000 etc.  
Autonomous subsidiary of growth oriented plc seeks a strong Finance Director who is capable of strengthening financial and administrative controls within a highly sophisticated/computerised environment. The company has diverse interests in marketing, distribution and retailing and seeks an individual who is interested in commercial aspects of business management. Ref: 84822 FT

FINANCIAL DIRECTOR (West Yorkshire) c.£28,000 etc.  
Public Group with considerable interests in retail and property management seeks an outstanding individual with a broad financial/management background. Candidates should be able to manage change and have some previous experience in a similar industrial environment. Ref: 84849 FT

FINANCIAL DIRECTOR (West Yorkshire) c.£25,000 etc.  
A highly experienced accountant is sought to join a profitable manufacturing company within a successful and growing Public Group. In addition to a sound accounting and commercial background, the successful candidate will be expected to play a major role in the marketing and operations of the Company. Ref: 84824 FT

GROUP FINANCIAL CONTROLLER (Humberdale) c.£22,000 etc.  
A well established and successful group seeks a qualified accountant to accept a wide range of responsibility within a Head Office. Attention to detail, the ability to interpret financial and commercial information and make recommendations will be essential. A knowledge of current taxation would be an added advantage. Ref: 84843 FT

CANDIDATES FOR THE ABOVE POSITIONS MUST HOLD A RECOGNISED ACCOUNTING QUALIFICATION (ACA, ACMA, ACCA) AND HAVE HAD A SUCCESSFUL CAREER TO DATE. AGE PARAMETERS FOR EACH APPOINTMENT ARE 30 TO 45. QUALIFIED ACCOUNTANTS SEEKING A GENUINE CAREER MOVE WITHIN NORTHERN ENGLAND ARE WELCOME TO MAKE A GENERAL APPLICATION.

Apply in the first instance to Brian R. Daniels, Daniels Bates Partnership, Joseph Well, Hamover Walk, Park Lane, Leeds LS3 1AB. Tel: (0532) 461671 (5 lines).

**Daniels Bates Partnership**  
PROFESSIONAL RECRUITMENT

## Treasurer

£25,000+

The British National Oil Corporation is one of the world's largest oil traders, marketing over half the total crude oil production from the UK sector of the North Sea. The Corporation also trades substantial volumes of LPG and hydrocarbon products.

Reporting to the Finance Director, the Treasurer is responsible for the whole of the Corporation's cash and investment management, together with other key aspects of the finance function including accounting policies and the annual report and accounts. Annual cash turnover is around £8 billion, with a significant proportion involving foreign exchange dealing. Investments are in the range £30-£60 million. Additional responsibilities include corporate taxation and credit evaluation.

The successful candidate will be a qualified accountant aged 30 or upwards with experience of corporate treasury work. Oil industry experience, whilst desirable, is not essential. Additional skills include commercial flair and well-developed communication ability.

A salary in excess of £25,000 is offered together with a full range of benefits including car, medical insurance and a first rate pension scheme.

If your qualifications and experience match the requirements for this position, send a detailed curriculum vitae to the Personnel Manager, The British National Oil Corporation, 29 Bolton Street, London, W1Y 8BN, quoting Ref. No. T/EMcA/FT or alternatively telephone 01-408 1840, ext. 3253 for an application form.



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TECHNOLOGY

MITTERRAND GOVERNMENT DECIDES TO BACK SUN POWER

France basks in solar revival

BY PAUL BETTS IN PARIS

SOLAR ENERGY is enjoying a big revival in France. The Socialist Government is backing a FFR 1.4bn five-year investment programme in photovoltaic technology to turn the country into one of the world leaders in the conversion of sunlight into electricity.

Major French enterprises in the public and private sector are working in relative harmony to create an integrated French photovoltaic industry. At the top of the vertical chain is the French nationalised chemicals company, Rhone Poulenc, which like other major international chemical groups, is going into the business of manufacturing silicon both for the electronics and for the solar industry.

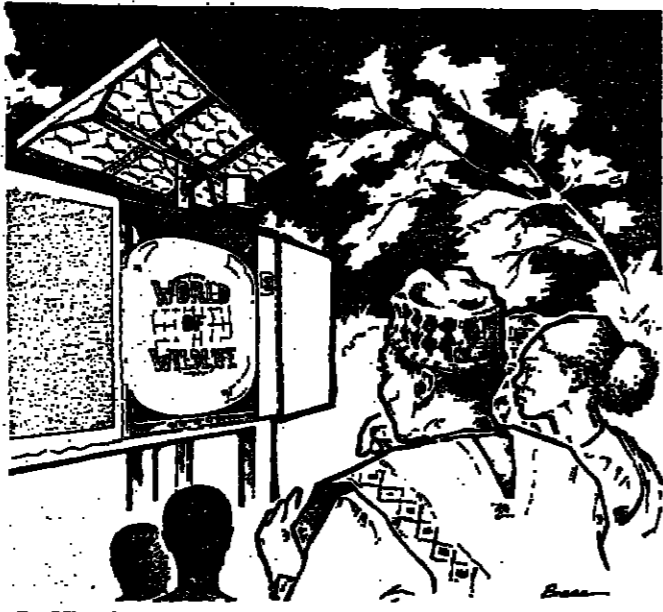
Rhone Poulenc is due to give the go-ahead in the next two months to the construction of a silicon manufacturing facility in the Rhone-Alpes region with initial annual production of only 100 tonnes but rising eventually to 1,000 tonnes a year.

The main French manufacturers of photovoltaic equipment and systems are Photowatt, the joint subsidiary of the French nationalised CGE electronics and communications conglomerate and of the state-controlled Elf Aquitaine oil group, and the private Leroy-Somer company.

Leroy-Somer's photovoltaic subsidiaries have concentrated especially on solar pump systems while Photowatt, which has been entrusted to play the central role in this developing French industrial sector, has been active in adapting solar technology for telecommunications, communications and the construction industries among other fields.

To strengthen its position in an industry dominated by the Americans in the field of crystalline silicon technology and by the Japanese in the case of amorphous or non-crystalline silicon technology, Photowatt has just signed a technology collaboration agreement with Fuji Electric of Japan. This agreement will give Fuji access to Photowatt's developments in crystalline technology while giving the French company access to Fuji's amorphous technology.

As a further sign of the growing interest of photovoltaic technology in France, an American company, Chromar Corporation, has also recently decided to build a plant at Lens in northern France to manu-



In Nigeria, solar panels are used to provide electricity to operate local television sets.

facture photovoltaic arrays using an amorphous silicon process. The American project is regarded as somewhat ambitious and based on perhaps over-optimistic assumptions on the future growth of the industry because it calls for a plant employing as many as 300 people over the next five years.

However, France currently has strong hopes for this industry. "We think it could become a \$10bn a year industry worldwide by 1995-2000 and France could take about \$1bn of this annual business in photovoltaic arrays, panels, generators and batteries," says M Serge Biellikoff, a joint managing director of Photowatt.

France already accounts for about 10 per cent of the fledgling commercial photovoltaic market for panels and batteries with sales of FFR 100m last year. Its target is to win 15 per cent of the world market by the end of the current FFR 1.4bn five-year French photovoltaic programme in 1986 with the Government directly supplying about FFR 490m over the five-year period.

Although the trend up to the late-1970s in France was to focus on solar energy thermal and thermodynamic applications for heating water or houses, there has subsequently been a marked shift towards photovoltaic technology. M

Biellikoff says that the thermal applications of solar energy are more the business of architects and builders. On the other hand, the conversion of solar energy into electricity has broader industrial and technological applications.

At Elf for example, photovoltaic systems were already being used in the 1970s to operate radio communications on West African offshore oil rigs. M Biellikoff says that in certain cases, photovoltaics can provide the solution for microwave telecommunication systems in difficult environments. A case in point is the Gabon where virtually the entire country's microwave communication system is powered by photovoltaic arrays and generators.

Photowatt, which has developed solar powered televisions and been active in providing photoelectric systems for small African villages, military camps in the desert, and for one holiday village in Upper Volta, now has annual sales of about FFR 42m. Photovoltaic applications for the telecommunications market account for about 30 per cent of these total sales.

M Jacques Pavard, who until recently headed up Elf's UK operations but is now responsible, among other things, for the oil group's activities in the solar field, says the main challenge for the photovoltaic

industry is to reduce the cost of solar-generated electricity.

The cost of a kilowatt hour of solar-generated electricity ranges between FFR 5 to FFR 20 depending on the location, according to M Biellikoff. This compares favourably with the kW/hr cost of a chemical battery or about FFR 200. But it is still much higher than the 30 centimes kW/hr cost of the average French electric utility power station. "But photovoltaics is already competitive in some cases with a diesel generator where the costs range between FFR 5 and FFR 10 per kW/hr," says the Photowatt executive.

"Even if solar electricity is more expensive it is simpler to operate and run than a diesel generator," he argues. Amorphous silicon technology used by the Japanese for watches, calculators and other consumer objects is far cheaper than the crystalline silicon technology used by the French and the Americans. "But amorphous silicon does not last very long, does not like to be exposed in the open, and is a weak producer of electricity," says M Biellikoff. However, if Fuji can develop a viable application of amorphous silicon for industrial scale solar projects, Photowatt will be able to take advantage of the Japanese technology under its newly-signed agreement.

At the same time, Photowatt is working on a new technique to try to cut the cost of crystalline silicon-produced solar electricity. Having already progressed from monocrystalline to polycrystalline silicon which reduces the high amount and costly waste of silicon used in the process, Photowatt is attempting to develop a so-called ribbon process whereby the modules, which constitute a solar panel, are dipped on a ribbon in a silicon bath. If this process works, it would further reduce the silicon wastage of the current crystalline techniques.

Costs are also expected to be reduced by the imminent production of less expensive polycrystalline silicon for the solar industry by the new Rhone-Poulenc facility. M Biellikoff says solar electricity costs have already been coming down sharply in the past eight years from about \$30 a watt to about \$6-\$7 a watt last year. "With cheaper silicon, better techniques we could be down to \$4 a watt by 1986 and \$2.5 a watt by 1990."

EXPERT SYSTEMS NEED LESS DAUNTING IMAGE

UK is 'handicapped by fear'

WHO'S AFRAID of "expert systems," the controversial computer software which seems to reason like a human being? Nobody need be, a new survey argues, going on to point out that companies can easily undertake modest projects which give real gains in productivity.

"They can, with care, be built by self-taught teams with little risk and at relatively low cost to achieve limited aims of a kind seldom obtained from conventional methods," the survey claims.

An example is "Tracker," developed by two young British Telecom engineers to diagnose faults in power supplies for telephone exchanges.

Expert systems depend on a store of expert information held in a computer's memory together with a set of rules through which the computer can seem to give reasoned answers to questions asked of it.

The Tracker programme has only 95 such rules and runs on popular personal computers using the CP/M operating system.

The rules were established by analysts of some 12 hours of loosely-structured dialogue with two experienced electronics troubleshooters," the survey claims.

The resulting system supports a good simulation of human expert diagnosis and advises on a range of electronic, visual and other tests."

He said this week that these systems had a fearsome reputation because they had grown out of academic research: "Academics build difficult systems because they are trying

to do something new. It was a welcome surprise that a simple approach could give useful results."

Mr d'Agapeyeff believes the view of expert systems as difficult and daunting is handicapping the UK's effort in information technology. "The evidence that simpler expert systems are already practical sharpens and appreciation of the Japanese Fifth Generation (reasoning) Computer System project and the expectation of early spin-offs from that project for suppliers and users of computers."

He argues that a company with modest ambitions can build a useful system.

How to get started? Join the expert systems group of the British Computer Society, Mr d'Agapeyeff (a past president) advises and go to a few conferences. Above all, find an "uncle" figure or informed adviser to help in the early stages.

FORD PRODUCES NOVEL ENGINE AT DAGENHAM PLANT

Diesels injected with a cleaner image

By Kenneth Gooding Motor Industry Correspondent

FORD HAS designed and developed what it claims is the world's first naturally aspirated direct-injection high-speed diesel engine. The engine is already in volume production at a purpose-built plant at Dagenham in Britain and is launched throughout Europe today in Ford's Transit van.

Ford says it spent about \$34m to develop the new DI diesel, a further \$98m has been absorbed by rebuilding and re-equipping more than 93,000 sq metres of the Dagenham, UK, plant to assemble the engine. An additional \$28m was spent on re-tooling and improving other Ford facilities — so the total programme cost \$158m.

The benefits of direct injection diesel engines are well established. They are up to 15 per cent more efficient, start more easily and are cleaner than those with indirect injection.

But until now direct injection production engines were well established only on turbo-charged or large displacement diesel engines whose operating speeds do not exceed 3,000 rpm. (Perkins is understood to have done pre-production work on high-speed DI engines but

so far has not put one into production.)

Because DI diesels have been limited to about 3,000 rpm maximum speed their use in light commercial vehicles has been inappropriate.

So Ford engineers set out to design a DI engine which, while embodying the recognised advantage of DI also matched DI standards of noise and emissions.

They were looking for a DI engine that worked well from about 1,000 rpm to 4,000 rpm or more.

And after five years, during which 154 prototype engines have been constructed, 110,000 hours (or 12.5 continuous years) have been spent on dynamometer testing and a further 700,000 km covered in on-the-road durability trials, Ford has launched a 2.5 litre DI diesel which develops its maximum power at 4,000 rpm.

The engine is a naturally aspirated overhead valve, four cylinder, DI diesel using a parent bore cast iron block. It is installed in the Transit at 22.5 degrees from the vertical.

The slightly over-square engine has a bore of 83.67 mm giving a swept volume of

2,496 cc.

Although it is similar in concept to the 2.38 litre York indirect injection diesel it replaces, Ford says it is wholly new. Only two parts are carried over from the old engine—the pushrods that operate the overhead valves and the camshaft rear cover plate.

Ford claims Transit operators can realise fuel savings of up to 24 per cent on one-tonne payload, short wheelbase Transits and at least 20 per cent on the heavier long wheelbase models compared with the indirect injection Ford York diesel, but with no sacrifice in journey times.

This differential is similar to that which indirect injection diesels currently have over petrol engines and makes the Ford unit "best in class" even though some competitors use smaller diesels, according to the manu-

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SOFTWARE  
Beating the pirates

SOFTWARE PIRACY like the video variety is a notoriously difficult thing to prevent. The Software Registry company hopes that it will act as a deterrent by providing an independent data verification and administration system. The idea is to help program writers maintain their copyright. The cost of a five-year registration, including some insurance, is £75.75 per program. More details from Software Registry in London on 01-430 0798 or 01-242 3119.

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Accountancy Appointments

Financial Manager to establish a new function  
READING

Courage Brewing Limited has established an enviable reputation as one of the most successful Brewery Groups in the UK. A new financial unit is now being set up at the Berkshire Brewery for the preparation of management accounts relating to the site.

The Brewery has an annual budget of £100m and is one of the most modern in Europe.

The Financial Manager will assume full responsibility for the presentation of monthly management accounts as well as reports, budgets, costs and profitability, etc. Advice to senior management on all financial matters will also be required.

We require a graduate Accountant (ACMA/

ACCA or ACA) who has five years post qualification experience, preferably gained in process production accounting. Excellent communication skills are essential.

We can offer a competitive salary and the excellent benefits associated with the Courage Group.

Please apply to Ian Sharp, Personnel Services Manager, Courage Limited, The Berkshire Brewery, Imperial Way, Basingstoke Road, Reading, Berks RG2 0PN. Tel: Reading (0734) 875393.



COURAGE LIMITED

Young Accountant required for No. 1 finance position...

FINANCIAL CONTROLLER

Cambridgeshire

to £16,000+ car

A young, ambitious accountant is required by our client, a market leader involved in production and marketing within a technological field.

A subsidiary of a major international organisation, the UK company had a turnover of £2.5m in 1983 and anticipates substantial growth in the current year.

This is the most senior financial position within the company and the successful candidate will therefore work closely with the M.D. and will form part of the overall management team. He or she will head a small accounts department with responsibility for all the normal financial routines, but will also be expected to play an active part in the development of the computerised accounting functions.

This is a first class opportunity for a young qualified accountant, aged 28-35 years with at least two years experience in industry or commerce. It will be of particular appeal to those individuals having confidence in themselves and the desire to make a real contribution to the growth and development of a small, but very successful business.

Written applications enclosing career details should be submitted, in the strictest confidence to Richard Norman F.C.A., at our London address quoting reference no. 4491.

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MANAGEMENT ACCOUNTANT

A.C.M.A. Salary £11,500 + car

A young, energetic Accountant is required for a large refrigeration contracting company. Duties will include budgeting and regular performance reporting. Prospects are excellent with the potential of a group position available within a short time span.

Please provide brief curriculum vitae to: Mr. J. S. Houlihan, Group Finance Director O'GORMAN PRESTCOLD LIMITED Rockingham Road, Uxbridge, Middlesex

APPOINTMENTS WANTED

Company Secretary

36, qualified for 14 years, seeks responsible position. Preferred location London/Home Counties, but flexible.

Write Box A8587, Financial Times 10 Cannon Street, London EC4P 4BY

Senior Role in Audit Management

STAINES up to £18,063

North Thames Gas, a successful and profitable high technology business, is looking for an ambitious young Accountant to play a major management role at its Headquarters in Staines.

The successful candidate will be responsible to the Audit Manager for planning and controlling a number of audits within the Region, with particular emphasis on computer services. This is a challenging position and offers every opportunity of career progression.

Applicants, male or female, should be

□ Qualified Accountants [ACA, ACCA, ACMA, IFFA], ideally Graduates aged preferably between 27-35.

□ Able to demonstrate good career progression to date.

□ Ambitious, and see this post as part of their career development.

□ Experienced in working on advanced computerised systems and can show an understanding of the technical aspects of computing [CI experience desirable but not essential].

□ Able to motivate staff and communicate effectively to all levels of management. Salary in the range £15,854-£18,063. Benefits include car allowance, and relocation expenses where appropriate.

Please write giving full details of career and qualifications quoting reference HO269/FT to: Director of Personnel, North Thames Gas, North Thames House, London Road, Staines, Middlesex TW18 4AE.

**NORTH THAMES GAS**

# THE MANAGEMENT PAGE: Marketing

EDITED BY CHRISTOPHER LORENZ

## Advertising

WHATEVER the growing convergences, Japan and the West continue to pursue their idiosyncratic approaches to business. Advertising is no exception.

To the Japanese, it appears, European and American business executives are "too dependent on research, analysis and discussion" in their overall approach to advertising. "They start with a concept of the product and then build up a creative package around it." Thus declared Hideo Ishikawa, personal assistant to the president of Hakuhodo, Japan's second largest agency, during a flying visit to London after addressing the 12th World Industrial Advertising Congress in Paris.

By contrast, says Ishikawa, the Japanese prize intuition, their heritage and their expertise as qualities to solve marketing problems—not surprising, perhaps, in an agency that values creative talent above all else. Some 550 of its 2,700 employees toil under the creative banner.

The main concession in Japan to research, it seems, is test marketing; but this must be an instant success in view of the constant threat of adoption by competitors, who monitor every move of their rivals.

"Never underestimate your competitor," warns Ishikawa. "In the hectic pace of the Japanese market place, no mistake is permitted, there has to be a single-mindedness of approach or you will find that your many competitors will have taken advantage of your mistake and made much of it. A good product entering the Japanese marketplace will have many competitors, who, sensing that the product has a good chance of becoming a winner, will imitate the product to gain a market share. That is why no one can afford to make any

THE RISE and rise of free publications continues apace. Now the three-year-old Association of Free Newspapers, which represents 260 titles distributing more than 12m copies, is organising its selling procedures in a way that makes the genre more accessible to advertisers.

Called the Dealer Aid Information Service, its aim, says the AFN, is to tap a £20m market from which the free press "has been largely excluded." The service will follow similar lines to the highly successful Regional Newspaper Advertising Bureau, which in its four-year existence has harnessed the disparate elements of the provincial press into a simpler,

mistakes. Those who survive have spent well and wisely and have a stronger distribution than the competitors."

Japan is a notoriously tough market for outsiders to establish a presence in, though many international American and British agencies have links with leading Japanese agencies in a bid to service international clients. SSC&B Lintas, for instance, works on this basis with Hakuhodo in New York, London and Europe. However, 97 per cent of Hakuhodo's business is domestic. Though Japanese agencies are beginning to test the waters of overseas markets, "buds are still not in bloom," says Ishikawa.

That said, the home market in Japan is on another scale to the UK. Hakuhodo's billings of \$1bn a year are about three times those of the UK's biggest agency, Saatchi and Saatchi. Its graduate intake of some 90 people a year is not



Hideo Ishikawa

share the common link of the geographical nature of their distribution.

"It is a hard market to identify," says Ian Locks of the AFN. "It's expanding so fast. About 20 have started up on the past month."

So why the need to include them in? "Because they are in a very similar market to our own. The AFN was formed to bring credibility to free local newspapers through establishing high trading standards. We felt this credibility could be undermined by other types of publication in the same market. Under our auspices they will give added strength in matters of industry or governmental concern."



BY FEONA MCEWAN

far off the total comparable intake of the entire UK advertising scene. And when it comes to clients, as Tim Demery of Lintas put it, it's easier to mention those they don't handle.

International clients include General Foods, Nissan, Toyota, McDonalds, Budweiser, Bristol Myers, Rank Xerox, Kirin-Seagram.

Ishikawa's advice to UK businessmen wishing to enter the Japanese market is to "think television." In terms of media expenditure TV in Japan, with a 43.2 per cent share, outstrips newspapers' 40.6 per cent; the respective UK figures are 28.4 and 58.3 per cent.

The Japanese, he says, are avid viewers, from 5.30 am to 12.30 am. So "television is the most effective way of reaching your market."

Fifteen second spot commercials, he suggests, are an economical hard sell way of reaching an audience, although more sophisticated advertisers would often use a one minute.

To such a monolithic organisation full service means just that. "We believe we can do everything," says Ishikawa, from product development to sponsorship. Meetings with clients are daily, if not more often, in a union that puts a distinctly oriental emphasis on loyalty.

Parting tip to visiting European businessmen. Learn Japanese. "Even passably, it helps tremendously," he said in quite perfect English.

LEADING industrial luminaries and the Conservative Party hierarchy have called for the need for open communications, both internal and external, in the drive for the UK to compete successfully in world markets.

"That success is dependent on the ability to communicate. Customers, suppliers, governments, shareholders, the media and of course employees are all more likely to give you support if they know what you are doing and trust your company, and if you are soon to be an open rather than a closed or secretive organisation," says John Harvey-Jones, chairman of ICI, in the latest Communications Forum newsletters from corporate communications specialists McAvoy Welford.

British management must radically alter its attitude to communications, said John Selwyn Gummer, Minister of State for Employment and Conservative Party chairman, in an address to the joint CBI-Public Relations Consultants Association conference. One of the major problems bedeviling British business, he pointed out, was the "unacceptability" of profit. "Compared with the U.S., which understands about profit, British industrialists are very bad at conveying what business is all about," he said, stressing that the solution to this weakness starts with internal communications.

Industry chiefs should, he continued, speak out at times of success, not only under duress. "We must not only defend but attack. We must go out and say that free enterprise, dependent on mass markets, offers better living standards, that the success of business is vital for the health of the country."

A recent MORI survey among captains of industry (chairmen, managing directors and directors) of 200 British companies showed that 88 per cent felt their corporate image needed improving, specifically their existing PR and communications with employees and customers.

Characteristically forthright comments came from Clive Thornton, new chairman of the Mirror Group, who during his time at Abbey National Building Society made a habit of announcing the press. "I unashamedly used the media to make public promises," he said, "to make things happen in the company. Large bureaucratic organisations, especially in the financial sector, find it difficult to absorb change and accept new directions quickly enough."

Corporate image, in his book, is a job for the board not for external agencies with competing claims on their services. A good public reputation, he claims, should not be regarded as something intangible "to be

developed or abandoned depending on financial progress." It can enable some industries and companies to resist political pressures or influence political developments in their favour.

Middle management comes in the firing line. "Their sensitivity and inbuilt fear of change mean that communication from the top may be stifled at this level. "There's an absence of flair and judgment in British management," he said. "We breed a corporate man who plays safe, eyes and ears open but mouth shut."



CO-OPERATIVE advertising, the sharing of costs between two or more advertisers in a joint ad, is not a popular approach in the competitive world of commerce.

Which makes the above ad, jointly footed (if you'll pardon the pun) by a trio of disparate industrial companies, the more unusual. TH Dixon (machinery manufacturers), Martonair (pneumatic control equipment) and Macreeds (steel stockholders) have little more in common with each other than that they supply one another and that they share the same ad agency, Hyde and Partners of London SW1.

The agency seized the opportunity to take a more creative approach to these traditionally humdrum products and more importantly, spotted the chance for its clients to move together into fringe areas of advertising, which on their own, they could not have justified. Each paid one-third of the costs.

The Press ad has appeared in the monthly journals Chartered Mechanical Engineer, Engineering, Purchasing and the weekly journal, Technology.

The triumvirate has been pleasantly surprised by the response to the ad; a number of potential major customers have appeared who had hitherto been ignorant of their existence.

## Banking in Spain

### A novel financial goal

EVERY time Diego Maradona, the Argentinian World Cup star scores a goal for his Spanish club, things look up at Banca Mas Sarda.

The small Barcelona-based bank, not long ago on the brink of collapse, has found a novel way of facing up to big-bank competition. Since January it has been operating a special division for Fútbol Club Barcelona, a bank-within-a-bank geared exclusively to the club and its fans.

"We had to do something different in banking," says Pedro Fontana, the young managing director appointed last summer by Banco de Bilbao, which took over the ailing Mas Sarda two years ago. The unique new venture, which has already collected about £1.5m in customers' deposits, is better known by its unofficial title in Catalan, Banc del Barça. Barça is the name universally used to refer to the club, which possesses not only the soccer world's most expensive player but also one of the largest followings in the game.

Fontana, whose father was a club official, did not have to look far for his captive market.

"What other club has 108,000 members?" he asks. Soccer is Barcelona's ruling obsession. The city has no fewer than three sports dailies—and their Monday sales are determined by whether the club has won or lost at the weekend.

For Banca Mas Sarda, an old-established, rather stodgy family bank which used to be mainly involved in wholesale banking, the new initiative has brought a radical change in clientele.

Branches provide special counters and services, issuing cheque and savings books decked out in the club's blue-and-red colours, with the club's crest and background lettering reading "Barçabarbàrca".

Clients get no preferential terms for loans, but promotional deals are offered for deposits. While other Spanish banks offer bikes or video recorders in lieu of high interest, club members who deposit Pta 25,000 (£15) at 2.5 per cent interest can take away a football signed by Maradona and his team-mates. "It's an Adidas ball, so it's expensive," Fontana adds.

They can also buy their match tickets and pay their subs through the bank.

For Mas Sarda, it is a cheap form of promotion. Part of the



Diego Maradona: local bank gets a lift whenever he scores for Barcelona

deal is that it gets advertising at the club's Camp Nou stadium at cost price. In exchange for the club's support and the use of its image it is committed to paying FC Barcelona Pta 50m a year for the next four years for scholarships and other uses, and more after that depending on the volume of business.

The original idea came a year and a half ago from the club chairman, Josep Lluís Núñez, an enterprising man who wiped off Barça's bank debts by persuading members to pay their fees in advance.

The club, which registered a Pta 50m profit last year, holds the No. 1 account at "Banc del Barça". Players and other employees are paid through the bank.

When the new division opened on January 17, Fontana says, there were already 1,500 customers. Two months later there were 5,500 and he reckons on 15-20,000 in the first year. With deposits averaging about Pta 60,000, he sees his job now as getting these clients' other savings into the bank.

Access to "Banc del Barça" is being extended beyond the club's membership to a much wider category of fans. A new associate status has been created, with a card entitling supporters to a special ticket price, obtainable for free at the bank, against a Pta 50,000

deposit—along with 2.5 per cent interest and the autographed ball.

Further projects include the use of plastic bank cards to gain entry to the stadium, and a secondary market in members' subscription seats. These reserved seats change hands at Pta 300,000 to Pta 500,000. Fontana's idea is that they could be turned to profit when holders were not using them.

For the bank, Fontana sees the whole scheme as bringing a triple benefit: promoting its commercial image, creating direct business among fans, and generating indirect business in the region.

"Suppose," he says, "we have been trying to get into a company for many years and haven't been able to do so. Suppose the financial manager of that company is a soccer fan, and a Barcelona fan..."

Banca Mas Sarda is emerging from heavy losses. According to Fontana, it has been making an operating profit since last September, although for the time being earnings will be eaten up by write-offs. Since Banco de Bilbao took over it has cut staff from 850 to 730 while increasing the number of branches from 86 to over 90. The deposit base has gone up more than 150 per cent.

In a country notorious for its surplus of banks, the fight for custom is tough. With its new venture, Mas Sarda expected no problem getting the accounts of Barça's 300-odd supporters' clubs—there is even one in Moscow—but ran into a hitch at Manresa, 40 miles from Barcelona. It turned out the supporters' club chairman was local manager of the Strait-laced Banco Central, Spain's number one bank.

Fontana's belief in the project is inseparable from his belief in Barça. Might not some rival succeed in poaching customers by setting up a similar banking operation for Barcelona's other First Division side, Espanol?

"Never!" comes the reply. The only factor preventing the new division from doing even better, he has to admit, is that Barça are not winning more matches. Manchester United did a bit of no good to this Spanish contribution to banking innovation by knocking them out of the European Cup-Winner's Cup on March 21.

David White



## THE ASSOCIATION OF CERTIFIED ACCOUNTANTS

29 Lincoln's Inn Fields, London WC2A 3EE

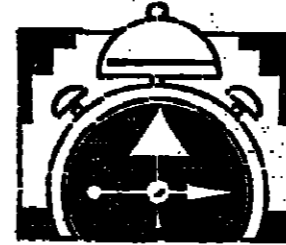
The Annual General Meeting provided the President with an opportunity to highlight aspects of the Association's status and activities.

He particularly noted that the Association has

- A major responsibility as the world's pre-eminent international accountancy body.
- Continued to attract half of all students registering with the major UK accountancy bodies.
- Ensured that the Certified Accountant qualification is increasingly recognised as the most relevant and valuable passport to successful careers in industry, commerce and in public practice.
- Allocated substantial funds to research and development in accountancy and financial management.
- Maintained its defence of the highest ethical and professional standards appropriate to a self regulating body.



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هذو اصداتھل

AMERICAN STOCK EXCHANGE COMPOSITE PRICES

Prices at 3pm, April 25

Main table of American stock exchange composite prices, organized into columns by sector (e.g., C-C-C, H-H-H, M-M-M, N-N-N, O-O-O, P-O, S-S-S, T-T-T, U-U-U, V-V-V) and listing individual stocks with their respective prices and changes.

Continued on Page 38

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Main table of New York stock exchange composite prices, organized into columns by sector (e.g., C-C-C, H-H-H, M-M-M, N-N-N, O-O-O, P-O, S-S-S, T-T-T, U-U-U, V-V-V) and listing individual stocks with their respective prices and changes.

Sales figures are unitized. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividends are annual disbursements based on the latest declaration.

WORLD VALUE OF THE DOLLAR every Friday in the Financial Times

MARKET REPORT

Equity leaders revive strongly in thin trading

Index closes 11.4 up at 887.6

Account Dealing Dates
Option:
\*First Declared Last Account
Dealing Dates Dealings Day
Apr 9 Apr 26 Apr 27 May 2
Apr 30 May 10 May 11 May 21
May 14 May 31 June 1 June 11

London equities revived strongly yesterday from the one-day spell of uncertainty. Leading shares took their cue from Wall Street's performance late on Tuesday and advanced throughout the session to close at the day's best. The Industrial Ordinary share index finally rose 11.4 to 887.6.

More encouraging U.S. news and particularly the moderate rise last month in the consumer price index, which allayed fears of the economy there overheating, was the main stimulant in both financial centres. But markets also derived support from lower U.S. short-term interest rates and a broker loan rate reduction plus news of a smaller-than-expected Federal Budget deficit for March.

Investment demand in London was highly selective and concentrated on sectors rather than individual stocks. Oil attracted good business in the wake of Exxon's impressive first-quarter profits and the emphasis on increased North Sea oil production.

Engineering, and Brewery shares, too, enjoyed a relatively brisk trade, while Marks and Spencer became popular ahead of Tuesday's earnings. The shares managed improvements in demand. Becham was also prominent but many other top-quality stocks were sidelined. ICI, for instance, could only maintain an advanced level supporting today's first-quarter results.

MIDLAND REISE

The chairman's assurance that the dividend will be maintained at current levels and further cash calls would not be required despite recent setbacks such as the Budget withdrawal of tax relief on leasing provisions and the heavy losses incurred by its U.S. associate, Crocker National, prompted not only a good recovery in Midland but also firmness in other clearers. Midland closed 10 up at 682.5, its best of 390p, while NatWest gained 12 to 682p. Barclays ended 10 dearer at 483p following the agn and Lloyds ended 8 higher at 625p. Elsewhere, Royal Bank of Scotland rose 6 to 220p in speculative buying fuelled by hopes that the Government will soon give the go-ahead for Lloyds to currently offer a 21.34 per cent stake in RBS, to proceed with a full-scale offer. Among merchant banks, Mercury Securities came on offer at 560p, down 22.

smartly in Insurance, rallying 17 to 220p on revived speculative buying. Other Composites moved up in sympathy with Royals, closing 10 better at 670p, and General Accident 7 dearer at 465p. Awaiting today's preliminary results, Miner firmed 4 to 180p among Lloyds' Brokers where Sedwick gassed to 279p in front of today's gains. Issues had Legal and General, 462p, and London and Manchester, 465p, up 10 pence.

Among recently-issued equities, Petramal continued to reflect Texas exploration hopes and rose 10 more to 345p. USM-quoted Body Shop International, at 160p, recovered half of Tuesday's fall of 20.

The current spell of warm weather gave dealers cause to mark leading Breweries higher. Although prices were often below the best, some sizeable gains were retained. Bass, which has a larger penetration in the larger market than other major brewers, was in rising to 365p before setting a net 10 up at 360p. Grand Metropolitan, due to announce first-quarter results on Tuesday, rose 6 to 336p, while Whitbread, 167p, and Allied-Lyons, 164p, firmed 7 and 4 respectively. Elsewhere in the drinks sector, recent speculative favourite Beilley's returned to the fore and attained a 1994 peak of 290p before closing 4 higher on balance at 289p following confirmation that GEC, 2 bid at 180p, holds some 10m shares, accounting for around 2.7 per cent of the equity.

Buildings traded quietly awaiting today's announcement from Fraser, expected to reveal annual pre-tax profits of around £40m today, hardened a couple of pence to 254p, while Woolworth, 513p, and Gussies A, 627p, both added 5.

Secondary Stores featured Newsagents. Marks, a rising market leader on Tuesday, attracted fresh demand and spurred 17 more to 165p. Sympathetic gains were evident in NBS, up 6 to 56p, and in John Menzies, 45 dearer at 345p. Edis and Goldstein were lively and improved 6 to 58p, after 61p, after reporting more-than-doubled full-year profits. The warning of a sharp profit recovery with a rise of 10 to 160p. Brown and Tawse put on 3 more to 117p and AFV firmed 3 to 328p. John Folkes Hefe, a recent favourite, softened 4 to 229p and added 4 to 225p. Elsewhere, S. & W. Berisford attracted late support and rose 10 to 150p, while Tate and Lyle hardened 4 to 410p. Retailers were firmer with J. Sainsbury up 6 to 533p and Associated Dairies 2 better at 170p.

De Vere Hotels made fresh progress to 215p, while Board's statement which cooled recent bid speculation and left the price a net 10 down at 312p.

Becham, 10 up at 325p, led the recovery in the miscellaneous Industrial leaders. Unilever closed the same amount better at 905p, while B&W gained 8 to 793p and Boots 6 to 174p. Trafalgar House improved 8 to 254p and Pilkington 3 to 215p. Elsewhere, Mr Asil Nadir's bid for a couple of companies all made good progress on hopes that the long-awaited merger details would be announced shortly. Polly Peck jumped 18 to 215p, while ahead of Monday's preliminary results, Foseco Minsep hardened a couple of pence to 179p, Marley closed 2 dearer at 88p following the announcement and British Aerospace moved up to 245p, up 6. Wedgwood firmed 4 to 136p.

Among Leisure issues, Julian's drew fresh support and rose 20 to 455p. Leisuretime Inter-

FINANCIAL TIMES STOCK INDICES

Table with columns for Date, Index Value, and Change. Rows include Government Secs, Fixed Interest, Industrial Ord., Gold Mines, Ord. Div. Yield, Earnings Yld. (Full), P/E Ratio (net), Equity turnover, and Shares traded.

10 am 883.1, 11 am 884.3, Noon 885.7, 1 pm 886.7. Basis 100 Govt. Secs 8/1/75. Fixed Int. 1928. Industrial 1/7/25. Gold Mines 12/1/76. S.E. Activity 1974.

HIGHS AND LOWS S.E. ACTIVITY

Table showing High and Low prices for various sectors like Govt. Secs, Fixed Int., Ind. Ord., and Gold Mines, along with S.E. Activity values.

in front of next Tuesday's preliminary results. House of Fraser, expected to reveal annual pre-tax profits of around £40m today, hardened a couple of pence to 254p, while Woolworth, 513p, and Gussies A, 627p, both added 5.

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national continued to attract speculative interest on rumours that its major asset the Old Swan Hotel Barroale was up for sale and gained 4 more to 66p.

Publishers traded quietly and generally without distinction. Fleet hardened a couple of pence to 160p, while West Publishing, which announced excellent preliminary figures just before Easter, advanced 8 more to 143p. Paper 7 Printings highlighted speculative activity in John Waddington, which improved 20 to 413p.

The undertone in Properties was firm despite a lack of investment activity. Land Securities hardened a couple of pence to 285p and Stock Conversion improved 3 to 338p. Elsewhere, Epley Trust attracted fresh buying and gained 4 to 97p, while Rush and Tompkins rose 6 to 260p after comment on the Wingate Property which turned to 111p following satisfactory preliminary figures.

The near-40 per cent jump in first quarter net profits announced by Exxon gave a major boost to leading UK oil shares. The major beneficiary and gained ground throughout to 570p. B&W was finally a 65p, while BP firmed 15 to 430p, after a year's high of 512p. Barmak put on 7 to 192p, Ultramar 3 to 680p and Tricent 2 to 207p.

Among Overseas Traders, James Finlay hardened a couple of pence to 143p awaiting today's preliminary results. The LAMSO's partner in the massive northerly well yet drilled in the North Sea, also attracted persistent buying interest and posted a gain of 15 to 430p, after a year's high of 405p.

Among Irish issues, Bryson made good progress in the late trading and closed 30 higher at 573p. Barmak, however, slipped to 50p and Atlantic Resources 2 to 64p.

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RECENT ISSUES

Table of Recent Issues with columns for Issue Price, Date, and Stock Name. Includes issues like 270, 100/108, 915, 101, 210, etc.

FIXED INTEREST STOCKS

Table of Fixed Interest Stocks with columns for Issue Price, Date, and Stock Name. Includes issues like 88.19, 82.25, 82.5, 82.5, etc.

"RIGHTS" OFFERS

Table of Rights Offers with columns for Issue Price, Date, and Stock Name. Includes issues like 400, 17.5, 535, 480, etc.

ACTIVE STOCKS

Table of Active Stocks with columns for Stock Name, Price, and Change. Includes Babcock Int'l, Blue Circle, etc.

TUESDAY'S ACTIVE STOCKS

Table of Tuesday's Active Stocks with columns for Stock Name, Price, and Change. Includes Babcock Int'l, Blue Circle, etc.

OPTIONS

Table of Options with columns for Option Name, Price, and Change. Includes B.P. 590, 122, 133, etc.

LONDON TRADED OPTIONS

Table of London Traded Options with columns for Option Name, Price, and Change. Includes LABMO, P.O.O., R.T.Z., etc.

FT-ACTUARIES SHARE INDEX

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table of FT-Actuaries Share Index with columns for Equity Groups, Wed April 25 1984, and Year Ago. Includes Capital Goods, Building Materials, etc.

FIXED INTEREST

Table of Fixed Interest with columns for Price Indices, West, Day's Change, and Year Ago. Includes British Government, 1-5 years, etc.

EUROPEAN OPTIONS EXCHANGE

Table of European Options Exchange with columns for Series, Vol., and Price. Includes GOLD O, SILVER O, A.B.N. O, etc.

WORLD STOCK MARKETS

Nasdaq national market, 2.30pm prices

AUSTRIA

Table of Austrian stock prices including Osterreichische Bank, Osterreichische Erdgas, and Osterreichische Energie.

GERMANY

Table of German stock prices including AEG-Tele, Allianz, BASF, Bayer, and BMW.

NORWAY

Table of Norwegian stock prices including Bergen Bank, Christiania Bank, and Den Norske Credit.

AUSTRALIA (continued)

Table of Australian stock prices including Gen Prop Trust, Harbord Energy, and Nippon Gaseki.

JAPAN (continued)

Table of Japanese stock prices including MHI, Nippon Gaseki, and Nippon Kokan.

OVER-THE-COUNTER

Table of over-the-counter stock prices including AFB, AIA, and AOK.

BELGIUM/LUXEMBOURG

Table of Belgian/Luxembourg stock prices including ARBE, Belgint, and Belgint.

SPAIN

Table of Spanish stock prices including Bco Bilbao, Bco Central, and Bco Exterior.

SWEDEN

Table of Swedish stock prices including AGA, Astra, and Astra.

HONG KONG

Table of Hong Kong stock prices including Bank East Asia, China Light, and China Light.

JAPAN

Table of Japanese stock prices including Ajinomoto, Amada, and Amada.

SINGAPORE

Table of Singapore stock prices including Boustead Hdg, Cold Storage, and Cold Storage.

SOUTH AFRICA

Table of South African stock prices including Anglo American, Anglo American, and Anglo American.

DENMARK

Table of Danish stock prices including Aarhus, Aalborg, and Aalborg.

ITALY

Table of Italian stock prices including Banca Com, Banca Com, and Banca Com.

NETHERLANDS

Table of Dutch stock prices including ACF Holding, AEGON, and AEGON.

NETHERLANDS

Table of Dutch stock prices including ACF Holding, AEGON, and AEGON.

AUSTRALIA

Table of Australian stock prices including ANZ Group, ANZ Group, and ANZ Group.

CANADA

Table of Canadian stock prices including 400 Abn, 400 Abn, and 400 Abn.

INTERNATIONAL GUIDE TO THE ARTS

Table of international art prices including various art categories and prices.

INDICES

Table of various stock indices including Dow Jones, Standard and Poors, and others.

AMERICAN STOCK EXCHANGE PRICES

Table of American stock exchange prices including various US stocks.

NEW YORK-DOW JONES

Table of New York Dow Jones stock prices.

STANDARD AND POORS

Table of Standard and Poors stock prices.

INDICES

Table of various stock indices including Dow Jones, Standard and Poors, and others.

Continued from Page 37

Continuation of American stock exchange prices from page 37.

Continued from Page 37

Continuation of American stock exchange prices from page 37.

Continued from Page 37

Continuation of American stock exchange prices from page 37.

Continued from Page 37

Continuation of American stock exchange prices from page 37.

Continued from Page 37

Continuation of American stock exchange prices from page 37.

Continued from Page 37

Continuation of American stock exchange prices from page 37.

Continued from Page 37

Continuation of American stock exchange prices from page 37.

LONDON

Table of London stock prices including Chief price changes, RISES, and FALLS.

Continued on Page 50

WORLD VALUE OF THE DOLLAR

Table showing the world value of the dollar in various currencies and over time.

**Espley Trust plc**  
— broadly based  
for growth  
London - Leeds - Birmingham  
021-454 9881

# FT LONDON SHARE INFORMATION SERVICE

## HOTELS—Continued

1984	1983	Stock	Price	% Chg	Yield	Div
48	39	Hotel's Inns	450	+1.3	4.4	1.9
172	172	Hotel's Inns	250	—	—	—
200	200	Hotel's Inns	250	—	—	—
201	201	Hotel's Inns	250	—	—	—
202	202	Hotel's Inns	250	—	—	—
203	203	Hotel's Inns	250	—	—	—
204	204	Hotel's Inns	250	—	—	—
205	205	Hotel's Inns	250	—	—	—
206	206	Hotel's Inns	250	—	—	—
207	207	Hotel's Inns	250	—	—	—
208	208	Hotel's Inns	250	—	—	—
209	209	Hotel's Inns	250	—	—	—
210	210	Hotel's Inns	250	—	—	—

## BRITISH FUNDS

**"Shorts" (Lives up to Five Years)**

1984	1983	Stock	Price	% Chg	Yield
101	101	Trust 12/30/84	100	—	8.97
102	102	Trust 12/30/84	100	—	8.97
103	103	Trust 12/30/84	100	—	8.97
104	104	Trust 12/30/84	100	—	8.97
105	105	Trust 12/30/84	100	—	8.97
106	106	Trust 12/30/84	100	—	8.97
107	107	Trust 12/30/84	100	—	8.97
108	108	Trust 12/30/84	100	—	8.97
109	109	Trust 12/30/84	100	—	8.97
110	110	Trust 12/30/84	100	—	8.97

**Five to Fifteen Years**

1984	1983	Stock	Price	% Chg	Yield
111	111	Trust 12/30/84	100	—	10.77
112	112	Trust 12/30/84	100	—	10.77
113	113	Trust 12/30/84	100	—	10.77
114	114	Trust 12/30/84	100	—	10.77
115	115	Trust 12/30/84	100	—	10.77
116	116	Trust 12/30/84	100	—	10.77
117	117	Trust 12/30/84	100	—	10.77
118	118	Trust 12/30/84	100	—	10.77
119	119	Trust 12/30/84	100	—	10.77
120	120	Trust 12/30/84	100	—	10.77

**Over Fifteen Years**

1984	1983	Stock	Price	% Chg	Yield
121	121	Trust 12/30/84	100	—	10.69
122	122	Trust 12/30/84	100	—	10.69
123	123	Trust 12/30/84	100	—	10.69
124	124	Trust 12/30/84	100	—	10.69
125	125	Trust 12/30/84	100	—	10.69
126	126	Trust 12/30/84	100	—	10.69
127	127	Trust 12/30/84	100	—	10.69
128	128	Trust 12/30/84	100	—	10.69
129	129	Trust 12/30/84	100	—	10.69
130	130	Trust 12/30/84	100	—	10.69

**Undated**

1984	1983	Stock	Price	% Chg	Yield
131	131	Trust 12/30/84	100	—	10.11
132	132	Trust 12/30/84	100	—	10.11
133	133	Trust 12/30/84	100	—	10.11
134	134	Trust 12/30/84	100	—	10.11
135	135	Trust 12/30/84	100	—	10.11
136	136	Trust 12/30/84	100	—	10.11
137	137	Trust 12/30/84	100	—	10.11
138	138	Trust 12/30/84	100	—	10.11
139	139	Trust 12/30/84	100	—	10.11
140	140	Trust 12/30/84	100	—	10.11

**Index-Linked**

1984	1983	Stock	Price	% Chg	Yield
141	141	Trust 12/30/84	100	—	4.57
142	142	Trust 12/30/84	100	—	4.57
143	143	Trust 12/30/84	100	—	4.57
144	144	Trust 12/30/84	100	—	4.57
145	145	Trust 12/30/84	100	—	4.57
146	146	Trust 12/30/84	100	—	4.57
147	147	Trust 12/30/84	100	—	4.57
148	148	Trust 12/30/84	100	—	4.57
149	149	Trust 12/30/84	100	—	4.57
150	150	Trust 12/30/84	100	—	4.57

**INT. BANK AND O'SEAS  
GOVT. STERLING ISSUES**

1984	1983	Stock	Price	% Chg	Yield
151	151	Trust 12/30/84	100	—	11.46
152	152	Trust 12/30/84	100	—	11.46
153	153	Trust 12/30/84	100	—	11.46
154	154	Trust 12/30/84	100	—	11.46
155	155	Trust 12/30/84	100	—	11.46
156	156	Trust 12/30/84	100	—	11.46
157	157	Trust 12/30/84	100	—	11.46
158	158	Trust 12/30/84	100	—	11.46
159	159	Trust 12/30/84	100	—	11.46
160	160	Trust 12/30/84	100	—	11.46

**CORPORATION LOANS**

1984	1983	Stock	Price	% Chg	Yield
161	161	Trust 12/30/84	100	—	9.41
162	162	Trust 12/30/84	100	—	9.41
163	163	Trust 12/30/84	100	—	9.41
164	164	Trust 12/30/84	100	—	9.41
165	165	Trust 12/30/84	100	—	9.41
166	166	Trust 12/30/84	100	—	9.41
167	167	Trust 12/30/84	100	—	9.41
168	168	Trust 12/30/84	100	—	9.41
169	169	Trust 12/30/84	100	—	9.41
170	170	Trust 12/30/84	100	—	9.41

**COMMONWEALTH AND  
AFRICAN LOANS**

1984	1983	Stock	Price	% Chg	Yield
171	171	Trust 12/30/84	100	—	11.38
172	172	Trust 12/30/84	100	—	11.38
173	173	Trust 12/30/84	100	—	11.38
174	174	Trust 12/30/84	100	—	11.38
175	175	Trust 12/30/84	100	—	11.38
176	176	Trust 12/30/84	100	—	11.38
177	177	Trust 12/30/84	100	—	11.38
178	178	Trust 12/30/84	100	—	11.38
179	179	Trust 12/30/84	100	—	11.38
180	180	Trust 12/30/84	100	—	11.38

**LOANS  
Building Societies**

1984	1983	Stock	Price	% Chg	Yield
181	181	Trust 12/30/84	100	—	9.48
182	182	Trust 12/30/84	100	—	9.48
183	183	Trust 12/30/84	100	—	9.48
184	184	Trust 12/30/84	100	—	9.48
185	185	Trust 12/30/84	100	—	9.48
186	186	Trust 12/30/84	100	—	9.48
187	187	Trust 12/30/84	100	—	9.48
188	188	Trust 12/30/84	100	—	9.48
189	189	Trust 12/30/84	100	—	9.48
190	190	Trust 12/30/84	100	—	9.48

**Public Board and Ind.**

1984	1983	Stock	Price	% Chg	Yield
191	191	Trust 12/30/84	100	—	11.60
192	192	Trust 12/30/84	100	—	11.60
193	193	Trust 12/30/84	100	—	11.60
194	194	Trust 12/30/84	100	—	11.60
195	195	Trust 12/30/84	100	—	11.60
196	196	Trust 12/30/84	100	—	11.60
197	197	Trust 12/30/84	100	—	11.60
198	198	Trust 12/30/84	100	—	11.60
199	199	Trust 12/30/84	100	—	11.60
200	200	Trust 12/30/84	100	—	11.60

**FOREIGN BONDS & RAILS**

1984	1983	Stock	Price	% Chg	Yield
201	201	Trust 12/30/84	100	—	10.99
202	202	Trust 12/30/84	100	—	10.99
203	203	Trust 12/30/84	100	—	10.99
204	204	Trust 12/30/84	100	—	10.99
205	205	Trust 12/30/84	100	—	10.99
206	206	Trust 12/30/84	100	—	10.99
207	207	Trust 12/30/84	100	—	10.99
208	208	Trust 12/30/84	100	—	10.99
209	209	Trust 12/30/84	100	—	10.99
210	210	Trust 12/30/84	100	—	10.99

## AMERICANS

1984	1983	Stock	Price	% Chg	Yield
211	211	Trust 12/30/84	100	—	11.20
212	212	Trust 12/30/84	100	—	11.20
213	213	Trust 12/30/84	100	—	11.20
214	214	Trust 12/30/84	100	—	11.20
215	215	Trust 12/30/84	100	—	11.20
216	216	Trust 12/30/84	100	—	11.20
217	217	Trust 12/30/84	100	—	11.20
218	218	Trust 12/30/84	100	—	11.20
219	219	Trust 12/30/84	100	—	11.20
220	220	Trust 12/30/84	100	—	11.20

## BUILDING INDUSTRY, TIMBER AND ROADS

1984	1983	Stock	Price	% Chg	Yield
221	221	Trust 12/30/84	100	—	11.20
222	222	Trust 12/30/84	100	—	11.20
223	223	Trust 12/30/84	100	—	11.20
224	224	Trust 12/30/84	100	—	11.20
225	225	Trust 12/30/84	100	—	11.20
226	226	Trust 12/30/84	100	—	11.20
227	227	Trust 12/30/84	100	—	11.20
228	228	Trust 12/30/84	100	—	11.20
229	229	Trust 12/30/84	100	—	11.20
230	230	Trust 12/30/84	100	—	11.20

## DRAPERY & STORES—Cont.

1984	1983	Stock	Price	% Chg	Yield
231	231	Trust 12/30/84	100	—	11.20
232	232	Trust 12/30/84	100	—	11.20
233	233	Trust 12/30/84	100	—	11.20
234	234	Trust 12/30/84	100	—	11.20
235	235	Trust 12/30/84	100	—	11.20
236	236	Trust 12/30/84	100	—	11.20
237	237	Trust 12/3			



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INDUSTRIALS—Continued

Table of industrial stocks including MCD Group, MCD Group, MCD Group, etc. with columns for High, Low, Stock, Price, Div, Yld, and %Chg.

LEISURE—Continued

Table of leisure stocks including Leisure, Leisure, Leisure, etc. with columns for High, Low, Stock, Price, Div, Yld, and %Chg.

PROPERTY—Continued

Table of property stocks including Property, Property, Property, etc. with columns for High, Low, Stock, Price, Div, Yld, and %Chg.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including Investment Trusts, Investment Trusts, Investment Trusts, etc. with columns for High, Low, Stock, Price, Div, Yld, and %Chg.

OIL AND GAS—Continued

Table of oil and gas stocks including Oil and Gas, Oil and Gas, Oil and Gas, etc. with columns for High, Low, Stock, Price, Div, Yld, and %Chg.

Saitama Bank logo and text: 'The Japanese bank that helps you grow', 'INTERNATIONAL BANKING HEADQUARTERS', 'Saitama Bank (Europe) S.A.', 'London Branch: Tel: (01) 248-9421', 'Telex: 3202-BI00'.

MINES—Continued

Table of mine stocks including Mines, Mines, Mines, etc. with columns for High, Low, Stock, Price, Div, Yld, and %Chg.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks including Motors, Aircraft Trades, Motors, etc.

Commercial Vehicles

Table of commercial vehicle stocks including Commercial Vehicles, Commercial Vehicles, Commercial Vehicles, etc.

SHIPPING

Table of shipping stocks including Shipping, Shipping, Shipping, etc.

SHOES AND LEATHER

Table of shoes and leather stocks including Shoes and Leather, Shoes and Leather, Shoes and Leather, etc.

SOUTH AFRICANS

Table of South African stocks including South Africans, South Africans, South Africans, etc.

Tins

Table of tin stocks including Tins, Tins, Tins, etc.

Garages and Distributors

Table of garage and distributor stocks including Garages and Distributors, Garages and Distributors, Garages and Distributors, etc.

Components

Table of component stocks including Components, Components, Components, etc.

TEXTILES

Table of textile stocks including Textiles, Textiles, Textiles, etc.

TOBACCO

Table of tobacco stocks including Tobacco, Tobacco, Tobacco, etc.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks including Trusts, Finance, Land, etc.

Miscellaneous

Table of miscellaneous stocks including Miscellaneous, Miscellaneous, Miscellaneous, etc.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publisher stocks including Newspapers, Publishers, Newspapers, etc.

PAPER, PRINTING ADVERTISING

Table of paper, printing, and advertising stocks including Paper, Printing, Advertising, etc.

PROPERTY

Table of property stocks including Property, Property, Property, etc.

INSURANCES

Table of insurance stocks including Insurances, Insurances, Insurances, etc.

LEISURE

Table of leisure stocks including Leisure, Leisure, Leisure, etc.

OVERSEAS TRADERS

Table of overseas trader stocks including Overseas Traders, Overseas Traders, Overseas Traders, etc.

PLANTATIONS

Table of plantation stocks including Plantations, Plantations, Plantations, etc.

TEAS

Table of tea stocks including Teas, Teas, Teas, etc.

MINES

Table of mine stocks including Mines, Mines, Mines, etc.

Central Rand

Table of central rand mine stocks including Central Rand, Central Rand, Central Rand, etc.

Eastern Rand

Table of eastern rand mine stocks including Eastern Rand, Eastern Rand, Eastern Rand, etc.

Far West Rand

Table of far west rand mine stocks including Far West Rand, Far West Rand, Far West Rand, etc.

O.F.S.

Table of O.F.S. stocks including O.F.S., O.F.S., O.F.S., etc.

REGIONAL & IRISH STOCKS

Table of regional and Irish stocks including Regional & Irish Stocks, Regional & Irish Stocks, Regional & Irish Stocks, etc.

OPTIONS—3-month call rates

Table of 3-month call rates including Options, Options, Options, etc.

Recent Issues and "Rights" Page 43

This service is available to every Company... Exchanges throughout the United Kingdom for a fee of £200 per annum for each company.

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Tr. Mgrs., Allied Unit Tr. Mgrs., and others, with columns for name, manager, and other details.

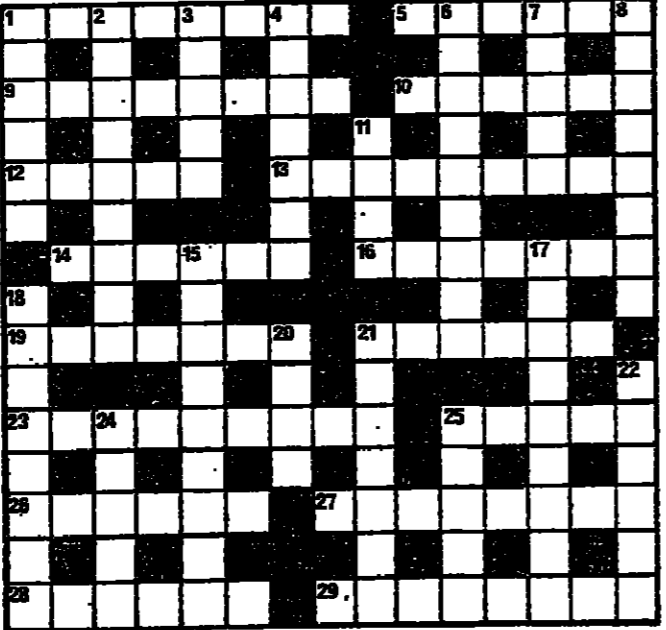
FT UNIT TRUST INFORMATION SERVICE

Main table of unit trusts including Crown Unit Tr. Mgrs., Equitable Unit Tr. Mgrs., and many others, with columns for name, manager, and performance data.

Table titled 'Offshore & Overseas - continued' listing international investment funds and their managers.

F.T. CROSSWORD PUZZLE No. 5401

- ACROSS: 1 Male showing off raincoat to his doctor (8), 5 Knock out some facts about an aircraft (6), 9 Stop being common (4, 2, 2), 16 Personnel on a Scottish lake (6), 12 Complete freedom for cast (5), 13 Recovery in the closing stages by the side (9), 14 Local glass collector (6), 16 Incompetent celebrity (7), 19 and 22 down: Notably unsafe seats within the party? (7, 6), 21 A steep fluctuation in currency (6), 23 In which to plant bulbs? (5, 4), 25 Bloodsucking profiteer (5), 26 Game admission of defeat (3, 3), 27 Japanese ceremonial departure (4-4), 28 Commonly do (6), 29 They fill much of their working days (8). DOWN: 1 I'm moved with soft musical themes (6), 2 Powerful passages in literature? (9), 3 It may make a topping sweet (5), 4 Mawkish girl takes nothing up (7), 6 Air T-shirt incorrectly and this could result (9), 7 Waste parts of Cornish river (5).



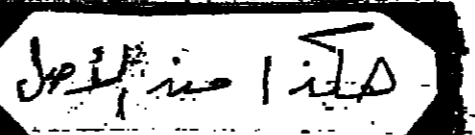
8 Carefully examines any seals broken (8), 11 Astound without ado (4), 15 Show contempt of court? Well, it's not a real court (4, 5), 17 They provide power for gun replacements (9), 18 Deeply involved with MO when working (8), 20 It makes cloth appear indistinct (4), 21 Convict surrounded by a stack of booty (7), 22 See 19 across, 24 It's planted in soil or dug out of it (5).

Solution to Puzzle No. 5400

1. Males showing off raincoat to his doctor (8) - RAINCOAT; 2. Powerful passages in literature? (9) - LITERATURE; 3. It may make a topping sweet (5) - SWEET; 4. Mawkish girl takes nothing up (7) - NOTHING; 5. Knock out some facts about an aircraft (6) - AIRCRAFT; 6. Air T-shirt incorrectly and this could result (9) - AIRCRAFT; 7. Waste parts of Cornish river (5) - RIVER; 8. Carefully examines any seals broken (8) - EXAMINES; 9. Stop being common (4, 2, 2) - COMMON; 10. Personnel on a Scottish lake (6) - PERSONNEL; 11. Astound without ado (4) - ASTOUND; 12. Complete freedom for cast (5) - FREEDOM; 13. Recovery in the closing stages by the side (9) - RECOVERY; 14. Local glass collector (6) - GLASS; 15. Show contempt of court? Well, it's not a real court (4, 5) - COURT; 16. Incompetent celebrity (7) - CELEBRITY; 17. They provide power for gun replacements (9) - POWER; 18. Deeply involved with MO when working (8) - INVOLVED; 19. and 22 down: Notably unsafe seats within the party? (7, 6) - SEATS; 20. It makes cloth appear indistinct (4) - INDISTINCT; 21. Convict surrounded by a stack of booty (7) - BOOTY; 22. See 19 across; 23. In which to plant bulbs? (5, 4) - BULBS; 24. It's planted in soil or dug out of it (5) - PLANT; 25. Bloodsucking profiteer (5) - PROFITEER; 26. Game admission of defeat (3, 3) - GAME; 27. Japanese ceremonial departure (4-4) - DEPARTURE; 28. Commonly do (6) - COMMONLY; 29. They fill much of their working days (8) - WORKING.

Insurances - continued

Table listing various insurance companies and their details, including names, addresses, and contact information.



Handwritten Arabic text: "فندق صناديق استثمار"

INSURANCE & OVERSEAS MANAGED FUNDS

Main table listing various insurance and managed funds with columns for fund name, company, and performance metrics.

OFFSHORE AND OVERSEAS

Table listing offshore and overseas managed funds with columns for fund name, company, and performance metrics.

NOTES: Information regarding fund performance, currency, and other details.

## International Corporate Finance

### Major Australian Investment Bank

The City £40,000 neg.

Our client is one of Australia's leading and innovative investment banks who have earned an enviable reputation in their field. They have an established and expanding international presence, and are enjoying rapid profitable growth.

As a senior member of their London Management, the role will require a significant contribution to the Group's International Corporate Advisory Services. The firm has an impressive portfolio of clients and the appointee will play a major part in continuing their programme of marketing expansion.

The need is for a Senior Corporate Finance specialist with sound experience of mergers, acquisitions and restructurings. Particular emphasis will be placed on marketing ability and a well developed knowledge of the London market is essential. It would be an added advantage if applicants had some working knowledge of the Australian Corporate Market.

The rewards are significant and will be sufficiently negotiable, and success in this role could result in admittance to the partnership.

A representative from Australia will be in London from 8 - 18 May. Please write initially to Colin Barry (Ref. No. 539) at Overton Shirley & Barry (Management Consultants), Prince Rupert House, 64 Queen Street, London EC4R 1AD. Telephone 01-248 0355.

Overton Shirley and Barry 

## U.K. Economist

Up to £17,500 + benefits

Prudential Portfolio Managers, a subsidiary of the Prudential Corporation is widely recognised to be a major force in the UK capital markets. This is a result of not only the outstanding size of our funds under management, around £15,000m, but also the level of our activity backed by an extensive in-house research team.

A vacancy has arisen for an experienced and capable economist to work within a small team of economists and financial analysts. You would shoulder considerable responsibility for monitoring and forecasting developments in the U.K. economy with particular emphasis on implications for domestic capital markets and the investment strategies required for our funds. A creative approach is

needed along with strong communication skills. Ideally aged mid to late twenties, you should have at least a good economics degree with a minimum of three years' relevant experience.

Our terms and conditions of employment are first class and additional benefits include such things as a non-contributory pension scheme and subsidised mortgage facilities. Please write in confidence, with a curriculum vitae, to: Mark Fielder, Personnel Executive, Prudential Corporation, 142 Holborn Bars, London EC1 2NH.

Prudential Portfolio Managers Limited

A member of the Prudential Group

## Financial Mail Sales Managers

£17,500-£21,600

The Post Office wishes to recruit two experienced senior professionals to the posts of Financial Mail Sales Managers. These key posts are located at Post Office Headquarters, London, in the National Accounts Branch of Royal Mail Marketing, and will be responsible for the management of the immediate and long term relationships between the Post Office and a number of its major customers in the Banking and Insurance sectors respectively.

The people appointed to these posts will join a young and enthusiastic marketing team. They will be responsible for sales to Major Customers in the Banking and Insurance sectors, thus experience of these areas would be a distinct advantage. They will also be expected to undertake negotiation of contract terms; development of customer profiles; market forecasts and also to ensure good business relationships between the Post Office and its customers.

The appointees will become senior members of the marketing organisation, which is dedicated to developing and promoting postal services in an era of change and increasing competition. Motivation, flair and energy and the ability to integrate effectively into a very large organisation are essential for these jobs, although appropriate familiarisation training will be provided.

Applicants should be able to demonstrate an in-depth background in marketing and sales, in particular a successful record of sales achievement to large organisations. They will have to be good communicators and be able to earn the respect of both customers and Post Office managers.

Starting salary will be within the range quoted (which includes a London Allowance of £1360). There is an excellent leave allowance and a contributory pension scheme.

Please write for an application form, quoting ref FT, to Mr. R. B. Langford, MR1.2, Room 329, Post Office Headquarters, St. Martins-le Grand, LONDON, EC1A 1HQ (tel: 01-432 4683).

The closing date for applications is 21 days from publication.

The Post Office is an equal opportunity employer.

The Post Office

## Panmure Gordon & Co.

### PRIVATE CLIENTS DEPT.

Fully-trained, experienced person required to work closely with Partner with view to increasing autonomy.

With an ideal age of 26-34, this is an additional post in an expanding Department, and will involve the successful applicant in all aspects of handling Private Client portfolios.

Please reply to:-

G. F. Hallwood, Personnel Manager,  
PANMURE GORDON & CO.,  
9, Moorfields Highwalk, London, EC2Y 9DS.

## Robert Fleming Institutional Marketing

An opportunity has arisen for an energetic young executive to join Robert Fleming's investment team specialising in investment management.

The role is to market the Group's overseas portfolio management services to U.K. institutions with a special emphasis on Japan. Substantial overseas portfolios are already under management and these are constantly being developed.

A knowledge of U.K. institutions and overseas stockmarkets would be desirable, although not essential for the right person. It is unlikely, however, that those under the age of 27 years will have gained the necessary experience we seek.

A full salary package commensurate with relevant experience is available.

Applicants, of either sex, should write enclosing their curriculum vitae to: Frank Smith, Robert Fleming & Co. Limited, 8 Crosby Square, London EC3A 6AN. Tel: 01-638 5858.

## ASSISTANT CREDIT MANAGERS FINANCE INDUSTRY

Manufacturers Hanover Finance has been formed as a result of the merger of Manufacturers Hanover Industrial Finance Limited and MH Credit Corporation Limited, two affiliate companies of Manufacturers Hanover Trust Company. The newly structured company will handle the whole range of the UK instalment credit activity. It is now looking to expand the Credit Department with the addition of two new officers, to be based at Epsom, Surrey.

### Assistant Credit Manager

Reporting to the Credit Manager. This position will be mainly concerned with the evaluation and risk analysis of new business proposals involving regular contact with the company's marketing officers and existing and prospective customers. The ability to package complicated transactions for presentation to the Credit Committee is essential.

The candidate should ideally be a graduate with at least 5 years experience in the credit area of a major bank or financial institution. Formal American bank credit training would be an advantage.

### Assistant Credit Manager (Portfolio Administrator)

Reporting to the Credit Manager. This position will involve responsibility for existing portfolio maintenance through regular review and portfolio analysis. You will also have responsibility for the contract administration function including the review of documentation and liaison with legal counsel and marketing officers.

The candidate should have several years' experience of loans administration preferably gained in a UK clearing bank.

Both positions carry a competitive salary, subsidised mortgage and other benefits usually associated with a bank affiliate.

Please write in confidence, giving full details to:  
Mrs. R.M. Pevness,  
Personnel Manager,  
50 East Street, Epsom, Surrey KT17 1HQ.

## SENIOR FINANCIAL AND DP EXECUTIVES

We are in the business of recruiting the leaders of industry worldwide. Many of our clients are on the Fortune 500 list or the FT Top 100.

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US Multinational  
Circa £26,000
- Accountant/  
DP Consultant  
Middle East Oil Exploration  
Circa £70,000
- Treasury Manager  
UK Multinational  
Circa £25,000
- Manager - Corporate Finance  
Merchant Bank  
Circa £40,000

If you wish to know more about these positions or to be advised of other exceptional opportunities as they arise, write in confidence to George Henderson or Stuart Adamson, Grosvenor Stewart Limited, 62 Pall Mall, London SW1. Telephone 01-530 2966.

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## Young Eurobond Specialists

Active in brokerage, investment banking and merchant banking, our client has built up a major securities business operating through an international network of offices. The London operation is well established and growing rapidly and already has a substantial base of equity related and other bond activities.

As part of their planned expansion, young, bright executives are sought to play an important role in warrant, convertible and Euro/Yen trading. The successful applicants will be in their early/mid twenties and have at least 1/2 years trading experience, possibly in Eurobonds, stockbroking or investment. Highly competitive salaries are on offer and those interested should contact Nick Waterworth on 01-404 5751 or write to him at Banking and Finance Division, 23 Southampton Place, London WC1A 2BP quoting reference 3384. Total discretion assured.

  
Michael Page Partnership  
International Recruitment Consultants  
London New York  
Birmingham Manchester Leeds Glasgow

## Assistant Treasurer

Windsor, Berks £13,000 + car + mortgage

Our client is the UK subsidiary of a major US multinational finance group, which provides commercial and consumer financing and insurance through a network of offices worldwide.

Reporting to the Treasurer, a young professional is required at the UK headquarters to assist in a wide range of treasury activities to include:-

- ★ Funding and cash management
- ★ Bank calling programme
- ★ Monitoring of liquidity and gearing
- ★ Dealing on a daily basis

Applicants, aged 23-28, will be graduate calibre with previous experience in a banking/treasury or accounting role. The position offers an outstanding opportunity for a self-confident and numerate individual to develop a treasury career. Consequently, prospects are excellent for candidates possessing a high degree of personal initiative and the potential to grow significantly on a parallel with the company's projected expansion.

Candidates should write to John Sheldrake, Executive Division, enclosing a comprehensive curriculum vitae, quoting ref: 118, at B.C. Box 143, 31, Southampton Row, London WC1B 5ET.

  
Michael Page Partnership  
International Recruitment Consultants  
London New York  
Birmingham Manchester Leeds Glasgow

## Executive Assistant to the Chairman

### International Brokerage House

A key member of one of the world's largest international Insurance Broking Groups, our client is a UK company that has achieved exceptional growth in recent years and is now regarded as one of the leaders in the field.

The concomitant enlargement of the Chairman's responsibilities and work-load has created the need for a high-calibre Assistant, a multi-talented personality who will undertake a wide variety of executive functions on his behalf, both at home and overseas.

Though a highly attractive role, you'll find it involves plenty of hard work and long hours. Poise and confidence are essential to coping with the non-stop pace and success-oriented atmosphere that surrounds the Chairman's office.

Amongst your talents you should count a clear head and quick mind - needed to assimilate a constant flow of business information and to prepare written and oral briefs. Your repertoire should also include a flair for meeting and liaising with senior executives both within the Company and externally, together with highly developed communication skills and a diplomatic nature.

With a good Honours degree, ideally in economics, and aged in your mid 20's to early 30's, you should also hold an MBA or equivalent qualification. Previous experience should have been gained in the Insurance World, although Banking, Finance or a related environment would be equally acceptable.

The company offers a highly competitive salary c.£25,000, excellent fringe benefits and outstanding career prospects.

Please write, in confidence, with full details of your career to date to Sue Thomas at the address below. List on a separate sheet any companies to which your application should not be forwarded.



Benton & Bowles Recruitment Ltd.,  
197 Knightsbridge, London SW7.

## c. £22,000 p.a. Business Planning Mgr. LONDON Information Technology

A graduate or equivalent, ideally with an MBA, male or female, aged 30-40. Must have ten years' commercial/industrial experience, including a significant period in business planning. This experience will have been gained in large multi-national organisations at functional, divisional or corporate levels.

An outstanding career opportunity with a leading UK based international corporation. Remuneration comprises salary plus company performance bonus. Fringe benefits include contributory pension, company car, medical/life cover and relocation expenses.

Suitably qualified candidates please phone 01-631 1444 for an application form quoting MFD 40016 (24-hour service).



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## Marketing Manager

The Special Finance Group of a major U.S. Bank seeks a Marketing Manager to assist in the development of the Group's international asset-based financing business. The Group is based in London, but pursues business worldwide.

Applicants should have around 2 to 3 years' experience of marketing, structuring, and negotiating UK and/or international big-ticket leases. Corporate finance experience would be an advantage, as would a legal or accountancy qualification, but these are not indispensable requirements.

The position calls for creativity and flexibility, and some international travel will be necessary. The successful applicant will work independently with minimal supervision in an informal but very active environment.

The bank offers the range of benefits normally associated with UK financial institutions, and salary will reflect the importance of the position.

Candidates who feel that they have the right qualities for this job should apply in writing with a detailed cv to PO Box A5581, Financial Times, 10 Cannon Street, London EC4A 4BY.

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**PERSONAL ASSISTANT**  
 Personal assistant required for private client, department of stock-brokers. Candidates should preferably have experience of handling client portfolios and talking to and dealing for private clients. Male or female.

Write to:  
 Michael Barnard, A. J. Saylor  
 12A Fitzroy Sq., London EC2, or  
 Tel: 01-232 8545

# Director of Overseas Marketing

## International Fund Management

£50-75,000

Our client is one of the most highly regarded investment organisations in the City with several overseas offices and massive international funds under management. The investment performance record fully reflects an outstanding in-house research ability.

To build on this success the company now wishes to intensify its fund management marketing to institutions abroad by recruiting a person with international sales experience at senior levels, capable of attracting new fund management business.

In addition to having experience of developing investment services and management of ERISA funds, the ideal candidate will already have a considerable reputation in international finance.

This is a very senior new appointment and guaranteed initial remuneration is expected to be well in excess of £50,000. Please reply, in confidence, with full details to Colin Barry, Senior Partner, (ref 537) Overton Shirley and Barry, (Management Consultants), Prince Rupert House, 64 Queen Street, London EC4R 1AD. Tel: 01-248 0355.

**Overton Shirley and Barry**

# Investment Manager Private Clients

The expansion of our Private Clients Department has created an opening for an ambitious young man or woman who has around 5 years' experience of portfolio management, preferably international, with strong emphasis on Private Client work. The appointed candidate will join the Department management team and immediately assume responsibility for managing portfolios as well as undertaking some investment research.

The position offers a competitive salary and benefit package that includes a subsidised mortgage, BUPA, non-contributory pension and free life assurance.

Interested applicants should write enclosing full personal and career details to:  
 Gareth Hughes, Personnel Officer, Kleinwort, Benson Limited, 20 Fenchurch Street, London EC3P 3DB.

# Kleinwort Benson

The International Merchant Bank

# Commercial/Marketing Director

## Home Counties

Our client, a world leader in air movement technology, seeks, as a result of an internal group promotion, a forward-looking Commercial/Marketing Director whose prime task will be to maintain and improve their market position in an increasingly cost conscious and competitive environment.

Reporting to the MD, responsibility will be for all commercial, marketing, sales and service aspects of the company, including its European subsidiaries. Particular emphasis will be on the identification of new markets and products so a proven track record in this area is essential, together with well-developed man-management and leadership skills.

Candidates should ideally have profit responsibility in a senior capacity and the stature, breadth of experience and professional qualifications to operate at Board level in this demanding and challenging role.

Salary is negotiable. Excellent benefits include 'executive' level car and relocation assistance.

Please write with full C.V. These will be forwarded direct to our client. List separately any companies to whom your application should not be sent. M. Hordern, ref. B.1824.

*This appointment is open to men and women.*

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# Institutional Sales Oils

Our client, a major firm of stockbrokers with expanding business in most areas, seeks an experienced Equity Sales Executive to market their Oils sector research products.

Candidates will have at least two years' sales experience and ideally, some knowledge of Oils, however an interest in the sector and first class communicative skills are essential.

Working with an established and successful analytical team, the position involves selling first class research to UK institutions and may well appeal to those at partnership level within another firm.

The remuneration package will include a good basic salary plus bonus and will be made attractive to the right individual.

Please contact Stephen Embleton, who will treat all responses in the strictest confidence.

**Stephens Associates**  
 International Recruitment Consultants  
 44 Carter Lane, London EC4Y 5BX. 01-236 7301


# Investment Sales Manager

The LAS Group has a strong investment record led by LASPEN which is the best performing Pensions Managed Fund over the last 6 years.

We are looking for a successful investment salesman who will take responsibility for LASPEN sales nationally but who can also help the Group in its plans to move quickly from its mainly insurance base into unit trusts and investment-led financial services in general.

A good sales record and in-depth investment knowledge are essential. A Unit Trust, Banking, Insurance or Stockbroking background might provide the level of knowledge and personal presence needed.

The position will probably be Edinburgh based and the financial package will reflect the calibre of the person we seek.



**The Life Association of Scotland Limited**

All replies in confidence to: Laurence Warburton, National Sales Manager, The Life Association of Scotland Limited, 10 George Street, Edinburgh, EH2 2YH. Tel: 031-225 8494.

# Public Relations Executive

## Brussels


ITT is a multinational company with considerable strengths in Europe in a diversity of product and service areas. Setting the standard with a complete range of technologically superior products makes ITT one of the few world-class companies in the telecommunications business. Our European headquarters are in Brussels from where we coordinate our activities in Europe, Africa and the Middle East.

Our Corporate Relations and Advertising Department now needs to supplement its strengths with a PR all rounder who will join a small team. As Manager Public Information our new colleague will have responsibility for publications, films and audio visuals, contacts with outside bodies such as the EEC, OECD and UN agencies and will participate in our press and media relations programs.

Candidates should have a sound background in Public Relations, embracing the above activities, have English as mother tongue and a second language capability, preferably French or German. Extensive journalistic experience will be a major asset. Equally important is a congenial personality, a flexible work approach and a willingness to become totally committed and involved. The likely age range is 30-45.

Since this position will have high visibility both within and outside the corporation remuneration is unlikely to be an obstacle in attracting the desired level of excellence.

Please send your résumé, including current salary and contact phone number to:  
 Paul Sleight, Manager Staffing, ITT Europe Inc., Avenue Louise 480, 1050 Brussels, Belgium.



# Investment Manager

Geoffrey Morley & Partners is one of the leading independent pension fund managers, with total assets under management of £1½ billion.

We are seeking an additional investment manager with two to three years experience of either analysis or fund management. The appointment will be of interest to those who are keen to take on more responsibility and the successful candidate can expect to be involved in day to day management of investments in a short space of time. A good degree or professional qualification is essential.

The firm is run on entrepreneurial lines and is wholly owned by the Directors. Remuneration will be competitive.

Applications, enclosing C.V., should be addressed to Mr N. Pilkington, Chairman.

**GMP**  
**Geoffrey Morley & Partners Limited**  
 15 John Street, London WC1N 3EB  
 Telephone 01-405 4151/4

# Hoggett Bowers

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## Head of Acquisitions

Yorkshire, to £30,000 + car

A substantial plc (to £150m) has taken the decision to expand by acquisition and has earmarked adequate funds to carry out this policy in the UK and possibly the USA. They now wish to appoint a practical acquirer who can research, identify, investigate, evaluate, propose, negotiate, purchase and integrate — this is not a job for a Head Office Planner. Candidates should be aged middle/late 30's, graduates or professionally qualified and with at least 4 years' practical experience of acquisitions, ideally gained in industry. They must be sound commercially, self-sufficient and capable of generating Board confidence. Success in this role will present excellent career opportunities within the Group.

J.R. Featherstone, Ref: 12298/FT. Male or female candidates should telephone in confidence for a Personal History Form 0532-448661, Minerva House, East Parade, LEEDS, LS1 5RX.

# MW Marshall (Sterling) Limited

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 M.W. Marshall (Sterling) Limited,  
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 GEORGE JUCKES, SOUTHERN GROUP MANAGER on 01-902 8876.  
 COLIN KELSEY, EASTERN GROUP MANAGER on 01-902 8876.  
 JOHN TURNER, NORTH & WEST GROUP MANAGER on Liverpool (051) 709 6227.

Or write to JOHN BIRD, GENERAL SALES MANAGER, Cannon Assurance Limited, 1 Olympic Way, Wembley, Middlesex, HA9 0NB.



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# MANAGING DIRECTOR RECRUITMENT

Our specialist service company with thousands of personnel clients is planning to enter recruitment, search and selection consultancy. We seek a managing director to plan, develop and drive the company to professional and financial success. Investment or options available. For obvious reasons we wish to remain anonymous at this stage. But your full cv, with home phone number please, will only ever be seen by me.

Location London - Preferred age 35-50  
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# Banking Appointments

## Chief Dealer-Treasury Salary £35-£40,000

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Applications are invited from individuals with a successful track record and comprehensive trading background, capable of building up the business and leading the bank into new market places.

## ACA-Investment Banking

A rare chance for recently qualified accountant to join the world of investment banking. The opening is in financial accounting with one of the U.S. leaders in this field, and can be considered a real opportunity for career advancement.

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 01-623 1266

# Financial Manager

The City

Salary: Negotiable

One of the leading and fastest-growing Japanese banks is in the process of establishing a new subsidiary in the City to specialise in international bond trading, corporate financing and related investment opportunities.

An exciting opportunity has therefore arisen for a young qualified accountant to join the company at a very early stage of its development in order to devise and implement full financial controls and computerised information systems in line with a very rapid planned expansion of activities.

Candidates should ideally be graduate chartered accountants with proven experience of developing management systems and controls in a financial institution. Alternatively candidates who

have gained considerable exposure to this environment while with one of the leading professional firms would also be considered.

An attractive remuneration package, which will include normal banking benefits, will be negotiated with the successful candidate.

Please write, enclosing a c.v. to Christopher S. Bainton, Executive Selection Division, Peat Marwick Mitchell & Co., 165 Queen Victoria Street, Blackfriars, London EC4V 3PD quoting reference 2879-L.



# Tax Adviser

Weybridge

£ negotiable

For the headquarters of British Aerospace. Reporting to the Finance Director, the tax adviser will be responsible for the efficient conduct of all the group's taxation affairs.

Suitable candidates, male or female, should have senior level experience in the Inland Revenue, in the tax function of a large industrial organisation or with a major taxation firm, giving at least ten years experience of handling complex tax matters.

Salary is for negotiation to attract the right calibre of person and there are the usual fringe benefits including car.

Please either send a comprehensive C.V. (with remuneration details), or write for an application form, in confidence, quoting reference 3352/L, to M.J.H. Coney, Peat, Marwick, Mitchell & Co., Management Consultants, 165 Queen Victoria Street, Blackfriars, London EC4V 3PD.



# Manager Planning and Projects

£15,000 + car + benefits

Chartered Trust plc., one of the country's leading finance houses and a wholly owned subsidiary of Standard Chartered Bank PLC., wish to appoint a Manager, Planning and Projects at its Head Office in Cardiff.

Reporting to the Financial Controller, the successful candidate will take responsibility for the production of business and financial plans; undertake projects and investigations, including new product appraisals and acquisitions; and have a substantial involvement in the development of management information and financial appraisal computerised systems.

This position offers excellent prospects and should appeal to highly motivated graduate Chartered Accountants with a minimum of 4/5 years' post qualification experience, preferably in commerce, and including some involvement in corporate planning. Maturity and good communication skills, both written and spoken, are essential. The salary could be higher for an exceptionally qualified/experienced candidate.

The competitive benefits package includes a Company car, eligibility to join a subsidised mortgage scheme and generous assistance with relocation expenses, where appropriate. Please apply to: Mr. P.R. Symes, Training & Development Manager, Chartered Trust plc., 24/26 Newport Road, Cardiff. Telephone: 0222 484484 ext: 2120.



# MAKE SUCCESS YOUR FUTURE

Our client, a major subsidiary of Europe's largest manufacturer of business equipment and computers, has recently completed its most successful year to date by winning multi-million pound orders for branch terminal networks in the financial sector.

These achievements have led to internal re-organisation and further promotion and they now have the following career opportunities, based in SW London, for self-motivated individuals able to work on their own initiative:

## Senior Financial Analyst ref: F103

up to £12,000 pa + car

Ideally aged 25-35, you will be a graduate and possess an accountancy qualification/MBA with one years additional experience preferably gained within a multi-national organisation and including budgeting expertise. A working knowledge of micro-computers is desirable but not essential.

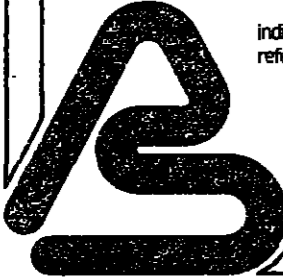
## Financial Analyst ref: F104

£8-10,000 pa

Applicants should be graduates and part-qualified with at least two years practical experience. Preferably in your mid-to-late twenties your working background should include knowledge of budget formulation and control, ideally gained in a multi-national organisation. Salary is dependent on qualifications and experience.

In both instances you will enjoy the advantages that can only be provided by a major international organisation.

Please send full career details together with a handwritten covering letter indicating any companies you do not wish to approach, and quoting the appropriate reference, to Christopher Gill.



**Barrett Advertising Limited** Sovereign House 212 Shaftesbury Avenue, London WC2H 8EA Tel: 01-240 7991

# Marketing Officer Custodial Services

The Chase Manhattan Bank, a leading American international bank, has extended its well-established Global Custodian Product to include Master Trustee Services presently offered from the U.S. This sophisticated custodial service will be offered to Corporate and Financial Institutions throughout Europe and the U.K., in addition to the Safe Keeping Services provided by the bank's New York Head Office.

As a result, we are now seeking to appoint an additional Marketing Officer-Custodial Services based in the London Branch which currently employs in excess of 1500 staff. Spending approximately one-third of your time travelling mainly in Europe, you will have responsibility for the marketing of these services but you should have the ability to handle more sophisticated custody products and to contribute both to product design and development in the near future.

Joining at Second Vice-President level you will be a self-starter who has presentation skills commensurate with this level of marketing. You will ideally have gained securities-related experience and will demonstrate the ability to deal with financial institutions at a high level. The ideal candidate will have gained such experience either in brokerage houses, merchant banks or the investment and securities departments of major international banks.

Aged mid-to-late 20's, you should possess drive, creative energy and the urge to enter a position with enormous career potential. In addition to an excellent salary and a company car, our substantial benefits package, including mortgage and personal loan schemes, is what you would expect from a major international bank.

Please write with full career details to Peter Keeble, Second Vice President - Human Resources, Chase Manhattan Bank NA, Woolgate House, Coleman Street, London EC2P 2HD.



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# PENSIONS ADMINISTRATOR

London W1

We have established a new Pension Scheme for our employees, to be administered from our offices in Portman Square. There are currently 1700 active members and 600 pensioners and the initial assets of the Scheme, which are being transferred from previous pension arrangements, amount to some £40 million.

The Scheme is self-administered and use is being made of a bureau service, accessed through on-line computer terminals.

The Pensions Administrator will be responsible to the Pensions Manager for all aspects of pensions administration, including benefit calculations, and must be able to use a computer terminal. Candidates, preferably with a PMI qualification, should have several years' experience in pensions administration, together with good communication skills and a sympathetic personality.

The salary and fringe benefits will reflect the experience and ability of the person appointed.

If you are interested, please send your cv to: The Personnel Department, Central Independent Television plc, Central House, Broad Street, Birmingham B1 2JP. An Equal Opportunities Employer.



# MICRO ELECTRONICS Business Development Manager

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Ref: FH E Neg.

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Please only contact us if you are applying for any of the above positions

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The Bank has been established in London for two years and as part of our planned process of expansion, we are currently looking for top quality men or women to help expand our team, which presently numbers seventy people.

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Duties will include development of business opportunities with companies in Norway and Sweden, in co-operation with our shareholders as well as developing and maintaining close relationships with U.K. subsidiaries of Scandinavian companies.

The officers will be London based, but extensive travel throughout Scandinavia is required.

**Marketing Officer - Shipping**

The person we are looking for will be aged 28-35 years, a graduate with fluency in one of the Scandinavian languages, both oral and written, with all round experience of banking, finance and the shipping industry. Applicants should have a good knowledge of Scandinavian accounting, law, business practice and regulations.

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PK Christiania Bank (UK) Limited is an international merchant bank, jointly owned by:

**PKbanken** which is one of Sweden's largest banking groups, was established in July 1974 as a result of the merger between Postbanken and Sveriges Kreditbank.

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This is a first-class opportunity to develop your career in an outstanding growth area. Starting salaries will be c. £10,000 p.a., and the benefits package includes a fully-paid season ticket, BUPA, non-contributory pension scheme, subsidised lunches and flextime.

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Applications are invited for at least 2 vacancies in Overseas Visitors & Information Studies, Central Office of Information.

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At least 5 years' experience in an area of activity demonstrably similar to this work is essential, together with a good knowledge of current affairs and of the governmental, industrial, economic and social structure of modern Britain. The successful candidates will have good organising ability and be able to mix at all levels and work under pressure. Experience in publicity or public relations work will be an advantage. Some irregular hours and weekend working is likely. One of the posts will involve meticulous research and for this, candidates should be able to assist with the development of a computerised information storage and retrieval system.

The starting salary will be within the range of £8,166 to £9,089 (depending on experience and qualifications) rising to £10,218. There is a non-contributory pension scheme and the post carries 22 days' annual leave plus 10% days public and privilege holidays. Please send a postcard for an application form to the Central Office of Information, Room 109, Atlantic House, Helborn Viaduct, London EC1A 2PD, quoting competition number 168/NTG/84. The closing date for returned forms is 17 May 1984. The Civil Service is an Equal Opportunities Employer.

**David Grove Associates Bank Executive Recruitment**  
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**BANKING APPOINTMENTS**

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This is a senior management appointment with a major international investment bank. Candidates should have extensive experience of marketing merchant bank products in the U.K. which should include Capital Markets, Swaps, Mergers and Acquisitions.
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COMMODITIES AND AGRICULTURE

Sharp fall for copper on London exchange

COPPER PRICES fell sharply for the second day on the London Metal Exchange yesterday. The higher grade cash price dropped £34.5 to £1,050 a tonne, making a loss of more than £50 since the market reopened after the Easter holiday.

Traders were at a loss to explain the reasons for the sudden downturn in a market, which before Easter seemed to be gathering strength. Yesterday's decline in London was triggered by the weak trend in the New York (Comex) copper market overnight. There was reported to be heavy speculative selling, by followers of charts and computer based funds.

The smaller than expected fall in the exchanges warehouse stocks last week, and reports of declining demand for metals in the U.S., are claimed to have underbought sentiment just at a time when the market was overbought and vulnerable to a reaction.

At the same time, it was noted, that the market is now entering the seasonally quiet period during the summer months when demand is normally at a low ebb.

However, other base metals were reasonably steady. Aluminium initially followed copper down but rallied in later trading. Lead and nickel were only marginally lower and zinc closed slightly higher.

Tin values continued to meet on further support buying by the buffer stock of the International Tin Council, which seems determined to push London closer in line with the Penang market, where the Straits tin remains unchanged on the International Tin Agreement "floor" of \$M29.15 (£520) a kilo.

Hopes rise for NZ butter entry

BY RICHARD MOONEY

THE SIGNS are hopeful that Ireland could soon drop its opposition to the EEC granting long-term access for New Zealand dairy products, Mr J. T. Graham, chairman of the New Zealand Dairy Board, said in London yesterday.

"Mr Graham said he detected a degree of movement on the Irish part" at talks on Tuesday with the Irish Dairy Board in Dublin.

An EEC Commission proposal for New Zealand to be allowed to import 83,000 tonnes this year, dropping to 75,000 tonnes by 1968, has been accepted by nine EEC member-states, but Ireland has refused to give its approval.

Mr Graham said he hoped the special treatment given to Ireland under the Community's milk production quota scheme would encourage the Irish Government to accept the proposal. He pointed out that in approving the access package New Zealand had already dropped below the 87,000 tonnes a year import level it previously regarded as its "bottom line."

"We are prepared to accept that position rather than continue into debate year over year levels of access." The current practice of granting short-term "roll-over" was commercially impractical, he said.

On his recent tour of EEC capitals, Mr Graham said he got the impression that "there is a feeling in Europe that they have been a little unreasonable to New Zealand—that includes the Irish."

He pointed out that since Britain joined the EEC, New Zealand butter imports had been cut from 185,000 tonnes a year to 86,000 tonnes while cheese imports had almost halved to 9,000 tonnes.

New Zealand had diversified its exports as much as possible but had run out of scope for developing new markets.

Price surge for potato futures

PRICES SURGED ahead again on the London potato futures market yesterday. The May position gained £13 to £223.50 a tonne and there were similar gains in other positions.

Traders said the continued hot weather brought renewed concern about drought affecting the new crop, to be harvested later this year. Speculative buying was also encouraged by reports of low stock levels in Britain and Holland.

Typically the weekly Potato Marketing Board report showed that potato prices on the UK physical markets eased slightly last week with an average producer price of £186.19 at tonne against £187.67 the previous week. However, prices at the same time last year were less than £50 a tonne.

NEWCASTLE DISEASE (fowl pest) vaccine should not be permitted for use against the outbreak in chickens of pigeon virus according to the British Veterinary Association. In a statement the association says the present infection is different from earlier outbreaks of classical Newcastle Disease. It says there is no scientific evidence that existing vaccines would protect laying birds from the drop in egg output resulting from the pigeon virus.

DALGETY AGRICULTURE has appointed a team of six to help develop the group's seed butane Dalgety which claims to be the market leader in the seed trade following its merger with RHM Agriculture, said it will launch a new seed brand shortly.

THE U.S. Commodity Futures Trading Commission said that the Board of Trade's audit and financial surveillance programme. A report by the commission's division of trading and markets says the Board of Trade had taken action to end most of the deficiencies and urged the exchange to meet the commission's rules fully.

Foreign minister Mr Warren Cooper is looking for the Irish sense of fair play and justice to honour previous agreements on New Zealand butter access to Europe—including the Dublin agreement—during his visits to EEC capitals this week.

New Zealand believes only the Irish now stand in the way of ending the monthly roll-over figures for lamb in favour of a negotiated five-year agreement for both lamb and butter. Mr Cooper has two aims. One is to get agreement for New Zealand to supply 83,000 tonnes of butter and 245,500 tonnes of lamb and mutton to Europe this year. This would include

Canute James looks at the Caribbean bauxite industry The revival which never happened

THE MODEST hopes held by Caribbean bauxite producers that signs of an increase in demand for aluminium would lead to increased demand for ore, have been damped.

As recently as six months ago the producers were readying themselves to take advantage of opportunities to significantly increase shipments. In the last half of this year, after three years of falling earnings from the industry.

Some will record marginal improvement, but the days when the Caribbean produced a major share of the world's bauxite have gone.

The metals companies have been looking elsewhere for their supplies. Despite the region's proximity to the major market, the U.S., it cannot compete with other sources of the ore.

Twenty years ago Caribbean bauxite producing countries accounted for 45 per cent of world production. Ten years later their share fell to 30 per cent and last year to 19 per cent.

"The problem for the Caribbean," said an official of one of the North American companies operating in the region, "is

that the industry is finding it cheaper to deal with sources where production costs are lower."

"If we can find areas where ore deposits are close to abundant local—and hopefully cheap—energy, then those countries have a distinct advantage in our operations."

"In addition to this, with the weak market we have just experienced, production levies, such as those in place in Surinam and Jamaica, have traditionally been a disincentive to expansion and, in some cases, have moved the industry to curtail activities in the region."

This attitude is reflected in the case of the Dominican Republic. The country has produced at times up to a million tonnes of ore per year, but the Aluminium Company of America terminated its operations there. The company just does not need the ore.

"We have returned our bauxite mining operations to the Government of the Dominican Republic," said Mr Daniel Hillen, manager of international public relations for the company.

"We have had to abandon bauxite mining in the country

and we have not shipped any ore for the past 18 months."

The recent strike in the industry in Suriname, once the world's fifth largest producer, has left the industry in little condition to take advantage of any improvement in the market.

Output has fallen from an average of 4.5m tonnes per year to less than 3m tonnes. The industry is run by the Surinam Aluminium Company, a wholly-owned subsidiary of Aloo, and Biliton, a subsidiary of Royal Dutch/Shell.

Surinam traditionally smelted for Biliton in its 1.2m tonne per year plant, but the American company recently sold half its interest in the refinery to Biliton.

"Suriname continues to be an important part of Aloo's operations," Mr Hillen said, "and we will continue attempting to make our operations there competitive."

However, industry sources in Paramaribo, Surinam's capital, said there was little prospect of any meaningful expansion in the near future. The optimism which accompanied ambitious plans to open up what were thought to be massive deposits of high-grade ore in the Bakulus

mountains have been abandoned in light of indications that ore quality and quantity are less than promised.

Across the border in Guyana, there are firm signs of recovery in the industry in the first quarter of this year.

The state-owned Guyana Mining Enterprise reported that between January and March production totalled 333,942 tonnes, giving hope that this year's target of 1.5m tonnes can be met.

With production last year at 1.07m tonnes, the industry lost about \$45m (£22m).

The government is studying reports by two companies—U.S. Engineers and Consultants Inc. and Kaiser Aluminum Technical Services—on the possible reorganisation of the industry. The industry in Jamaica, the world's third largest producer, has been having mixed fortunes. Government projections of output of 18m tonnes in 1963 and 1964 were over-embarrassed by actual production of 7.7m tonnes.

The fall in demand forced the five North American companies operating in the island to cut mining and refining.

Moscow may take up W German surpluses

WEST GERMANY hopes to supply certain scarce foodstuffs to the Soviet Union after a slump in sales to Moscow in the past two years.

The Agriculture Ministry said more EEC grain bought up under the intervention price support scheme could be sold to Moscow. It said "regardless of whether it is West German or French."

West German sales of flour, meat, dairy products, salt and sugar to Moscow have also dropped, although not as sharply as grain. The reason, according to a ministry official, is that Moscow mainly buys in the West when there are gaps

German agricultural products have fallen, to DM 570m last year.

The Agriculture Ministry said more EEC grain bought up under the intervention price support scheme could be sold to Moscow. It said "regardless of whether it is West German or French."

West German sales of flour, meat, dairy products, salt and sugar to Moscow have also dropped, although not as sharply as grain. The reason, according to a ministry official, is that Moscow mainly buys in the West when there are gaps

holes to be plugged in the supply of certain scarce foods. Otherwise, the Soviets are aiming to produce more food using western machinery.

The Soviet Union has proposed that the West Germans should buy Soviet grain, beet demonstration project on 1,000 hectares of Soviet farmland. Moscow would finance the project, buying the needed equipment in West Germany.

Soviet officials said in talks with the West Germans that the German equipment they previously imported for sugar

beet production had not functioned satisfactorily. They now wish to be shown how the Germans use it.

Experts in the Soviet delegation studied West German methods of winter wheat production, in particular the leaving open of a passage between planted rows to allow equipment to pass through without damaging crops. The Russians said that in 1963 they had lost large tractors damage a considerable portion of the crop because of too close planting.

PRICE CHANGES

Table with columns: In tonnes unless stated otherwise, Apr. 25 1964, + or -, Month ago. Lists prices for Metals (Aluminium, Copper, Lead, Nickel, Tin), Oils (Crude Oil, Kerosene, Gas Oil), and other commodities.

BRITISH COMMODITY PRICES

Table with columns: Apr. 25 1964, + or -, Month ago. Lists prices for BASE METALS (Copper, Lead, Zinc, Tin), NICKEL, SILVER, COPPER, COCOA, TIN, LEAD, ZINC, and ALUMINIUM.

BASE METALS

Table with columns: Apr. 25 1964, + or -, Month ago. Lists prices for Copper, Lead, Zinc, Tin, and other base metals.

NICKEL

Table with columns: Apr. 25 1964, + or -, Month ago. Lists prices for Nickel.

SILVER

Table with columns: Apr. 25 1964, + or -, Month ago. Lists prices for Silver.

COPPER

Table with columns: Apr. 25 1964, + or -, Month ago. Lists prices for Copper.

COCOA

Table with columns: Apr. 25 1964, + or -, Month ago. Lists prices for Cocoa.

TIN

Table with columns: Apr. 25 1964, + or -, Month ago. Lists prices for Tin.

LONDON OIL

The market remained unaffected by neutral oil figures and drifted lower during the day. The market was particularly active during the afternoon when crude prices to slide in London, particularly towards the close.

PRODUCTS—North West Europe

Table with columns: Apr. 25 1964, + or -, Month ago. Lists prices for various oil products.

GAS OIL FUTURES

Table with columns: Apr. 25 1964, + or -, Month ago. Lists prices for gas oil futures.

SPOT PRICES

Table with columns: Apr. 25 1964, + or -, Month ago. Lists spot prices for various commodities.

GOLD MARKETS

Gold fell \$1 an ounce from Tuesday's close in the London bullion market yesterday. The metal opened at \$382.383, which proved to be the day's high and touched a low of \$379.250.

LONDON FUTURES

Table with columns: Apr. 25 1964, + or -, Month ago. Lists prices for London futures.

LEAD

Table with columns: Apr. 25 1964, + or -, Month ago. Lists prices for Lead.

ZINC

Table with columns: Apr. 25 1964, + or -, Month ago. Lists prices for Zinc.

EUROPEAN MARKETS

Table with columns: Apr. 25 1964, + or -, Month ago. Lists prices for European markets including Wheat, Sugar, and other commodities.

WHEAT

Table with columns: Apr. 25 1964, + or -, Month ago. Lists prices for Wheat.

SUGAR

Table with columns: Apr. 25 1964, + or -, Month ago. Lists prices for Sugar.

GRAIN

Table with columns: Apr. 25 1964, + or -, Month ago. Lists prices for various grains.

SOYABEAN MEAL

Table with columns: Apr. 25 1964, + or -, Month ago. Lists prices for Soyabean Meal.

MEAT/FISH

Table with columns: Apr. 25 1964, + or -, Month ago. Lists prices for Meat and Fish.

CRUDE OIL (LIGHT)

Table with columns: Apr. 25 1964, + or -, Month ago. Lists prices for Crude Oil (Light).

SOYABEAN OIL

Table with columns: Apr. 25 1964, + or -, Month ago. Lists prices for Soyabean Oil.

Handwritten signature: Jeff in 1964



CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Firm tone to dollar and pound

The dollar was little changed, after a fairly quiet day on the foreign exchanges. There was a hint of nervousness ahead of the U.S. March trade figures to be published Friday...

slightly weaker against the French franc at FF 2.275 compared with FF 2.280. On the other hand the U.S. currency was a little firmer at SwFr 2.2170 against SwFr 2.2150 in terms of the Swiss franc...

The dollar was fixed higher against the D-mark at yesterday's fixing in Frankfurt at DM 2.3638. This was up from Tuesday's level of DM 2.3628 and there was no intervention by the Bundesbank...

25967. Trade weighted index 126.1 against 127.1 six months ago. Sterling had a firm undertone all day but traded within a narrow range. It opened at \$1.4095-1.4105 and touched a low of \$1.4080-1.4090...

FINANCIAL FUTURES

Low volume

Trading was extremely quiet in the London International Financial Futures Exchange yesterday. The volume of contracts traded remained relatively low as activity failed to pick up after the long Easter break...

centres, but prices finished close to the day's highs. Euro-dollar contracts were also firmer at the opening in the absence of any strong upward move in U.S. interest rates...

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Country, ECU rate, % change from April 25, % change from previous day, Divergence limit %.

THE POUND SPOT AND FORWARD

Table with columns: Day's spread, Close, One month, Three months, Six months.

THE DOLLAR SPOT AND FORWARD

Table with columns: Day's spread, Close, One month, Three months, Six months.

OTHER CURRENCIES

Table listing exchange rates for Argentina, Australia, Brazil, Canada, Denmark, Finland, France, Germany, Hong Kong, India, Italy, Japan, Korea, Luxembourg, Malaysia, New Zealand, Norway, Saudi Arabia, Singapore, South Africa, Taiwan, U.S. Dollar, U.S. Dollar, U.S. Dollar.

CURRENCY MOVEMENTS

Table showing currency movements for Sterling, U.S. dollar, Australian dollar, Canadian dollar, Danish krone, Deutsche mark, Dutch guilder, French franc, Italian lira, Japanese yen, New Zealand dollar, Norwegian krone, Saudi riyal, Singapore dollar, South African rand, Taiwan dollar, U.S. dollar, U.S. dollar, U.S. dollar.

EXCHANGE CROSS RATES

Table showing cross rates between Pound Sterling, U.S. Dollar, Deutsche mark, Japanese Yen, French Franc, Dutch Guilder, Italian Lira, Canadian Dollar, Belgian Franc.

EURO-CURRENCY INTEREST RATES (Market closing rates)

Table showing interest rates for various currencies: Sterling, U.S. Dollar, Canadian Dollar, Dutch Franc, Swiss Franc, D-mark, French Franc, Italian Franc, Belgian Franc, Yen, Danish Kroner.

MONEY MARKETS

Some longer term UK rates ease

Interest rates had a slightly softer tone at the longer end of the London money market yesterday, but there was little change overall. Sentiment was helped by the continued strength of the pound on the foreign exchanges...

the early assistance of £307m, mainly through purchases of band 4 bank bills. Major factors all operated against the market, and consisted of bills maturing in official hands, repayment of late assistance and a take-up of Treasury bills from last week's tender...

another £55m. The early round of help was made up of £25m bank bills in band 2 (15-33 days maturity) at 8 1/2 per cent, £50m bank bills in band 3 (34-63 days) at 8 1/2 per cent, and £296m bank bills in band 4 (64-81 days) at 8 1/2 per cent.

bank bills in band 4 at 8 1/2 per cent. In the afternoon a further £92m bills were purchased through £22m local authority bills in band 1 (up to 14 days) at 8 1/2 per cent, £1m Treasury bills in band 3 at 8 1/2 per cent, £12m Treasury bills in band 4 at 8 1/2 per cent, and £73m bank bills in band 4 at 8 1/2 per cent.

MONEY RATES

Table showing money rates for Frankfurt, Paris, Zurich, Amsterdam, Tokyo, Milan, Brussels, Dublin.

LONDON MONEY RATES

Table showing London money rates for Sterling, Interbank, Local Authority, Company Deposits, Market Deposits, Treasury (Buy), Treasury (Sell), Eligible (Buy), Eligible (Sell), Fine.

INTERBANK FIXING

Table showing interbank fixing rates for LONDON INTERBANK FIXING (11.00 a.m. April 26) and 6 months U.S. dollars.

The fixing rates are the arithmetic means rounded to the nearest one-sixteenth of the bid and offered rates for \$10m quoted by the market in five reference banks at 11 a.m. on the working day. The banks are National Westminster Bank, Bank of Tokyo, Deutsche Bank, Banque Paribas de Paris and Morgan Guaranty Trust.

LONRHO INTERNATIONAL FINANCE N.V. Curacao, Netherlands Antilles. Swiss Francs 100,000,000. 6 3/8% Swiss Franc Bearer Bonds 1984-1994. Guaranteed by LONRHO PUBLIC LIMITED COMPANY, London, England.

FUTURES. It is proposed to publish a Survey on the above subject on: Monday June 25th. Coverage of the markets will include L.I.F.F.E., Agricultural Futures and the International Petroleum Exchange.

VONTOBEL EUROBONDINDICES. WEIGHTED AVERAGE YIELDS PER 24 APRIL 1984. Table showing yields for various bond types.

FREE GOLD REPORT. Heinhold Commodities Ltd. Plantation House, Mincing Lane, London EC3M 3DX. Tel: 01-623 9611 Telex: 8950781.

CAREER FUTURES COMMUNITY LIFE RECRUITMENT. Jonathan Wren. Please contact: Michael Hutchings 01 623 1266.

Tillotson FINANCIAL OPTIONS. Brokers of U.S. Traded Options in Stock Indices, Bonds, Currencies, Gold. Contact: Charles Madden on 01-488 2424.

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Art Galleries. MARTYN GREGORY. The Overland Route. Egypt and the Nile in 1842. Watercolours by W. Pringle 9-26th April (including Easter). 54, Bury Street, St. James's, London, SW1. (01-499 3731).

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